2012/13

2012/13

## Revenue Estimates 2013/14 Portfolio / Committee Summary

	Original Estimate	Revised Estimate	Original Estimate
	£	£	£
Environment and Coast Protection	6,902,180	7,337,660	7,470,610
Finance and Asset Management	3,221,890	9,652,360	3,277,730
Housing, Benefits, Revenues, Sports Facilities	4,482,570	4,858,640	4,523,220
Inward Investment and Growth	912,040	1,569,220	1,014,270
Planning and Corporate Services	1,846,180	2,669,110	1,894,030
Development Control Committee	16,280	15,770	15,880
Human Resources Committee	0	0	0
Licensing Committee	119,580	126,020	120,130
Regulatory Committee	291,990	285,060	286,560
Net Cost of Services	17,792,710	26,513,840	18,602,430
Revenue support for Capital Investment	276,000	1,275,030	881,000
Financing Items	(745,320)	(851,130)	(958,250)
Business Rates - Tariff and Levy	0	0	5,174,960
Budget Before use of Reserves	17,323,390	26,937,740	23,700,140
Contribution to / (from) earmarked reserves	61,140	(9,361,110)	(878,910)
Total Net Budget	17,384,530	17,576,630	22,821,230
Formula Grant:			
Business Rates	(9,475,710)	(9,667,810)	(9,678,470)
Revenue Support Grant	(187,410)	(187,410)	(6,719,940)
Collection Fund Surplus	(80,000)	(80,000)	(151,130)
Council Tax Requirement (for Tendring District Council)	7,641,410	7,641,410	6,271,690
Parish Precepts	1,494,380	1,494,380	1,287,010
Council Tax Requirement (as per Requisite Calculations)	9,135,790	9,135,790	7,558,700

## Revenue Estimates 2013/14 Department Summary

Chief Executive and Support
Corporate Services (including income from council tax)

Public Experience Life Opportunities Planning HRA Total

2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate
£	£	£
0	0	0
(14,130,390)	(16,473,750)	(14,754,880)
7,925,670	9,184,640	8,577,970
4,444,940	4,847,000	4,507,560
1,759,780	2,442,110	1,669,350
0	0	0
0	0	0

#### Revenue Estimates 2013/14

The comments below relate to items that are common to all Departments, with any remaining issues being set out separately in the following departmental analysis.

#### Salaries/Employees Expenses

This reflects the latest position against Fundamental Service Reviews. Where appropriate pro-rata adjustments are included in the Revised 2012/13 position. Both years also reflect the change in the vacancy provision as set out in the main body of the report.

#### **Internal Recharges**

The 'Service Unit and Central Costs' including 'Recharged Income' reflect the latest position against fundamental service reviews.

#### **Capital Financing Costs**

These relate to the annual provision for depreciation and are based on the asset value and the estimated life of an asset. Asset values are reviewed annually by the Council's external valuer. Although there may be significant changes between years these only relate to accounting entries which are reversed out resulting in a nil overall effect on the budget.

#### **Pension Current Costs**

Similarly to Capital Financing costs above, these are required accounting adjustments that are reversed out resulting in a nil overall effect on the budget.

#### **Other Movements**

A number of virements/budget transfers have been included within the 2012/13 Revised Estimate that would have been subject to the necessary approval process over the course of the year. Where these have been identified as being on-going a similar adjustment has been made in 2013/14.

#### **Transfer Payments**

The payments included in Resource Management and Life Opportunities reflect Housing Benefit. Although these are subject to change over the course of the year no significant adjustments have been reflected in the budgets as expenditure is supported by associated grant from the government. From 2013/14 there is a significant reduction in transfer payments which reflects the revised treatment of Council Tax Benefit following the introduction of the Local Council Tax Support Scheme form April 2013.

# Revenue Estimates 2013/14 Chief Executive and Executive Support

Analysis by Type of Spend	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	275,840	283,600	212,680
Transport Related Expenditure	640	640	640
Supplies & Services	4,710	4,710	4,710
Total Direct Expenditure	281,190	288,950	218,030
Net Direct Costs	281,190	288,950	218,030
Indirect Income/Expenditure			
FRS17 Pension Costs	16,250	22,500	16,920
Service Unit and Central Costs	67,180	65,190	65,620
Recharged Income	(364,620)	(376,640)	(300,570)
Total Indirect Income/Expenditure	(281,190)	(288,950)	(218,030)
Total for Chief Executive and Executive			
Support	0	0	0

