

# Revenue Estimates 2016/17

The comments below relate to items that are common to all Departments, with any remaining issues being set out separately in the following departmental analysis.

## **Salaries/Employees Expenses**

This reflects the latest position against the on-going reorganisation activities and also reflects the pay award in both 2015/16 and 2016/17 along with changes to the pension contributions.

## **Internal Recharges**

The 'Service Unit and Central Costs' including 'Recharged Income' reflect the latest organisational position.

## **Capital Financing Costs**

These relate to the annual provision for depreciation and are based on the asset value and the estimated life of an asset. Asset values are reviewed annually by the Council's external valuer. Although there may be significant changes between years these only relate to accounting entries which are reversed out resulting in a nil overall effect on the budget.

## **Pension Current Costs**

Similarly to Capital Financing costs above, these are required accounting adjustments that are reversed out resulting in a nil overall effect on the budget.

## **Other Movements**

A number of virements/budget transfers have been included within the 2015/16 Revised Estimate that would have been subject to the necessary approval process over the course of the year. Where these have been identified as being on-going a similar adjustment has been made in 2016/17.

## **Transfer Payments**

The payments included within Life Opportunities reflect Housing Benefit. These are subject to change over the course of the year and adjustments have been reflected in the budgets as appropriate, with expenditure being supported by an associated grant from the government.

## **Premises Costs**

The budgets have been adjusted to reflect the most up to date estimated cost of Non Domestic Rates.

## **Sport and Leisure Facilities Budgets**

These have been subject to a managed response/business planning review with budget now amended to reflect the ongoing outcome from this approach.

# Revenue Estimates 2016/17

## Portfolio / Committee Summary

	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate
	£	£	£
Assets	38,270	38,290	38,290
Revenues and Benefits	1,321,870	1,090,100	1,184,700
Coastal Protection	982,920	1,260,450	939,920
Environment	6,361,040	7,113,360	6,154,560
Finance and Transformation	(447,820)	2,052,820	(998,530)
Housing	1,069,500	1,311,590	1,309,820
Leisure	1,741,330	2,360,220	2,218,490
Planning and Corporate Services	2,761,650	3,828,280	2,773,610
Regeneration	741,270	3,006,460	649,180
Wellbeing and Partnerships	381,360	590,560	348,120
Budgets Relating to Non Executive Functions	483,750	562,050	436,190
<b>Net Cost of Services</b>	<b>15,435,140</b>	<b>23,214,180</b>	<b>15,054,350</b>
Revenue support for Capital Investment	3,237,550	6,721,550	400,000
Financing Items	(692,480)	(752,350)	(779,360)
<b>Budget Before use of Reserves</b>	<b>17,980,210</b>	<b>29,183,380</b>	<b>14,674,990</b>
Contribution to / (from) earmarked reserves	(3,145,430)	(14,273,140)	(677,250)
<b>Total Net Budget</b>	<b>14,834,780</b>	<b>14,910,240</b>	<b>13,997,740</b>
Formula Grant:			
Business Rates (including Tariff and Levy) excluding Section 31 funding for rate relief which is set out in 'Net Cost of Services' above	(4,357,960)	(4,542,620)	(4,599,140)
Revenue Support Grant	(3,561,210)	(3,561,210)	(2,563,840)
Collection Fund (Surplus)/Deficit	(376,620)	(267,420)	20,040
<b>Council Tax Requirement (for Tendring District Council)</b>	<b>6,538,990</b>	<b>6,538,990</b>	<b>6,854,800</b>
Parish Precepts	1,359,914	1,359,914	1,439,263
<b>Council Tax Requirement (as per Requisite Calculations)</b>	<b>7,898,904</b>	<b>7,898,904</b>	<b>8,294,063</b>

# Revenue Estimates 2016/17

## Department Summary

	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate
	£	£	£
Chief Executive and Management and Members' Support	674,080	957,470	743,990
Corporate Services (including Income from Council Tax)	(14,535,880)	(19,666,560)	(14,736,520)
Public Experience	8,412,570	11,605,070	7,954,260
Life Opportunities	4,206,480	4,802,220	4,765,950
Planning	1,242,750	2,301,800	1,272,320
<b>Total</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

# Revenue Estimates 2016/17

## Chief Executive and Management and Members' Support

<u>Analysis by Type of Spend</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate
	£	£	£
<b>Direct Expenditure</b>			
Employee Expenses	409,050	334,190	329,490
Transport Related Expenditure	14,340	15,110	14,040
Supplies & Services	537,060	760,910	534,360
<b>Total Direct Expenditure</b>	<b>960,450</b>	<b>1,110,210</b>	<b>877,890</b>
<b>Direct Income</b>			
Government Grants	0	(37,810)	0
Other Grants, Reimbursements and Contributions	(3,900)	(20,760)	(3,900)
<b>Total Direct Income</b>	<b>(3,900)</b>	<b>(58,570)</b>	<b>(3,900)</b>
<b>Net Direct Costs</b>	<b>956,550</b>	<b>1,051,640</b>	<b>873,990</b>
<b>Indirect Income/Expenditure</b>			
FRS17/IAS19 Pension Costs	21,470	16,420	15,780
Service Unit and Central Costs	211,340	401,300	366,760
Recharged Income	(515,280)	(511,890)	(512,540)
<b>Total Indirect Income/Expenditure</b>	<b>(282,470)</b>	<b>(94,170)</b>	<b>(130,000)</b>
<b>Total for Chief Executive and Management and Members' Support</b>	<b>674,080</b>	<b>957,470</b>	<b>743,990</b>

# Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>Chief Executive and Support Service Unit</b>	£	£	£	
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	418,510	322,260	335,950	
Indirect Income/Expenditure	(418,510)	(322,260)	(335,950)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Member Training</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	1,870	11,130	1,870	£9,260 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	(1,870)	(11,130)	(1,870)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Members Allowance</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	476,090	476,090	476,090	
Indirect Income/Expenditure	12,400	9,060	9,150	
<b>Net Total</b>	<b>488,490</b>	<b>485,150</b>	<b>485,240</b>	

# Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Members - Other Costs</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	16,190	16,190	16,190	
Indirect Income/Expenditure	4,970	11,360	2,120	
<b>Net Total</b>	<b>21,160</b>	<b>27,550</b>	<b>18,310</b>	
<b>Other Democratic Costs</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	21,800	21,800	21,800	
<b>Net Total</b>	<b>21,800</b>	<b>21,800</b>	<b>21,800</b>	
<b>Community Builder</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	0	3,780	0	£3,780 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	0	25,250	0	
<b>Net Total</b>	<b>0</b>	<b>29,030</b>	<b>0</b>	

# Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>SSCF - Crime Reduction</b> <i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	0	20,260	0	£20,260 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	0	1,410	0	
<b>Net Total</b>	<b>0</b>	<b>21,670</b>	<b>0</b>	
<b>SSCF - Crime Reduction (TDC Costs)</b> <i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Indirect Income/Expenditure	15,150	54,400	56,790	
<b>Net Total</b>	<b>15,150</b>	<b>54,400</b>	<b>56,790</b>	
<b>CDRP Support</b> <i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	2,220	76,220	2,220	£57,140 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	0	(16,860)	0	
Indirect Income/Expenditure	0	11,300	11,420	
<b>Net Total</b>	<b>2,220</b>	<b>70,660</b>	<b>13,640</b>	
<b>CDRP Support (TDC Costs)</b> <i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Indirect Income/Expenditure	23,540	0	0	This budget has now been merged with the one above.
<b>Net Total</b>	<b>23,540</b>	<b>0</b>	<b>0</b>	

# Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Flexible Support Funding</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	0	37,810	0	This is a one-off cost funded from external income.
Direct Income	0	(37,810)	0	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Civic Ceremonial Expenses</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	11,310	11,310	11,310	
Indirect Income/Expenditure	20,140	63,440	64,620	
<b>Net Total</b>	<b>31,450</b>	<b>74,750</b>	<b>75,930</b>	
<b>Pride of Tendring</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	1,690	1,690	1,690	
Indirect Income/Expenditure	2,200	1,500	1,540	
<b>Net Total</b>	<b>3,890</b>	<b>3,190</b>	<b>3,230</b>	

# Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Veterans Tea Dance</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	2,250	4,500	2,250	£2,250 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
<b>Net Total</b>	<b>2,250</b>	<b>4,500</b>	<b>2,250</b>	
<b>Chairman Charity Account</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	3,900	3,900	3,900	
Direct Income	(3,900)	(3,900)	(3,900)	
Indirect Income/Expenditure	760	0	0	
<b>Net Total</b>	<b>760</b>	<b>0</b>	<b>0</b>	



# Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Community Health/Safety</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	4,620	4,620	4,620	
Indirect Income/Expenditure	58,750	11,000	11,120	
<b>Net Total</b>	<b>63,370</b>	<b>15,620</b>	<b>15,740</b>	
<b>Education &amp; Skills Panel</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Indirect Income/Expenditure	0	25,250	25,530	
<b>Net Total</b>	<b>0</b>	<b>25,250</b>	<b>25,530</b>	
<b>Rural Infrastructure Improvement Fund</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	0	98,650	0	£98,650 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	0	25,250	25,530	
<b>Net Total</b>	<b>0</b>	<b>123,900</b>	<b>25,530</b>	
<b>Total for Chief Executive and Management and Members' Support</b>	<b>674,080</b>	<b>957,470</b>	<b>743,990</b>	

# Revenue Estimates 2016/17

## Corporate Services

<u>Analysis by Type of Spend</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate
	£	£	£
<b>Direct Expenditure</b>			
Employee Expenses	5,624,650	5,843,660	5,665,070
Premises Related Expenditure	141,520	149,320	149,320
Transport Related Expenditure	31,080	34,690	32,480
Supplies & Services	3,702,010	7,386,530	3,770,990
Third Party Payments	656,630	658,120	625,930
Interest Payments	109,860	109,860	89,860
<b>Total Direct Expenditure</b>	<b>10,265,750</b>	<b>14,182,180</b>	<b>10,333,650</b>
<b>Direct Income</b>			
Government Grants	(3,122,410)	(3,521,000)	(3,158,100)
Other Grants, Reimbursements and Contributions	(722,690)	(1,033,490)	(893,350)
Sales, Fees and Charges	(204,770)	(204,770)	(204,770)
Rents Receivable	(200)	(200)	(26,500)
Interest Receivable	(222,320)	(222,320)	(222,320)
RSG, Business Rates and Council Tax	(14,834,780)	(14,910,240)	(13,997,740)
<b>Total Direct Income</b>	<b>(19,107,170)</b>	<b>(19,892,020)</b>	<b>(18,502,780)</b>
<b>Net Direct Costs</b>	<b>(8,841,420)</b>	<b>(5,709,840)</b>	<b>(8,169,130)</b>
<b>Indirect Income/Expenditure</b>			
FRS17/IAS19 Pension Costs	(1,802,330)	(1,729,780)	(1,723,640)
Service Unit and Central Costs	3,785,190	3,095,860	2,991,660
Capital Financing Costs	3,389,750	6,454,020	122,470
Recharged Income	(7,921,640)	(7,503,680)	(7,280,630)
<b>Total Indirect Income/Expenditure</b>	<b>(2,549,030)</b>	<b>316,420</b>	<b>(5,890,140)</b>
<b>Net Contribution to/(from) Reserves</b>	<b>(3,145,430)</b>	<b>(14,273,140)</b>	<b>(677,250)</b>
<b>Total for Corporate Services</b>	<b>(14,535,880)</b>	<b>(19,666,560)</b>	<b>(14,736,520)</b>

# Corporate Services

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Corporate Director and Administration Service Unit</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	156,210	355,500	354,370	This reflects reorganisation from 2015/16.
Indirect Income/Expenditure	(156,210)	(355,500)	(354,370)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Corporate Director and Administration</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Democratic Services Manager</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	240,500	202,990	160,740	£50,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	(240,500)	(202,990)	(160,740)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	This reflects reorganisation from 2015/16.
<b>Print Unit Service Unit</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	156,770	156,850	157,890	
Direct Income	(188,370)	(188,370)	(188,370)	
Indirect Income/Expenditure	31,600	31,520	30,480	
<b>Net Total</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
<b>Other Apportionable Overheads - Corporate Support</b> <i>Portfolio/ Committee: Planning and Corporate Services</i> Direct Expenditure Direct Income Indirect Income/Expenditure <b>Net Total</b>	£  64,320 (10) (64,310) <b>0</b>	£  64,320 (10) (64,310) <b>0</b>	£  64,320 (10) (64,310) <b>0</b>	
<b>Member Support Cost</b> <i>Portfolio/ Committee: Planning and Corporate Services</i> Direct Expenditure Direct Income <b>Net Total</b>	  58,930 (910) <b>58,020</b>	  58,930 (910) <b>58,020</b>	  58,930 (910) <b>58,020</b>	
<b>Election Expenses</b> <i>Portfolio/ Committee: Budgets Relating to Non Executive Functions</i> Direct Expenditure Indirect Income/Expenditure <b>Net Total</b>	  135,200 74,540 <b>209,740</b>	  135,200 134,190 <b>269,390</b>	  15,200 120,366 <b>135,566</b>	£120,000 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Electoral Registration Expenses</b>				
<i>Portfolio/ Committee: Budgets Relating to Non Executive Functions</i>				
Direct Expenditure	63,730	98,700	87,730	
Direct Income	(2,520)	(37,490)	(2,520)	
Indirect Income/Expenditure	84,870	170,880	159,535	
<b>Net Total</b>	<b>146,080</b>	<b>232,090</b>	<b>244,745</b>	
<b>Total for Democratic Services</b>	<b>413,840</b>	<b>559,500</b>	<b>438,330</b>	
<b>Legal Services Service Unit</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	259,870	244,490	268,060	
Direct Income	(3,330)	(3,330)	(3,330)	
Indirect Income/Expenditure	(256,540)	(241,160)	(264,730)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Legal Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<p><b>Business Manager</b></p> <p><i>Portfolio/ Committee: Planning and Corporate Services</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p><b>Net Total</b></p>	<p>£</p> <p>74,330</p> <p>(74,330)</p> <p><b>0</b></p>	<p>£</p> <p>59,330</p> <p>(59,330)</p> <p><b>0</b></p>	<p>£</p> <p>76,270</p> <p>(76,270)</p> <p><b>0</b></p>	
<p><b>Human Resources Service Unit</b></p> <p><i>Portfolio/ Committee: Planning and Corporate Services</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p><b>Net Total</b></p>	<p>201,560</p> <p>(201,560)</p> <p><b>0</b></p>	<p>219,270</p> <p>(219,270)</p> <p><b>0</b></p>	<p>203,030</p> <p>(203,030)</p> <p><b>0</b></p>	
<p><b>Qualification and Other Training</b></p> <p><i>Portfolio/ Committee: Budgets Relating to Non Executive Functions</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p><b>Net Total</b></p>	<p>30,390</p> <p>(30,390)</p> <p><b>0</b></p>	<p>34,650</p> <p>(34,650)</p> <p><b>0</b></p>	<p>65,390</p> <p>(65,390)</p> <p><b>0</b></p>	<p>£10,760 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers. Please see Cabinet 11 December 2015 item A2 - Budget Report for further details of the change in 2016/17.</p>

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
<b>Personnel and Human Resources Issues</b> <i>Portfolio/ Committee: Budgets Relating to Non Executive Functions</i> Direct Expenditure Indirect Income/Expenditure <b>Net Total</b>	£  123,360 (123,360) <b>0</b>	£  151,800 (151,800) <b>0</b>	£  126,960 (126,960) <b>0</b>	£29,800 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers. This budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016 (IIP Gold adjustment).
<b>Career Track</b> <i>Portfolio/ Committee: Planning and Corporate Services</i> Direct Expenditure Direct Income Indirect Income/Expenditure <b>Net Total</b>	330,910 (145,480) 27,290 <b>212,720</b>	325,330 (145,480) 96,960 <b>276,810</b>	333,430 (145,480) 94,380 <b>282,330</b>	
<b>Essex Family Needs Project</b> <i>Portfolio/ Committee: Wellbeing and Partnerships</i> Direct Expenditure Indirect Income/Expenditure <b>Net Total</b>	0 0 <b>0</b>	127,540 1,540 <b>129,080</b>	0 0 <b>0</b>	£147,540 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
<b>Total for Human Resources</b>	<b>212,720</b>	<b>405,890</b>	<b>282,330</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Asset Management Service Unit</b>				
<i>Portfolio/ Committee: Assets</i>				
Direct Expenditure	170,130	167,790	174,630	
Indirect Income/Expenditure	(170,130)	(167,790)	(174,630)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Community Asset Off Setting Scheme</b>				
<i>Portfolio/ Committee: Assets</i>				
Direct Expenditure	38,270	38,270	38,270	
Indirect Income/Expenditure	0	20	20	
<b>Net Total</b>	<b>38,270</b>	<b>38,290</b>	<b>38,290</b>	
<b>Total for Asset Management</b>	<b>38,270</b>	<b>38,290</b>	<b>38,290</b>	
<b>TDC Website</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	21,940	23,340	21,940	£1,400 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	(21,940)	(23,340)	(21,940)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	