#### **Chief Executive and Executive Support**

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Chief Executive and Support Service Unit				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	281,190	288,950	218,030	
Indirect Income/Expenditure	(281,190)	(288,950)	(218,030)	
Net Total	0	0	0	
Total for Chief Executive and Support	0	0	0	
Total for Chief Executive and Executive				
Support	0	0	0	

## Revenue Estimates 2013/14 Corporate Services

	2012/13	2012/13	2013/14
Analysis by Type of Spend	Original	Revised	Original
	Estimate	Estimate	Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	5,957,860	5,731,310	6,062,440
Premises Related Expenditure	144,520	144,520	141,520
Transport Related Expenditure	48,380	49,130	48,180
Supplies & Services	3,836,120	10,202,940	9,306,260
Third Party Payments	746,100	747,060	732,100
Interest Payments	277,670	261,200	241,860
Total Direct Expenditure	11,010,650	17,136,160	16,532,360
Direct Income			
Government Grants	(1,057,710)	(821,970)	(1,104,920)
Other Grants reimbursements and Contributions	(520,510)	(779,270)	(619,440)
Sales, Fees and Charges	(23,390)	(35,490)	(23,390)
Rents Receivable	(21,730)	(210)	(200)
Interest Receivable	(84,870)	(84,870)	(143,390)
Formula Grant and Council Tax	(17,384,530)	(17,576,630)	(22,821,230)
Total Direct Income	(19,092,740)	(19,298,440)	(24,712,570)
Net Direct Costs	(8,082,090)	(2,162,280)	(8,180,210)
Indirect Income/Expenditure			
FRS17 Pension Costs	(1,827,970)	(1,834,630)	(1,860,390)
Service Unit and Central Costs	4,272,140	4,172,460	4,200,400
Capital Financing Costs	(508,110)	603,210	256,570
Recharged Income	(8,045,500)	(7,891,400)	(8,292,340)
Total Indirect Income/Expenditure	(6,109,440)	<del>'</del>	(5,695,760)
Net Contribution to/(from) Reserves	61,140	(9,361,110)	(878,910)
Total for Corporate Services	(14,130,390)	(16,473,750)	(14,754,880)

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Head of Corporate Services and Admin Service Unit				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	423,570	317,590	407,180	£1,450 has been adjusted in the 2013/14 Estimates to reflect the
Indirect Income/Expenditure	(423,570)	(317,590)	(407,180)	adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Net Total	0	0	0	The 2012/13 Revised Budget reflects a number of vacancies held pending the outcome of the FSR process.
Other Corporate Services Mgt & Central Admin Service Unit				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	115,470	110,050	47,150	
Direct Income	0	0	0	
Indirect Income/Expenditure	(115,470)	(110,050)	(47,150)	
Net Total	0	0	0	
Total for Head of Corporate Services and Administration	0	0	0	
Democratic Services Manager				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	294,860	287,970	282,040	
Indirect Income/Expenditure	(294,860)	(287,970)	(282,040)	
Net Total	0	0	0	
Print Unit Service Unit				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	154,700	154,680	154,700	
Direct Income	(2,930)	(2,930)	(2,930)	
Indirect Income/Expenditure	(151,770)	(151,750)	(151,770)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Other Apportionable Overheads - Corporate				
Support				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	64,320	64,320	64,320	
Direct Income	(10)	(10)	(10)	
Indirect Income/Expenditure	(64,310)	(64,310)	(64,310)	
Net Total	0	0	0	
Members Allowance				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	496,090	496,090	476,090	The 2013/14 budget reflects the reduced allowances payable following the recent changes to Portfolios and the 50% reduction
Indirect Income/Expenditure	13,560	13,130	13,230	in SRA relating to "Influencing Portfolio Holders".
Net Total	509,650	509,220	489,320	
Members - Other Costs				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	4,300	4,300	4,300	
Indirect Income/Expenditure	5,430	5,260	5,300	
Net Total	9,730	9,560	9,600	
Other Democratic Costs				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	17,100	17,100	17,100	
Net Total	17,100	17,100	17,100	
Member Support Cost				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	63,770	63,770	62,270	£1,500 has been adjusted in the 2013/14 Estimates to reflect the
Direct Income	(910)	(910)	(910)	adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	10,430	0	0	
Net Total	73,290	62,860	61,360	