<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>IT Section Service Unit</b> <i>Portfolio/ Committee: Planning and Corporate Services</i>	£	£	£	
Direct Expenditure	400,520	421,360	449,900	
Indirect Income/Expenditure	(400,520)	(421,360)	(449,900)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>IT Direct Service Costs</b> <i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	967,900	1,082,340	946,630	£60,110 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.  Please see Cabinet 11 December 2015 item A2 - Budget Report for further details relating to 2015/16.
Indirect Income/Expenditure	(967,900)	(1,082,340)	(946,630)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Central Telephone Service</b> <i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	106,560	106,560	106,560	
Direct Income	(240)	(240)	(240)	
Indirect Income/Expenditure	(106,320)	(106,320)	(106,320)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Corporate IT</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Accountancy Service Unit</b>				
<i>Portfolio/ Committee: Finance and Transformation</i>				
Direct Expenditure	356,880	406,730	390,430	£41,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(30)	(30)	(30)	
Indirect Income/Expenditure	(356,850)	(406,700)	(390,400)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Audit Services Service Unit</b>				
<i>Portfolio/ Committee: Finance and Transformation</i>				
Direct Expenditure	160,200	160,320	167,770	
Indirect Income/Expenditure	(160,200)	(160,320)	(167,770)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Payroll &amp; Payments</b>				
<i>Portfolio/ Committee: Finance and Transformation</i>				
Direct Expenditure	136,300	140,240	149,980	
Direct Income	(100)	(100)	(100)	
Indirect Income/Expenditure	(136,200)	(140,140)	(149,880)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
<b>Finance and Procurement Manager Service Unit</b> <i>Portfolio/ Committee: Finance and Transformation</i>	<b>£</b>	<b>£</b>	<b>£</b>	
Direct Expenditure	66,890	66,950	68,630	
Indirect Income/Expenditure	(66,890)	(66,950)	(68,630)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Central Purchasing</b> <i>Portfolio/ Committee: Finance and Transformation</i>				
Direct Expenditure	77,450	68,660	78,730	£1,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	(77,450)	(68,660)	(78,730)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Finance and Procurement</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Credit &amp; Debit Card Payment System</b> <i>Portfolio/ Committee: Finance and Transformation</i>				
Direct Expenditure	18,450	28,060	18,450	£9,610 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	(18,450)	(28,060)	(18,450)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>Other Apportionable Overheads</b>	£	£	£	
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	(190,810)	(48,010)	(148,010)	This includes a number of changes as set out in Cabinet 11 December 2015 item A2 - Budget Report.
Direct Income	(2,200)	(2,200)	(2,200)	
Indirect Income/Expenditure	193,010	50,210	150,210	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Insurance Recharge Account</b>				
<i>Portfolio/ Committee: Finance and Transformation</i>				
Direct Expenditure	516,710	523,210	516,710	£6,500 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(10,930)	(10,930)	(10,930)	
Indirect Income/Expenditure	(505,780)	(512,280)	(505,780)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Other Democratic Costs</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	19,610	19,610	19,610	
Indirect Income/Expenditure	662,640	558,290	537,800	
<b>Net Total</b>	<b>682,250</b>	<b>577,900</b>	<b>557,410</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
<b>Corporate Management - General</b>  <i>Portfolio/ Committee: Finance and Transformation</i>  Direct Expenditure Indirect Income/Expenditure <b>Net Total</b>	£   111,230 833,960 <b>945,190</b>	£   111,230 707,420 <b>818,650</b>	£   99,230 658,530 <b>757,760</b>	Please see Cabinet 11 December 2015 item A2 - Budget Report for further details relating to the reduction in external audit fees.
<b>Treasury Management</b>  <i>Portfolio/ Committee: Finance and Transformation</i>  Direct Expenditure Indirect Income/Expenditure <b>Net Total</b>	   16,760 5,290 <b>22,050</b>	   14,760 (70) <b>14,690</b>	   16,760 (2,220) <b>14,540</b>	
<b>Non-Distributed Costs - Unused Assets</b>  <i>Portfolio/ Committee: Finance and Transformation</i>  Indirect Income/Expenditure <b>Net Total</b>	   27,550 <b>27,550</b>	   5,640 <b>5,640</b>	   5,640 <b>5,640</b>	
<b>Pension Fund Contributions</b>  <i>Portfolio/ Committee: Finance - Other Financing Items</i>  Indirect Income/Expenditure <b>Net Total</b>	   0 <b>0</b>	   45,000 <b>45,000</b>	   45,000 <b>45,000</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<p><b>Other Corporate Costs</b></p> <p><i>Portfolio/ Committee: Finance and Transformation</i></p> <p>Direct Expenditure</p> <p>Direct Income</p> <p>Indirect Income/Expenditure</p> <p><b>Net Total</b></p>	£	£	£	<p>£1,417,140 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.</p> <p>£1,001,000 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.</p> <p>This budget includes a one- off project expenses line of £2.136m funded from New Homes Bonus.</p>
<p><b>Council Tax Sharing Agreement with Major Preceptors</b></p> <p><i>Portfolio/ Committee: Finance and Transformation</i></p> <p>Direct Income</p> <p><b>Net Total</b></p>				<p>Please see Cabinet 11 December 2015 item A2 - Budget Report for further details.</p>
<p><b>Other Non-Specific Grants</b></p> <p><i>Portfolio/ Committee: Finance and Transformation</i></p> <p>Direct Income</p> <p><b>Net Total</b></p>				<p>This budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016.</p>

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<p><b>Other Corporate Costs - Parish Council Grants</b></p> <p><i>Portfolio/ Committee: Finance and Transformation</i></p> <p>Direct Expenditure</p> <p><b>Net Total</b></p>	<p>£</p> <p>155,150</p> <p><b>155,150</b></p>	<p>£</p> <p>155,150</p> <p><b>155,150</b></p>	<p>£</p> <p>147,660</p> <p><b>147,660</b></p>	
<p><b>Fit for Purpose</b></p> <p><i>Portfolio/ Committee: Finance and Transformation</i></p> <p>Direct Expenditure</p> <p><b>Net Total</b></p>	<p>0</p> <p><b>0</b></p>	<p>1,935,760</p> <p><b>1,935,760</b></p>	<p>0</p> <p><b>0</b></p>	<p>£2,205,760 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.</p> <p>The budget also reflects spending decisions taken to date.</p>
<p><b>Contingency</b></p> <p><i>Portfolio/ Committee: Finance and Transformation</i></p> <p>Direct Expenditure</p> <p><b>Net Total</b></p>	<p>0</p> <p><b>0</b></p>	<p>353,510</p> <p><b>353,510</b></p>	<p>0</p> <p><b>0</b></p>	<p>£363,510 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.</p> <p>The budget also reflects spending decisions taken to date.</p>
<p><b>Interest Payable and similar charges</b></p> <p><i>Portfolio/ Committee: Finance - Other Financing Items</i></p> <p>Direct Expenditure</p> <p><b>Net Total</b></p>	<p>109,860</p> <p><b>109,860</b></p>	<p>109,860</p> <p><b>109,860</b></p>	<p>89,860</p> <p><b>89,860</b></p>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Interest &amp; Investment Income</b>				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Direct Income	(222,320)	(222,320)	(248,620)	
<b>Net Total</b>	<b>(222,320)</b>	<b>(222,320)</b>	<b>(248,620)</b>	
<b>Pensions net interest/return on assets</b>				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	1,965,000	1,710,000	1,710,000	
<b>Net Total</b>	<b>1,965,000</b>	<b>1,710,000</b>	<b>1,710,000</b>	
<b>Total for F&amp;P - Other Corporate Costs</b>	<b>2,086,970</b>	<b>4,186,480</b>	<b>1,155,120</b>	
<b>Contribution to Housing Pooled Capital Receipts</b>				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	90,000	90,000	90,000	
<b>Net Total</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	



<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<p><b>MIRS Contributions to/(from) Earmarked Reserves</b></p> <p><i>Portfolio/ Committee: Finance - Corporate</i></p> <p>Contributions to/(from) reserves</p>	£	£	£	
	(3,145,430)	(14,273,140)	(677,250)	<p>£12,007,320 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.</p> <p>£2,810,190 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.</p> <p>This budget now reflects the latest movement to and from reserves as set out in the Budget Report to Cabinet 22 January 2016.</p> <p>The 2015/16 budget also reflects the additional contribution of £221k relating to the Careline Lifting Service as agreed by Full Council on 9th February 2016.</p>
<b>Net Total</b>	<b>(3,145,430)</b>	<b>(14,273,140)</b>	<b>(677,250)</b>	
<p><b>MIRS Revenue Financing of Capital (RCCO)</b></p> <p><i>Portfolio/ Committee: Finance - Capital Investment</i></p> <p>Indirect Income/Expenditure</p>				
	3,237,550	6,721,550	400,000	<p>£2,932,700 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.</p> <p>£3,087,550 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.</p>
<b>Net Total</b>	<b>3,237,550</b>	<b>6,721,550</b>	<b>400,000</b>	<p>Full details for the Capital Programme, including funding, are set out in the Budget Report to Cabinet 22 January 2016 - Appendix A.</p>

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>MIRS Minimum Revenue Provision</b>				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	267,020	267,020	257,020	
<b>Net Total</b>	<b>267,020</b>	<b>267,020</b>	<b>257,020</b>	
<b>MIRS Capital Charges made to GF</b>				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	(1,797,450)	(1,883,200)	(1,883,200)	
<b>Net Total</b>	<b>(1,797,450)</b>	<b>(1,883,200)</b>	<b>(1,883,200)</b>	
<b>MIRS Transfer from Usable Capital Receipts Reserve</b>				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	(90,000)	(90,000)	(90,000)	
<b>Net Total</b>	<b>(90,000)</b>	<b>(90,000)</b>	<b>(90,000)</b>	
<b>MIRS - Contributions Payable to the Pension Scheme</b>				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Direct Expenditure	3,054,840	3,013,010	3,034,120	
Indirect Income/Expenditure	(183,160)	(183,160)	(183,160)	
<b>Net Total</b>	<b>2,871,680</b>	<b>2,829,850</b>	<b>2,850,960</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>MIRS - Total IAS 19 Adjustments</b> <i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	(3,886,270)	(3,608,560)	(3,600,380)	
<b>Net Total</b>	<b>(3,886,270)</b>	<b>(3,608,560)</b>	<b>(3,600,380)</b>	
<b>Total for F&amp;P - Financing Items</b>	<b>(2,452,900)</b>	<b>(9,946,480)</b>	<b>(2,652,850)</b>	
<b>Parish Precepts</b> <i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	1,359,914	1,359,914	1,439,263	
<b>Net Total</b>	<b>1,359,914</b>	<b>1,359,914</b>	<b>1,439,263</b>	
<b>Revenue Support Grant</b> <i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	(3,561,210)	(3,561,210)	(2,563,840)	£1,420,000 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.
<b>Net Total</b>	<b>(3,561,210)</b>	<b>(3,561,210)</b>	<b>(2,563,840)</b>	This budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016.
<b>Business Rates Tariff and Levy</b> <i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	5,967,680	5,816,720	6,005,300	The 2015/16 revised budget reflects the forecast benefit of £150k from being a member of the Essex Business Rates Pool.
<b>Net Total</b>	<b>5,967,680</b>	<b>5,816,720</b>	<b>6,005,300</b>	This budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016.

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<p><b>Business Rates</b></p> <p><i>Portfolio/ Committee: Finance - Corporate</i></p> <p>Direct Income</p> <p><b>Net Total</b></p>	<p>£</p> <p>(10,325,640)</p> <p><b>(10,325,640)</b></p>	<p>£</p> <p>(10,359,340)</p> <p><b>(10,359,340)</b></p>	<p>£</p> <p>(10,604,440)</p> <p><b>(10,604,440)</b></p>	<p>This budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016.</p>
<p><b>Income from Council Taxpayers (inc Parish Precept)</b></p> <p><i>Portfolio/ Committee: Finance - Corporate</i></p> <p>Direct Income</p> <p><b>Net Total</b></p>	<p>(7,898,904)</p> <p><b>(7,898,904)</b></p>	<p>(7,898,904)</p> <p><b>(7,898,904)</b></p>	<p>(8,294,063)</p> <p><b>(8,294,063)</b></p>	<p>The income in 2016/17 excluding Parish Precepts is £6.855m.</p>
<p><b>Collection Fund Balance - Council Tax</b></p> <p><i>Portfolio/ Committee: Finance - Corporate</i></p> <p>Direct Income</p> <p><b>Net Total</b></p>	<p>(358,140)</p> <p><b>(358,140)</b></p>	<p>(358,140)</p> <p><b>(358,140)</b></p>	<p>(392,000)</p> <p><b>(392,000)</b></p>	<p>£208,140 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.</p> <p>Please see Cabinet 11 December 2015 item A2 - Budget Report for further details relating to 2016/17.</p>

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	£	£	£	
<b>Collection Fund Balance - NDR</b>				
<i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	(18,480)	90,720	412,040	£18,480 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting. This budget also reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016.
<b>Net Total</b>	<b>(18,480)</b>	<b>90,720</b>	<b>412,040</b>	
<b>Total for F&amp;P - RSG, Business Rates and Council Tax</b>	<b>(14,834,780)</b>	<b>(14,910,240)</b>	<b>(13,997,740)</b>	
<b>Total for Corporate Services</b>	<b>(14,535,880)</b>	<b>(19,666,560)</b>	<b>(14,736,520)</b>	

# Revenue Estimates 2016/17

## Public Experience

<b><u>Analysis by Type of Spend</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Direct Expenditure</b>			
Employee Expenses	3,476,730	3,681,980	3,566,130
Premises Related Expenditure	1,493,030	1,740,130	1,513,780
Transport Related Expenditure	451,680	522,590	451,680
Supplies & Services	1,248,030	4,346,970	1,211,650
Third Party Payments	4,721,560	4,721,560	4,728,560
<b>Total Direct Expenditure</b>	<b>11,391,030</b>	<b>15,013,230</b>	<b>11,471,800</b>
<b>Direct Income</b>			
Government Grants	0	(138,980)	0
Other Grants, Reimbursements and Contributions	(1,277,820)	(1,362,700)	(1,107,130)
Sales, Fees and Charges	(3,340,070)	(3,185,890)	(3,782,070)
Rents Receivable	(272,330)	(273,050)	(272,330)
<b>Total Direct Income</b>	<b>(4,890,220)</b>	<b>(4,960,620)</b>	<b>(5,161,530)</b>
<b>Net Direct Costs</b>	<b>6,500,810</b>	<b>10,052,610</b>	<b>6,310,270</b>
<b>Indirect Income/Expenditure</b>			
FRS17/IAS19 Pension Costs	158,840	164,310	147,260
Service Unit and Central Costs	5,780,500	6,367,260	6,104,820
Capital Financing Costs	1,109,040	901,300	901,300
Recharged Income	(5,136,620)	(5,880,410)	(5,509,390)
<b>Total Indirect Income/Expenditure</b>	<b>1,911,760</b>	<b>1,552,460</b>	<b>1,643,990</b>
<b>Total for Public Experience</b>	<b>8,412,570</b>	<b>11,605,070</b>	<b>7,954,260</b>

# Public Experience

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Corporate Director and Administration Service Unit</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	191,220	202,910	181,450	
Indirect Income/Expenditure	(191,220)	(202,910)	(181,450)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Corporate Director and Administration</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Street Scene Service Unit</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	402,150	367,770	410,770	
Indirect Income/Expenditure	(402,150)	(367,770)	(410,770)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Community Warden Service Unit</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	0	128,000	0	£128,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	0	(128,000)	0	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Abandoned Vehicles</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	2,970	2,970	2,970	
Indirect Income/Expenditure	23,050	9,600	9,120	
<b>Net Total</b>	<b>26,020</b>	<b>12,570</b>	<b>12,090</b>	
<b>Defective Drains</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	1,970	1,970	1,970	
Indirect Income/Expenditure	21,820	14,290	13,470	
<b>Net Total</b>	<b>23,790</b>	<b>16,260</b>	<b>15,440</b>	
<b>Dog Warden</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	75,200	72,300	75,670	
Direct Income	(18,630)	(18,630)	(18,630)	
Indirect Income/Expenditure	22,820	75,680	70,670	
<b>Net Total</b>	<b>79,390</b>	<b>129,350</b>	<b>127,710</b>	



<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Environmental Protection</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	4,470	4,470	4,470	
Direct Income	(12,240)	(12,240)	(12,240)	
Indirect Income/Expenditure	102,410	116,630	109,210	
<b>Net Total</b>	<b>94,640</b>	<b>108,860</b>	<b>101,440</b>	
<b>Public Health &amp; Complaints</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	3,350	63,350	3,350	Please see Cabinet 11 December 2015 item A2 - Budget Report for further details relating to 2015/16 (Public Health Specialist).
Direct Income	(360)	(360)	(360)	
Indirect Income/Expenditure	224,250	127,300	119,090	
<b>Net Total</b>	<b>227,240</b>	<b>190,290</b>	<b>122,080</b>	
<b>Rodent &amp; Pest Control</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	4,470	4,470	4,470	
Indirect Income/Expenditure	12,750	11,290	10,670	
<b>Net Total</b>	<b>17,220</b>	<b>15,760</b>	<b>15,140</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
<b>Recycling &amp; Waste Contract</b> <i>Portfolio/ Committee: Environment</i>  Direct Expenditure  Direct Income  Indirect Income/Expenditure   <b>Net Total</b>	£   3,122,650 (1,197,190) 208,150  <b>2,133,610</b>	£   3,186,260 (1,033,090) 256,990  <b>2,410,160</b>	£   3,056,650 (1,026,500) 242,370  <b>2,272,520</b>	<p>£8,970 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.</p> <p>£92,000 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.</p> <p>Please see Cabinet 11 December 2015 item A2 - Budget Report for further details relating to 2016/17 (Recycling Credits and other income from ECC).</p> <p>In addition this budget now also reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016 relating to the ceasing of Black Sacks.</p>
<b>Weekly Collection Grant</b> <i>Portfolio/ Committee: Environment</i>  Direct Expenditure  <b>Net Total</b>	0  <b>0</b>	221,810  <b>221,810</b>	0  <b>0</b>	<p>£322,960 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.</p> <p>The budget also reflects spending decisions taken to date.</p>
<b>Recycling Rewards Scheme</b> <i>Portfolio/ Committee: Environment</i>  Direct Expenditure  Direct Income  <b>Net Total</b>	0  0  <b>0</b>	121,480 (121,480)  <b>0</b>	0  0  <b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Garden Waste Collection Service</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	247,500	247,500	247,500	
Direct Income	(247,500)	(247,500)	(247,500)	
Indirect Income/Expenditure	0	48,480	45,270	
<b>Net Total</b>	<b>0</b>	<b>48,480</b>	<b>45,270</b>	
<b>Street Sweeping</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	1,419,630	1,419,630	1,447,630	£28,000 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.
Direct Income	(4,430)	(4,430)	(4,430)	
Indirect Income/Expenditure	112,730	76,390	71,590	
<b>Net Total</b>	<b>1,527,930</b>	<b>1,491,590</b>	<b>1,514,790</b>	
<b>Jaywick Team</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	84,480	97,510	85,720	£7,040 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	0	(12,140)	0	
Indirect Income/Expenditure	159,570	35,350	35,390	
<b>Net Total</b>	<b>244,050</b>	<b>120,720</b>	<b>121,110</b>	
<b>Total for Street Scene</b>	<b>4,373,890</b>	<b>4,765,850</b>	<b>4,347,590</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>Environmental Services Service Unit</b> <i>Portfolio/ Committee: Environment</i>	£	£	£	
Direct Expenditure	283,560	275,990	294,630	
Indirect Income/Expenditure	(283,560)	(275,990)	(294,630)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Health &amp; Safety</b> <i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	51,820	51,820	53,110	
Indirect Income/Expenditure	(51,820)	(51,820)	(53,110)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Licensing - Environmental</b> <i>Portfolio/ Committee: Budgets Relating to Non Executive Functions</i>				
Direct Expenditure	1,150	1,150	1,150	
Direct Income	(10,480)	(10,480)	(10,480)	
Indirect Income/Expenditure	43,440	60,020	61,330	
<b>Net Total</b>	<b>34,110</b>	<b>50,690</b>	<b>52,000</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Fast Food Initiative</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	0	129,620	0	£54,620 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	0	(75,000)	0	
<b>Net Total</b>	<b>0</b>	<b>54,620</b>	<b>0</b>	
<b>Port Health</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	8,870	8,870	8,870	
Direct Income	(7,880)	(7,880)	(7,880)	
Indirect Income/Expenditure	21,640	45,440	46,240	
<b>Net Total</b>	<b>22,630</b>	<b>46,430</b>	<b>47,230</b>	
<b>Public Health</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	27,850	27,850	27,850	
Direct Income	(3,010)	(3,010)	(3,010)	
Indirect Income/Expenditure	250,730	306,130	313,010	
<b>Net Total</b>	<b>275,570</b>	<b>330,970</b>	<b>337,850</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
<b>Licencing</b> <i>Portfolio/ Committee: Budgets Relating to Non Executive Functions</i>	£	£	£	
Direct Expenditure	175,610	183,710	178,910	£2,680 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(279,350)	(279,350)	(279,350)	
Indirect Income/Expenditure	197,560	105,520	104,320	
<b>Net Total</b>	<b>93,820</b>	<b>9,880</b>	<b>3,880</b>	
<b>Total for Environmental Services</b>	<b>426,130</b>	<b>492,590</b>	<b>440,960</b>	
<b>Engineering Services Management</b> <i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	231,220	232,160	239,920	
Indirect Income/Expenditure	(231,220)	(232,160)	(239,920)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Coast Protection - General</b> <i>Portfolio/ Committee: Coastal Protection</i>				
Direct Expenditure	377,410	526,740	377,410	£91,320 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers. This budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016 that relate to the Clacton to Holland Coast Protection Scheme.
Direct Income	0	(5,000)	0	
Indirect Income/Expenditure	809,990	757,440	758,020	
<b>Net Total</b>	<b>1,187,400</b>	<b>1,279,180</b>	<b>1,135,430</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Land Drainage - General Maintenance</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	3,000	3,000	3,000	
Indirect Income/Expenditure	8,660	8,090	8,160	
<b>Net Total</b>	<b>11,660</b>	<b>11,090</b>	<b>11,160</b>	
<b>Highways TDC - Highway Rangers</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	0	80,000	0	
Direct Income	0	(80,000)	0	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Highways TDC - Private Street Lighting</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	10,910	10,910	10,910	
Indirect Income/Expenditure	0	100	100	
<b>Net Total</b>	<b>10,910</b>	<b>11,010</b>	<b>11,010</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Highways TDC - General</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	10,560	10,560	10,560	
Direct Income	(4,000)	(4,000)	(14,000)	
Indirect Income/Expenditure	86,970	83,800	84,230	
<b>Net Total</b>	<b>93,530</b>	<b>90,360</b>	<b>80,790</b>	
<b>Town Centre Enhancement Project</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	45,790	45,790	45,790	
Indirect Income/Expenditure	109,560	63,170	63,260	
<b>Net Total</b>	<b>155,350</b>	<b>108,960</b>	<b>109,050</b>	
<b>Engineering Services</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	246,670	324,980	250,410	
Indirect Income/Expenditure	(246,670)	(324,980)	(250,410)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Coastal Protection and Engineering Services</b>	<b>1,458,850</b>	<b>1,500,600</b>	<b>1,347,440</b>	