	2012/13	2012/13	2013/14	
Analysis by Section/Function	Original	Revised	Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Civic Ceremonial Expenses				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	10,000	10,000	10,000	
Direct Income	0	0	0	
Indirect Income/Expenditure	22,040	21,350	21,500	
Net Total	32,040	31,350	31,500	
Chairman's Dinner Dance				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	4,900	4,900	4,900	
Direct Income	(5,160)	(5,160)	(5,160)	
Indirect Income/Expenditure	2,670	2,590	2,610	
Net Total	2,410	2,330	2,350	
Veterans Tea Dance				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	2,250	4,500	2,250	£2,250 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Net Total	2,250	4,500	2,250	minute 6 refers.
Chairman Charity Account				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	3,900	1,600	3,900	
Direct Income	(3,900)	(1,600)	(3,900)	
Indirect Income/Expenditure	830	800	810	
Net Total	830	800	810	
Election Expenses				
Portfolio/ Committee: Regulatory Committee				
Direct Expenditure	15,200	15,200	15,200	
Indirect Income/Expenditure	81,550	78,990	79,550	
Net Total	96,750	94,190	94,750	

Corporate Services	2012/13	2012/13	2013/14	
Analysis by Section/Function	Original	Revised	Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Electoral Registration Expenses				
Portfolio/ Committee: Regulatory Committee				
Direct Expenditure	63,730	63,730	63,730	
Direct Income	(2,520)	(2,520)	(2,520)	
Indirect Income/Expenditure	92,830	89,950	90,570	
Net Total	154,040	151,160	151,780	
Total for Democratic Services	898,090	883,070	860,820	
Legal Services Service Unit				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	215,270	186,010	193,610	
Direct Income	(3,330)	(3,330)	(3,330)	
Indirect Income/Expenditure	(211,940)	(182,680)	(190,280)	
Net Total	0	0	0	
Total for Legal Services	0	0	0	
Business Manager				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	87,840	125,200	87,840	This reflects the interim position against salaries pending the
Indirect Income/Expenditure	(87,840)	(125,200)	(87,840)	outcome from the FSR process.
Net Total	0	0	0	
Tendring Show		_	_	
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	4,760	4,760	4,760	
Indirect Income/Expenditure	(4,760)	(4,760)	(4,760)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
C&D - Tackling Anti Social Behaviour (TDC Costs)				
Portfolio/ Committee: Inward Investment and Growth				
Indirect Income/Expenditure	930	0	0	
Net Total	930	0	0	
Essex Family Needs Project				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	360,400	0	£145,700 included in the 2012/13 Revised Budget relates to
Direct Income	0	(214,700)	0	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Indirect Income/Expenditure	4,480	4,350	4,380	In addition to the above the amounts also include funding receivable during the year that supports this initiative.
Net Total	4,480	150,050	4,380	receivable during the year that supports this initiative.
SSCF - Crime Reduction				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	49,400	0	£49,400 included in the 2012/13 Revised Budget relates to
Direct Income	0	0	0	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Net Total	0	49,400	0	
SSCF - Crime Reduction (TDC Costs)				
Portfolio/ Committee: Inward Investment and Growth				
Indirect Income/Expenditure	16,510	16,030	16,130	
Net Total	16,510	16,030	16,130	
CDRP Support				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	2,220	38,690	2,220	£33,970 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	0	(2,500)	0	minute 6 refers.
Net Total	2,220	36,190	2,220	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate £	Estimate	Estimate £	Notes
CDRP Support (TDC Costs)	£	£	£	
Portfolio/ Committee: Inward Investment and Growth				
Indirect Income/Expenditure	23,810	23,100	23,250	
Net Total	23,810	23,100	23,250	
Crime and Disorder - Police Grant				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	2,210	0	£2,210 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Net Total	0	2,210	0	minute 6 refers.
Crime and Disorder - Police Grant (TDC Costs)				
Portfolio/ Committee: Inward Investment and Growth				
Indirect Income/Expenditure	1,810	1,760	1,770	
Net Total	1,810	1,760	1,770	
Community Health/Safety				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	6,140	6,140	6,140	
Indirect Income/Expenditure	40,850	39,570	39,850	
Net Total	46,990	45,710	45,990	
Rural Infrastructure Improvement Fund				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	100,000	0	£100,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Net Total	0	100,000	0	minute 6 refers.
Total for Business Manager	96,750	424,450	93,740	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Human Resources Service Unit				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	203,060	180,550	180,320	
Direct Income	0	0	0	
Indirect Income/Expenditure	(203,060)	(180,550)	(180,320)	
Net Total	0	0	0	
Qualification and Other Training				
Portfolio/ Committee: Human Resources Committee				
Direct Expenditure	18,700	28,400	18,700	£9,700 included in the 2012/13 Revised Budget relates to
Direct Income	0	0	0	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Indirect Income/Expenditure	(18,700)	(28,400)	(18,700)	
Net Total	0	0	0	
Member Training				
Portfolio/ Committee: Human Resources Committee				
Direct Expenditure	4,570	9,270	1,870	£7,400 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(2,700)	0	0	minute 6 refers.
Indirect Income/Expenditure	(1,870)	(9,270)	(1,870)	
Net Total	0	0	0	
Management Development Programme				
Portfolio/ Committee: Human Resources Committee				
Direct Expenditure	1,200	0	0	
Indirect Income/Expenditure	(1,200)	0	0	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Personnel and Human Resources Issues				
Portfolio/ Committee: Human Resources Committee				
Direct Expenditure	87,730	102,230	95,930	£6,420 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	0	0	0	minute 6 refers.
Indirect Income/Expenditure	(87,730)	(102,230)	(95,930)	£7,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	0	0	0	Initial/Revised Financial Strategy for 2013/14.
Career Track				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	163,920	302,370	308,540	Apprenticeship salaries previously coded to individual services are now held centrally within this budget area.
Direct Income	(136,110)	(138,450)	(145,480)	are new new cernically mains and badget area.
Indirect Income/Expenditure	25,850	28,990	29,580	
Net Total	53,660	192,910	192,640	
Total for Human Resources	53,660	192,910	192,640	
Asset Management Service Unit				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	97,860	161,850	119,930	£45,090 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12.
Indirect Income/Expenditure	(97,860)	(161,850)	(119,930)	amounts carned forward from 2011/12.
Net Total	0	0	0	
Community Asset Off Setting Scheme				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	91,290	91,290	108,270	£16,980 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	91,290	91,290	108,270	Initial/Revised Financial Strategy for 2013/14.