<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Regeneration Service Unit</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	350,410	309,810	352,390	
Indirect Income/Expenditure	(350,410)	(309,810)	(352,390)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Tendring CAB</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	144,000	164,000	144,000	
Indirect Income/Expenditure	1,450	4,660	5,040	
<b>Net Total</b>	<b>145,450</b>	<b>168,660</b>	<b>149,040</b>	
<b>Village Halls And Other</b>				
<i>Portfolio/ Committee: Environment</i>				
Indirect Income/Expenditure	250	0	0	
<b>Net Total</b>	<b>250</b>	<b>0</b>	<b>0</b>	
<b>Public Halls-Jaywick Community Centre</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	4,080	4,080	4,080	
Direct Income	(190)	(190)	(190)	
Indirect Income/Expenditure	220	200	200	
<b>Net Total</b>	<b>4,110</b>	<b>4,090</b>	<b>4,090</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Youth Initiatives</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	5,450	8,130	5,450	£2,680 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	19,510	5,720	6,150	
<b>Net Total</b>	<b>24,960</b>	<b>13,850</b>	<b>11,600</b>	
<b>Older People</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Indirect Income/Expenditure	15,210	5,330	5,720	
<b>Net Total</b>	<b>15,210</b>	<b>5,330</b>	<b>5,720</b>	
<b>Enabling Fund</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	6,210	6,210	6,210	
Indirect Income/Expenditure	350	4,700	5,080	
<b>Net Total</b>	<b>6,560</b>	<b>10,910</b>	<b>11,290</b>	
<b>Big Society</b>				
<i>Portfolio/ Committee: Finance and Transformation</i>				
Direct Expenditure	0	86,780	0	£86,780 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
<b>Net Total</b>	<b>0</b>	<b>86,780</b>	<b>0</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>LSP/Community Strategy</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	4,630	0	0	£19,990 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
<b>Net Total</b>	<b>4,630</b>	<b>0</b>	<b>0</b>	This budget has subsequently been moved elsewhere within the overall budget.
<b>Community Rail Partnership</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	2,600	2,600	2,600	
<b>Net Total</b>	<b>2,600</b>	<b>2,600</b>	<b>2,600</b>	
<b>Industrial Units and Properties</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	3,440	3,440	3,440	
Direct Income	(55,570)	(55,570)	(55,570)	
Indirect Income/Expenditure	20,710	3,860	3,850	
<b>Net Total</b>	<b>(31,420)</b>	<b>(48,270)</b>	<b>(48,280)</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Jaywick Enterprise Centre (Starter Units)</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	20,700	20,700	20,700	
Direct Income	(14,630)	(14,630)	(14,630)	
Indirect Income/Expenditure	5,870	10,350	11,130	
<b>Net Total</b>	<b>11,940</b>	<b>16,420</b>	<b>17,200</b>	
<b>SME Growth Fund</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	0	500,000	0	£500,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
<b>Net Total</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	
<b>Development Growth Fund</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	0	500,000	0	£500,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
<b>Net Total</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	
<b>Business Investment and Growth</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	0	1,344,400	23,540	£1,146,730 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	0	(31,850)	0	
Indirect Income/Expenditure	0	370,770	399,590	
<b>Net Total</b>	<b>0</b>	<b>1,683,320</b>	<b>423,130</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Economic Promotion</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	3,240	0	0	
Indirect Income/Expenditure	150,830	1,410	1,440	
<b>Net Total</b>	<b>154,070</b>	<b>1,410</b>	<b>1,440</b>	
<b>Regeneration Projects</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	15,670	0	0	£11,130 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	140,950	0	0	
<b>Net Total</b>	<b>156,620</b>	<b>0</b>	<b>0</b>	This budget has subsequently been moved elsewhere within the overall budget.
<b>Regeneration Projects and Initiatives in District</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	0	0	0	£74,750 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	0	0	0	
Indirect Income/Expenditure	6,750	0	0	This budget has subsequently been moved elsewhere within the overall budget.
<b>Net Total</b>	<b>6,750</b>	<b>0</b>	<b>0</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Town Centres &amp; Jaywick Business Support</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	36,270	0	0	£4,280 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	0	0	0	
Indirect Income/Expenditure	1,870	0	0	
<b>Net Total</b>	<b>38,140</b>	<b>0</b>	<b>0</b>	This budget has subsequently been moved elsewhere within the overall budget.
<b>Town Centres &amp; Jaywick Business Support - TDC Costs</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Indirect Income/Expenditure	5,770	0	0	This budget has subsequently been moved elsewhere within the overall budget.
<b>Net Total</b>	<b>5,770</b>	<b>0</b>	<b>0</b>	
<b>Town Team Partners</b>				
<i>Portfolio/ Committee: Regeneration</i>				
Direct Expenditure	0	17,500	0	
Direct Income	0	(17,500)	0	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Regeneration</b>	<b>545,640</b>	<b>2,945,100</b>	<b>577,830</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Low Road Depot</b> <i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	510	510	510	
Indirect Income/Expenditure	(510)	(510)	(510)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Mill Lane Depot</b> <i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	160	160	160	
Indirect Income/Expenditure	(160)	(160)	(160)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Transport</b> <i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	376,930	441,120	376,930	£50,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	(376,930)	(441,120)	(376,930)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Vehicle Maintenance</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	78,350	78,320	79,910	
Direct Income	(1,070)	(1,070)	(1,070)	
Indirect Income/Expenditure	(77,280)	(77,250)	(78,840)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Open Space &amp; Bereavement Services Service Unit</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	313,040	299,800	328,590	
Indirect Income/Expenditure	(313,040)	(299,800)	(328,590)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Highways - Tree And Verge Maintenance</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	44,800	94,040	44,800	
Direct Income	(43,600)	(92,840)	(43,600)	
Indirect Income/Expenditure	86,880	98,680	95,620	
<b>Net Total</b>	<b>88,080</b>	<b>99,880</b>	<b>96,820</b>	



<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Cemeteries</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	30,450	30,450	30,450	
Direct Income	(311,910)	(311,910)	(311,910)	
Indirect Income/Expenditure	289,930	347,180	342,060	
<b>Net Total</b>	<b>8,470</b>	<b>65,720</b>	<b>60,600</b>	
<b>Crematorium</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	291,560	312,980	309,000	£4,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(1,135,220)	(1,056,220)	(1,285,220)	
Indirect Income/Expenditure	377,800	267,840	272,270	Please see Cabinet 11 December 2015 item A2 - Budget Report for further details concerning crematorium income.
<b>Net Total</b>	<b>(465,860)</b>	<b>(475,400)</b>	<b>(703,950)</b>	
<b>Open Spaces</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	62,350	54,070	62,350	
Direct Income	(2,800)	(3,520)	(2,800)	
Indirect Income/Expenditure	591,420	568,650	554,520	
<b>Net Total</b>	<b>650,970</b>	<b>619,200</b>	<b>614,070</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Nature Conservation</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	36,860	42,600	37,890	£5,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(42,380)	(42,380)	(42,380)	
Indirect Income/Expenditure	31,250	42,250	41,070	
<b>Net Total</b>	<b>25,730</b>	<b>42,470</b>	<b>36,580</b>	
<b>Recreation Grounds</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	47,180	42,280	47,180	
Direct Income	(49,820)	(49,820)	(49,820)	
Indirect Income/Expenditure	361,350	358,810	351,270	
<b>Net Total</b>	<b>358,710</b>	<b>351,270</b>	<b>348,630</b>	
<b>Playgrounds</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	63,770	63,770	63,770	
Direct Income	(2,000)	(2,000)	(2,000)	
Indirect Income/Expenditure	141,770	115,660	117,760	
<b>Net Total</b>	<b>203,540</b>	<b>177,430</b>	<b>179,530</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Public Halls</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	4,260	4,260	4,260	
Direct Income	(18,190)	(18,190)	(18,190)	
Indirect Income/Expenditure	8,510	16,530	16,610	
<b>Net Total</b>	<b>(5,420)</b>	<b>2,600</b>	<b>2,680</b>	
<b>Horticultural Services</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	876,040	944,600	909,120	
Direct Income	(14,640)	(15,390)	(14,640)	
Indirect Income/Expenditure	(861,400)	(929,210)	(894,480)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Open Space and Bereavement</b>	<b>864,220</b>	<b>883,170</b>	<b>634,960</b>	
<b>Parking and Seafronts Service Unit</b>				
<i>Portfolio/ Committee: Coastal Protection</i>				
Direct Expenditure	162,720	139,870	168,240	
Indirect Income/Expenditure	(162,720)	(139,870)	(168,240)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Public Conveniences</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	603,730	609,030	606,350	
Direct Income	(16,940)	(16,940)	(16,940)	
Indirect Income/Expenditure	152,490	168,050	162,800	
<b>Net Total</b>	<b>739,280</b>	<b>760,140</b>	<b>752,210</b>	
<b>Memorial Seats</b>				
<i>Portfolio/ Committee: Coastal Protection</i>				
Direct Expenditure	23,460	23,460	23,460	
Direct Income	(23,000)	(23,000)	(23,000)	
Indirect Income/Expenditure	13,220	10,980	10,720	
<b>Net Total</b>	<b>13,680</b>	<b>11,440</b>	<b>11,180</b>	
<b>Beach Hut Sites</b>				
<i>Portfolio/ Committee: Coastal Protection</i>				
Direct Expenditure	32,290	88,320	32,290	£56,030 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(805,510)	(725,330)	(891,510)	
Indirect Income/Expenditure	83,260	172,370	163,110	Please see Cabinet 11 December 2015 item A2 - Budget Report for further details concerning beach hut income.
<b>Net Total</b>	<b>(689,960)</b>	<b>(464,640)</b>	<b>(696,110)</b>	In addition this budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016 relating to the Clacton to Holland Coast Protection Scheme.

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Deck Chairs</b>				
<i>Portfolio/ Committee: Coastal Protection</i>				
Direct Income	(3,330)	(3,330)	(3,330)	
Indirect Income/Expenditure	13,450	5,100	4,960	
<b>Net Total</b>	<b>10,120</b>	<b>1,770</b>	<b>1,630</b>	
<b>Miscellaneous Seafront Activities</b>				
<i>Portfolio/ Committee: Coastal Protection</i>				
Direct Expenditure	182,780	191,010	255,230	£4,080 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(22,940)	(22,940)	(22,940)	
Indirect Income/Expenditure	192,860	196,340	188,950	
<b>Net Total</b>	<b>352,700</b>	<b>364,410</b>	<b>421,240</b>	
<b>First Aid Posts</b>				
<i>Portfolio/ Committee: Coastal Protection</i>				
Direct Expenditure	1,260	1,260	1,260	
Indirect Income/Expenditure	2,000	200	200	
<b>Net Total</b>	<b>3,260</b>	<b>1,460</b>	<b>1,460</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>Shops &amp; Kiosks</b>	£	£	£	
<i>Portfolio/ Committee: Coastal Protection</i>				
Direct Expenditure	18,160	18,160	18,160	
Direct Income	(84,720)	(84,720)	(84,720)	
Indirect Income/Expenditure	132,060	65,140	64,330	
<b>Net Total</b>	<b>65,500</b>	<b>(1,420)</b>	<b>(2,230)</b>	
<b>Shelters - General</b>				
<i>Portfolio/ Committee: Coastal Protection</i>				
Direct Expenditure	17,970	17,970	17,970	
Indirect Income/Expenditure	22,250	50,280	49,350	
<b>Net Total</b>	<b>40,220</b>	<b>68,250</b>	<b>67,320</b>	
<b>Car Parks - Off St</b>				
<i>Portfolio/ Committee: Environment</i>				
Direct Expenditure	491,220	491,990	466,370	£79,000 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting. This budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016 relating to the free residents parking scheme.
Direct Income	(456,690)	(456,690)	(652,690)	
Indirect Income/Expenditure	174,510	241,050	235,100	
<b>Net Total</b>	<b>209,040</b>	<b>276,350</b>	<b>48,780</b>	
<b>Total for Parking and Seafronts</b>	<b>743,840</b>	<b>1,017,760</b>	<b>605,480</b>	
<b>Total for Public Experience</b>	<b>8,412,570</b>	<b>11,605,070</b>	<b>7,954,260</b>	

# Revenue Estimates 2016/17

## Life Opportunities

<u>Analysis by Type of Spend</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate
	£	£	£
<b>Direct Expenditure</b>			
Employee Expenses	6,136,490	6,025,660	6,331,180
Premises Related Expenditure	1,315,340	1,333,890	1,415,520
Transport Related Expenditure	89,760	90,780	90,480
Supplies & Services	2,068,350	2,451,030	2,025,340
Transfer Payments	55,313,710	63,390,590	55,340,260
<b>Total Direct Expenditure</b>	<b>64,923,650</b>	<b>73,291,950</b>	<b>65,202,780</b>
<b>Direct Income</b>			
Government Grants	(56,758,130)	(64,960,380)	(56,663,230)
Other Grants, Reimbursements and Contributions	(620,200)	(633,460)	(598,360)
Sales, Fees and Charges	(3,132,980)	(3,362,400)	(3,476,440)
Rents Receivable	(17,730)	(17,730)	(17,730)
<b>Total Direct Income</b>	<b>(60,529,040)</b>	<b>(68,973,970)</b>	<b>(60,755,760)</b>
<b>Net Direct Costs</b>	<b>4,394,610</b>	<b>4,317,980</b>	<b>4,447,020</b>
<b>Indirect Income/Expenditure</b>			
FRS17/IAS19 Pension Costs	294,540	277,100	264,040
Service Unit and Central Costs	6,233,940	6,652,700	6,742,640
Capital Financing Costs	556,790	758,100	758,100
Recharged Income	(7,273,400)	(7,203,660)	(7,445,850)
<b>Total Indirect Income/Expenditure</b>	<b>(188,130)</b>	<b>484,240</b>	<b>318,930</b>
<b>Total for Life Opportunities</b>	<b>4,206,480</b>	<b>4,802,220</b>	<b>4,765,950</b>

# Life Opportunities

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>Corporate Director Service Unit</b>	£	£	£	
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	119,580	119,600	106,740	
Indirect Income/Expenditure	(119,580)	(119,600)	(106,740)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Corporate Director and Administration</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Strategic Housing &amp; Needs Management</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	666,870	613,170	682,790	
Indirect Income/Expenditure	(666,870)	(613,170)	(682,790)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Houses in Multiple Occupation</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Income	(3,200)	(3,200)	(3,200)	
Indirect Income/Expenditure	79,260	85,230	92,010	
<b>Net Total</b>	<b>76,060</b>	<b>82,030</b>	<b>88,810</b>	