Corporate Services	2012/13	2012/13	2013/14	
Analysis by Section/Function	Original	Revised	Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Coast Protection and Enhancement Fund				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	0	3,000,000	0	£3,000,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Net Total	0	3,000,000	0	minute 6 refers.
Total for Asset Management	91,290	3,091,290	108,270	
TDC Website				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	17,940	31,940	17,940	£14,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Indirect Income/Expenditure	(17,940)	(31,940)	(17,940)	minute 6 refers.
Net Total	0	0	0	
Corporate Performance - IT Section Service Unit				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	298,560	273,760	298,560	
Indirect Income/Expenditure	(298,560)	(273,760)	(298,560)	
Net Total	0	0	0	
IT Direct Service Costs				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	1,030,210	1,045,170	1,030,210	£14,960 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Indirect Income/Expenditure	(1,030,210)	(1,045,170)	(1,030,210)	minute 6 refers.
Net Total	0	0	0	
Total for Corporate IT	0	0	0	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Accountancy Service Unit				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	420,060	424,260	378,920	£32,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(30)	(30)	(30)	minute 6 refers.
Indirect Income/Expenditure	(420,030)	(424,230)	(378,890)	£1,600 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	0	0	0	Initial/Revised Financial Strategy for 2013/14.
Audit Services Service Unit				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	167,300	144,750	159,260	£1,260 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Indirect Income/Expenditure	(167,300)	(144,750)	(159,260)	minute 6 refers.
Net Total	0	0	0	
Benefit Fraud Investigation Service Unit				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	201,610	193,030	193,030	
Direct Income	(17,670)	(17,670)	(17,670)	
Indirect Income/Expenditure	(183,940)	(175,360)	(175,360)	
Net Total	0	0	0	
Exchequer Service Unit				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	141,360	148,640	130,790	£9,800 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(100)	(100)	(100)	
Indirect Income/Expenditure	(141,260)	(148,540)	(130,690)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Finance and Procurement Manager Service Unit				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	56,890	58,250	58,210	
Indirect Income/Expenditure	(56,890)	(58,250)	(58,210)	
Net Total	0	0	0	
Central Purchasing				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	75,360	75,390	75,390	
Direct Income	0	0	0	
Indirect Income/Expenditure	(75,360)	(75,390)	(75,390)	
Net Total	0	0	0	
Total for Finance and Procurement	o	0	0	
Credit & Debit Card Payment System				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	18,450	21,240	18,450	£2,790 included in the 2012/13 Revised Budget relates to
Indirect Income/Expenditure	(18,450)	(21,240)	(18,450)	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Net Total	0	0	0	
Other Apportionable Overheads				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	(51,270)	(151,270)	248,730	£305,000 has been adjusted in the 2013/14 Estimates to reflect
Direct Income	(7,320)	(19,420)	(7,320)	the adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	58,590	170,690	(241,410)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
Analysis by Section in unction	Estimate	Estimate	Estimate	Notes
	£	£	£	
Insurance Recharge Account				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	398,490	384,710	379,710	£5,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Direct Income	(10,930)	(10,930)	(10,930)	Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	(387,560)	(373,780)	(368,780)	
Net Total	0	0	0	
Other Democratic Costs				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	23,110	23,110	19,610	£3,500 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Indirect Income/Expenditure	727,520	703,860	708,990	Initial/Revised Financial Strategy for 2013/14.
Net Total	750,630	726,970	728,600	
Corporate Management - General				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	195,230	195,230	145,230	£50,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Direct Income	0	(41,520)	0	Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	1,027,940	1,037,920	1,001,440	The 2012/13 budget includes £42k relating to recoverable VAT following a national ruling on a specific issue.
Net Total	1,223,170	1,191,630	1,146,670	
Treasury Management				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	14,260	16,760	16,760	
Indirect Income/Expenditure	11,370	9,040	9,540	
Net Total	25,630	25,800	26,300	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Non-Distributed Costs - Unused Assets				
Portfolio/ Committee: Finance and Asset Management				
Indirect Income/Expenditure	29,660	29,330	29,400	
Net Total	29,660	29,330	29,400	
Other Corporate Costs				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	673,230	969,630	1,233,030	£337,340 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(21,730)	(210)	(200)	minute 6 refers.
Indirect Income/Expenditure	47,430	45,940	46,270	The movement in the 2013/14 budget compared to 2012/13 relates to the estimated net impact of further FSR's after allowing
Net Total	698,930	1,015,360	1,279,100	for a provision that supports the overall position/final impact of all reviews. In additional to this the grant payable to Parish councils under the LCTSS arrangements has also been included within this budget pending further guidance on final treatment and presentation of the new approach. The latest New Homes Bonus amounts have also been included within the budget for 2013/14.
Second Homes Discount Scheme				
Portfolio/ Committee: Finance and Asset Management				
Direct Income	(352,980)	(352,980)	(442,540)	This includes additional amounts due following a change to second homes discount as agreed by Council on 27th November
Net Total	(352,980)	(352,980)	(442,540)	2012.
Other Non-Specific Grants				
Portfolio/ Committee: Finance and Asset Management				
Direct Income	(1,055,010)	(821,970)	(1,104,920)	£384,200 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Indirect Income/Expenditure	0	0	0	Initial/Revised Financial Strategy for 2013/14.
Net Total	(1,055,010)	(821,970)	(1,104,920)	In addition government grant income has been received in respect of Community Right to Challenge and Community Value Assets Initiatives with corresponding expenditure budgets also included. The latest New Homes Bonus amounts have also been included within the budget for 2013/14.