<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Housing Disrepair</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	1,070	1,070	1,070	
Indirect Income/Expenditure	170,690	202,310	219,150	
<b>Net Total</b>	<b>171,760</b>	<b>203,380</b>	<b>220,220</b>	
<b>Home Improvement Agency</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	8,280	8,280	8,280	
Indirect Income/Expenditure	17,680	72,830	78,560	
<b>Net Total</b>	<b>25,960</b>	<b>81,110</b>	<b>86,840</b>	
<b>Improvement Grants - Admin</b>				
<i>Portfolio/ Committee: Housing</i>				
Indirect Income/Expenditure	189,220	210,730	220,480	
<b>Net Total</b>	<b>189,220</b>	<b>210,730</b>	<b>220,480</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Home Energy Conservation Act</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	400	400	400	
Indirect Income/Expenditure	10,360	12,770	13,800	
<b>Net Total</b>	<b>10,760</b>	<b>13,170</b>	<b>14,200</b>	
<b>Total for Strategic Housing and Needs</b>	<b>473,760</b>	<b>590,420</b>	<b>630,550</b>	
<b>Commercial Management</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	648,040	475,260	514,530	
Indirect Income/Expenditure	(648,040)	(475,260)	(514,530)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Careline / CCTV Service Unit</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	474,260	436,290	465,150	
Indirect Income/Expenditure	(474,260)	(436,290)	(465,150)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Switchboard Service Unit</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	18,330	18,320	18,520	
Indirect Income/Expenditure	(18,330)	(18,320)	(18,520)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Enabling Activities</b>				
<i>Portfolio/ Committee: Housing</i>				
Indirect Income/Expenditure	95,960	0	0	
<b>Net Total</b>	<b>95,960</b>	<b>0</b>	<b>0</b>	
<b>Non Statutory Properties</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	120	120	120	
Direct Income	(16,020)	(16,020)	(16,020)	
Indirect Income/Expenditure	34,750	3,030	3,020	
<b>Net Total</b>	<b>18,850</b>	<b>(12,870)</b>	<b>(12,880)</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Homelessness</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	272,090	477,090	274,090	£76,870 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(33,980)	(162,110)	(33,980)	
Indirect Income/Expenditure	182,110	189,420	195,510	
<b>Net Total</b>	<b>420,220</b>	<b>504,400</b>	<b>435,620</b>	
<b>Shared Amenities - HRA</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	28,710	28,710	28,710	
<b>Net Total</b>	<b>28,710</b>	<b>28,710</b>	<b>28,710</b>	
<b>Careline</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	101,480	99,480	98,480	£1,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(621,460)	(621,460)	(621,460)	
Indirect Income/Expenditure	424,430	597,470	624,410	
<b>Net Total</b>	<b>(95,550)</b>	<b>75,490</b>	<b>101,430</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>CCTV</b>	£	£	£	
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	20,230	24,230	23,230	£1,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(13,730)	(13,730)	(13,730)	
Indirect Income/Expenditure	106,170	101,560	101,810	
<b>Net Total</b>	<b>112,670</b>	<b>112,060</b>	<b>111,310</b>	
<b>Tourist Information Centres</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	16,080	16,080	17,820	
Direct Income	(9,040)	(9,040)	(9,040)	
Indirect Income/Expenditure	21,310	162,230	165,350	
<b>Net Total</b>	<b>28,350</b>	<b>169,270</b>	<b>174,130</b>	
<b>Total for Commercial Management</b>	<b>609,210</b>	<b>877,060</b>	<b>838,320</b>	
<b>Facilities Management Service Unit</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	105,210	105,180	107,960	
Indirect Income/Expenditure	(105,210)	(105,180)	(107,960)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>Building Services Service Unit</b>	£	£	£	
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	490,680	453,240	520,820	
Indirect Income/Expenditure	(490,680)	(453,240)	(520,820)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Depots General</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	56,870	56,870	56,870	
Direct Income	(1,660)	(1,660)	(1,660)	
Indirect Income/Expenditure	(55,210)	(55,210)	(55,210)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Office Accommodation Expenses</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	465,850	472,060	458,050	£14,010 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(2,270)	(2,270)	(2,270)	
Indirect Income/Expenditure	(463,580)	(469,790)	(455,780)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Dangerous Structures</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	30	30	30	
Indirect Income/Expenditure	14,850	13,350	15,050	
<b>Net Total</b>	<b>14,880</b>	<b>13,380</b>	<b>15,080</b>	
<b>Emergency Planning</b>				
<i>Portfolio/ Committee: Wellbeing and Partnerships</i>				
Direct Expenditure	24,730	24,250	34,960	Please see Cabinet 11 December 2015 item A2 - Budget Report regarding a cost pressure included within this budget.
Indirect Income/Expenditure	74,010	29,910	29,580	
<b>Net Total</b>	<b>98,740</b>	<b>54,160</b>	<b>64,540</b>	
<b>Office Cleaning</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	99,760	98,950	106,910	
Indirect Income/Expenditure	(99,760)	(98,950)	(106,910)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Building, Development and Facilities Management</b>	<b>113,620</b>	<b>67,540</b>	<b>79,620</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Leisure Service Unit</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	393,010	398,090	405,400	
Indirect Income/Expenditure	(393,010)	(398,090)	(405,400)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Tendring Show</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	4,760	4,760	4,760	
Indirect Income/Expenditure	(4,760)	(4,760)	(4,760)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Brightlingsea Sports Centre</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	150,580	162,510	163,890	
Direct Income	(104,620)	(104,620)	(107,840)	
Indirect Income/Expenditure	23,100	3,540	3,210	
<b>Net Total</b>	<b>69,060</b>	<b>61,430</b>	<b>59,260</b>	



<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Harwich Sports Centre</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	122,190	126,590	124,920	
Direct Income	(90,450)	(90,450)	(89,770)	
Indirect Income/Expenditure	54,050	4,050	3,960	
<b>Net Total</b>	<b>85,790</b>	<b>40,190</b>	<b>39,110</b>	
<b>Manningtree Sports Centre</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	164,420	170,070	162,530	
Direct Income	(101,150)	(109,150)	(114,600)	
Indirect Income/Expenditure	32,630	3,230	3,050	
<b>Net Total</b>	<b>95,900</b>	<b>64,150</b>	<b>50,980</b>	
<b>Management Of Sport &amp; Leisure Facilities</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	117,070	102,100	110,300	£19,630 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	0	(18,000)	(18,000)	
Indirect Income/Expenditure	67,780	862,850	851,070	
<b>Net Total</b>	<b>184,850</b>	<b>946,950</b>	<b>943,370</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Princes Theatre</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	435,450	520,350	520,350	
Direct Income	(425,560)	(519,930)	(510,460)	
Indirect Income/Expenditure	162,580	233,360	235,390	
<b>Net Total</b>	<b>172,470</b>	<b>233,780</b>	<b>245,280</b>	
<b>Skate Park Clacton</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	4,200	4,960	4,950	
Indirect Income/Expenditure	13,270	11,720	11,710	
<b>Net Total</b>	<b>17,470</b>	<b>16,680</b>	<b>16,660</b>	
<b>Tendring Youth Activity Partnership</b>				
<i>Portfolio/ Committee: Leisure</i>				
Indirect Income/Expenditure	2,780	0	0	
<b>Net Total</b>	<b>2,780</b>	<b>0</b>	<b>0</b>	
<b>Bodycare - Health Scheme for Schools</b>				
<i>Portfolio/ Committee: Leisure</i>				
Indirect Income/Expenditure	2,200	0	0	
<b>Net Total</b>	<b>2,200</b>	<b>0</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Community Activity Network</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	0	19,390	0	£19,390 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	5,930	11,210	11,250	
<b>Net Total</b>	<b>5,930</b>	<b>30,600</b>	<b>11,250</b>	
<b>Tourism Publicity Marketing Promotion</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	21,460	76,460	21,460	
Direct Income	0	(35,000)	0	
Indirect Income/Expenditure	16,060	0	0	
<b>Net Total</b>	<b>37,520</b>	<b>41,460</b>	<b>21,460</b>	
<b>Tourism Publications</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	5,860	5,860	5,860	
Indirect Income/Expenditure	14,610	0	0	
<b>Net Total</b>	<b>20,470</b>	<b>5,860</b>	<b>5,860</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>Air Show</b>	£	£	£	
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	95,220	95,220	105,220	Please see Cabinet 11 December 2015 item A2 - Budget Report regarding a cost pressure included within this budget.
Direct Income	(73,310)	(73,310)	(73,310)	
Indirect Income/Expenditure	26,820	0	0	
<b>Net Total</b>	<b>48,730</b>	<b>21,910</b>	<b>31,910</b>	
<b>Tour De Tendring &amp; Other Cycling Events</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	63,700	98,770	1,700	£62,000 has been adjusted in the 2016/17 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline Report for 2016/17 that was considered by Cabinet at its 24 July 2015 meeting.
Indirect Income/Expenditure	0	6,920	4,710	
<b>Net Total</b>	<b>63,700</b>	<b>105,690</b>	<b>6,410</b>	
<b>Dovercourt Swimming Pool &amp; All Weather Facilities</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	438,850	481,520	537,440	
Direct Income	(297,530)	(342,850)	(388,500)	
Indirect Income/Expenditure	186,170	33,350	32,750	
<b>Net Total</b>	<b>327,490</b>	<b>172,020</b>	<b>181,690</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Frinton &amp; Walton Swimming Pool</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	489,480	451,130	503,520	
Direct Income	(280,380)	(280,380)	(357,290)	
Indirect Income/Expenditure	58,330	20,200	19,230	
<b>Net Total</b>	<b>267,430</b>	<b>190,950</b>	<b>165,460</b>	
<b>Brightlingsea Swimming Pool</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	46,780	101,430	86,150	£36,590 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(32,770)	(32,770)	(26,770)	
Indirect Income/Expenditure	33,110	2,960	2,520	
<b>Net Total</b>	<b>47,120</b>	<b>71,620</b>	<b>61,900</b>	
<b>Leisure Centre Clacton</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	1,278,520	1,329,550	1,350,840	
Direct Income	(1,195,650)	(1,195,650)	(1,194,510)	
Indirect Income/Expenditure	156,560	43,630	39,770	
<b>Net Total</b>	<b>239,430</b>	<b>177,530</b>	<b>196,100</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Happy Valley Recreation Ground Pitch &amp; Putt</b>				
<i>Portfolio/ Committee: Leisure</i>				
Direct Expenditure	9,440	8,420	8,270	
Direct Income	(12,520)	(12,520)	(12,520)	
Indirect Income/Expenditure	2,760	380	310	
<b>Net Total</b>	<b>(320)</b>	<b>(3,720)</b>	<b>(3,940)</b>	
<b>Total for Operations Management</b>	<b>1,688,020</b>	<b>2,177,100</b>	<b>2,032,760</b>	
<b>Benefit Fraud Investigation Service Unit</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	202,070	193,750	194,390	
Direct Income	(17,670)	(17,670)	(17,670)	
Indirect Income/Expenditure	(184,400)	(176,080)	(176,720)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Contact Centre Service Unit</b>				
<i>Portfolio/ Committee: Housing</i>				
Direct Expenditure	0	115,640	120,060	
Indirect Income/Expenditure	0	(115,640)	(120,060)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Benefits, Revenues and Customer Contact SU</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	1,766,920	1,645,360	1,723,690	£35,940 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(386,190)	(296,190)	(296,190)	
Indirect Income/Expenditure	(1,380,730)	(1,349,170)	(1,427,500)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Rent Allowances</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	47,912,000	54,692,300	47,912,000	£8,260 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(48,569,780)	(55,341,820)	(48,498,730)	
Indirect Income/Expenditure	1,203,020	670,940	686,390	
<b>Net Total</b>	<b>545,240</b>	<b>21,420</b>	<b>99,660</b>	
<b>Fraud and Compliance Initiatives</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	0	39,770	0	
Direct Income	0	(23,790)	0	
<b>Net Total</b>	<b>0</b>	<b>15,980</b>	<b>0</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Rent Rebates</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	7,583,000	8,861,290	7,583,000	
Direct Income	(7,644,860)	(8,923,150)	(7,644,860)	
Indirect Income/Expenditure	101,360	170,440	173,280	
<b>Net Total</b>	<b>39,500</b>	<b>108,580</b>	<b>111,420</b>	
<b>Council Tax Benefits</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	0	20,150	0	£20,150 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers. This budget now reflects adjustments as set out in the Budget Report to Cabinet 22 January 2016 relating to the Local Council Tax Support (LCTS) Administration Grant .
Direct Income	(238,150)	(238,150)	(214,150)	
Indirect Income/Expenditure	521,750	532,260	546,050	
<b>Net Total</b>	<b>283,600</b>	<b>314,260</b>	<b>331,900</b>	
<b>NNDR Benefits</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	0	6,520	0	£6,520 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
<b>Net Total</b>	<b>0</b>	<b>6,520</b>	<b>0</b>	



<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Cost Of NDR Collection</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	0	4,760	0	£4,760 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(294,940)	(294,940)	(295,090)	
Indirect Income/Expenditure	185,950	135,460	139,150	
<b>Net Total</b>	<b>(108,990)</b>	<b>(154,720)</b>	<b>(155,940)</b>	
<b>Cost Of Council Tax Collection</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Income	(62,150)	(170,740)	(170,740)	
Indirect Income/Expenditure	624,670	945,650	965,250	
<b>Net Total</b>	<b>562,520</b>	<b>774,910</b>	<b>794,510</b>	
<b>Hardship Fund</b>				
<i>Portfolio/ Committee: Revenues and Benefits</i>				
Direct Expenditure	0	26,550	26,550	
Direct Income	0	(23,400)	(23,400)	
<b>Net Total</b>	<b>0</b>	<b>3,150</b>	<b>3,150</b>	
<b>Total for Revenues and Benefits</b>	<b>1,321,870</b>	<b>1,090,100</b>	<b>1,184,700</b>	
<b>Total for Life Opportunities</b>	<b>4,206,480</b>	<b>4,802,220</b>	<b>4,765,950</b>	

# Revenue Estimates 2016/17

## Planning

<u>Analysis by Type of Spend</u>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Direct Expenditure</b>			
Employee Expenses	1,427,180	1,428,030	1,568,610
Premises Related Expenditure	2,230	2,630	2,230
Transport Related Expenditure	27,570	27,770	27,570
Supplies & Services	454,000	1,630,980	444,000
<b>Total Direct Expenditure</b>	<b>1,910,980</b>	<b>3,089,410</b>	<b>2,042,410</b>
<b>Direct Income</b>			
Other Grants, Reimbursements and Contributions	0	(40,000)	0
Sales, Fees and Charges	(1,164,120)	(1,358,120)	(1,369,120)
<b>Total Direct Income</b>	<b>(1,164,120)</b>	<b>(1,398,120)</b>	<b>(1,369,120)</b>
<b>Net Direct Costs</b>	<b>746,860</b>	<b>1,691,290</b>	<b>673,290</b>
<b>Indirect Income/Expenditure</b>			
FRS17/IAS19 Pension Costs	67,760	65,800	67,550
Service Unit and Central Costs	2,936,140	3,051,930	3,165,590
Capital Financing Costs	17,450	15,800	15,800
Recharged Income	(2,525,460)	(2,523,020)	(2,649,910)
<b>Total Indirect Income/Expenditure</b>	<b>495,890</b>	<b>610,510</b>	<b>599,030</b>
<b>Total for Planning</b>	<b>1,242,750</b>	<b>2,301,800</b>	<b>1,272,320</b>

# Planning

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Head of Planning and Customer Services</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	365,790	350,150	360,650	
Direct Income	(300)	(300)	(300)	
Indirect Income/Expenditure	(365,490)	(349,850)	(360,350)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total for Head of Planning and Administration</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Planning Development Manager</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	710,470	739,830	837,230	
Indirect Income/Expenditure	(710,470)	(739,830)	(837,230)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Planning and Enforcement</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	26,000	82,800	26,000	£57,000 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
<b>Net Total</b>	<b>26,000</b>	<b>82,800</b>	<b>26,000</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
<b>Development Control - Chargeable Account</b>	£	£	£	
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	77,150	79,200	77,150	£2,050 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers. This budget reflects additional planning income as set out in Cabinet 11 December 2015 item A2 - Budget Report.
Direct Income	(755,000)	(979,000)	(960,000)	
Indirect Income/Expenditure	496,090	758,790	813,640	
<b>Net Total</b>	<b>(181,760)</b>	<b>(141,010)</b>	<b>(69,210)</b>	
<b>Development Control - Non Chargeable Account</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Indirect Income/Expenditure	458,930	172,910	185,820	
<b>Net Total</b>	<b>458,930</b>	<b>172,910</b>	<b>185,820</b>	
<b>Planning Enforcement</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	16,100	16,100	16,100	
Direct Income	(2,320)	(42,320)	(2,320)	
Indirect Income/Expenditure	261,520	421,740	453,900	
<b>Net Total</b>	<b>275,300</b>	<b>395,520</b>	<b>467,680</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>CON 29 Searches</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Income	(17,290)	(17,290)	(17,290)	
Indirect Income/Expenditure	21,730	12,060	12,260	
<b>Net Total</b>	<b>4,440</b>	<b>(5,230)</b>	<b>(5,030)</b>	
<b>Dangerous Trees</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	430	430	430	
<b>Net Total</b>	<b>430</b>	<b>430</b>	<b>430</b>	
<b>Total for Planning Development</b>	<b>583,340</b>	<b>505,420</b>	<b>605,690</b>	
<b>Planning Policy Management</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	237,900	225,690	240,790	
Indirect Income/Expenditure	(237,900)	(225,690)	(240,790)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Heritage and Conservation - General</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	3,210	16,180	3,210	£12,970 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Indirect Income/Expenditure	102,150	730	740	
<b>Net Total</b>	<b>105,360</b>	<b>16,910</b>	<b>3,950</b>	
<b>Land Property Gazetteer-Policy and Conservation</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	2,240	2,240	2,240	
<b>Net Total</b>	<b>2,240</b>	<b>2,240</b>	<b>2,240</b>	
<b>Suffolk Coastal AONB Contribution</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	7,650	7,250	7,650	
<b>Net Total</b>	<b>7,650</b>	<b>7,250</b>	<b>7,650</b>	
<b>Dedham Vale AONB</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	740	740	740	
<b>Net Total</b>	<b>740</b>	<b>740</b>	<b>740</b>	

<u>Analysis by Section/Function</u>	2015/16 Original Estimate	2015/16 Revised Estimate	2016/17 Original Estimate	Notes
	£	£	£	
<b>Planning Policy and Conservation</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	175,000	1,280,560	175,000	£1,105,560 included in the 2015/16 Revised Budget relates to amounts carried forward from 2014/15 Cabinet 12 June 2015 minute 6 refers.
Direct Income	(1,340)	(1,340)	(1,340)	
Indirect Income/Expenditure	287,060	316,400	327,310	
<b>Net Total</b>	<b>460,720</b>	<b>1,595,620</b>	<b>500,970</b>	
<b>Tree Planting</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	2,230	2,630	2,230	
<b>Net Total</b>	<b>2,230</b>	<b>2,630</b>	<b>2,230</b>	
<b>Land Charges</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	67,160	67,160	67,160	
Direct Income	(178,960)	(178,960)	(178,960)	
Indirect Income/Expenditure	111,800	125,540	127,210	
<b>Net Total</b>	<b>(0)</b>	<b>13,740</b>	<b>15,410</b>	
<b>Total for Planning Policy</b>	<b>578,940</b>	<b>1,639,130</b>	<b>533,190</b>	

<b><u>Analysis by Section/Function</u></b>	<b>2015/16 Original Estimate</b>	<b>2015/16 Revised Estimate</b>	<b>2016/17 Original Estimate</b>	<b>Notes</b>
	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Building Control Management</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	210,170	209,710	217,090	
Indirect Income/Expenditure	(210,170)	(209,710)	(217,090)	
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Building Regulations-Non Chargeable/Other Activities Account</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	860	860	860	
Indirect Income/Expenditure	82,300	81,590	83,140	
<b>Net Total</b>	<b>83,160</b>	<b>82,450</b>	<b>84,000</b>	
<b>Building Regulations-Chargeable Account</b>				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	7,880	7,880	7,880	
Direct Income	(208,910)	(178,910)	(208,910)	
Indirect Income/Expenditure	198,340	245,830	250,470	
<b>Net Total</b>	<b>(2,690)</b>	<b>74,800</b>	<b>49,440</b>	
<b>Total for Building Control</b>	<b>80,470</b>	<b>157,250</b>	<b>133,440</b>	
<b>Total for Planning</b>	<b>1,242,750</b>	<b>2,301,800</b>	<b>1,272,320</b>	