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
Analysis by dection/i unction	Estimate	Estimate	Estimate	Notes
	£	£	£	
Cohesion Projects				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	0	0	
Indirect Income/Expenditure	1,700	0	0	
Net Total	1,700	0	0	
Fit for Purpose				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	1,175,540	3,010,360	795,830	£1,235,360 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
				minute 6 refers.
				£1,175,540 has been adjusted in the 2013/14 Estimates to reflect
				the adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Net Total	1,175,540	3,010,360	795,830	In addition to the above, this budget also reflects the overall net
				savings of £617k and £796k for 2012/13 and 2013/14 respectively arising from the budget adjustments across the various
				departments.
Contingency				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	22,500	618,870	133,640	£610,870 included in the 2012/13 Revised Budget relates to
				amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
				£22,500 has been adjusted in the 2013/14 Estimates to reflect the
Net Total	22,500	618,870	133,640	adjustments required between years as set out in the
				Initial/Revised Financial Strategy for 2013/14. In addition to the above, the budget 2013/14 reflects the changes
				since Cabinet on 21st December 2012.
Jubilee Celebrations				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	0	5,000	0	
Net Total	0	5,000	0	

Corporate Services	2012/13	2012/13	2013/14	
Analysis by Section/Function	Original	Revised	Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Small Projects				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	0	0	0	
Indirect Income/Expenditure	2,760	0	0	
Net Total	2,760	0	0	
Interest Payable and similar charges				
Portfolio/ Committee: Finance - Other Financing Items				
Direct Expenditure	277,670	261,200	241,860	£35,810 has been adjusted in the 2013/14 Estimates to reflect the
Indirect Income/Expenditure	0	0	0	adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Net Total	277,670	261,200	241,860	
Interest & Investment Income				
Portfolio/ Committee: Finance - Other Financing Items				
Direct Income	(84,870)	(84,870)	(143,390)	£58,520 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	(84,870)	(84,870)	(143,390)	Initial/Revised Financial Strategy for 2013/14.
Pensions net interest/return on assets				
Portfolio/ Committee: Finance - Other Financing Items				
Indirect Income/Expenditure	1,917,000	1,595,000	1,595,000	
Net Total	1,917,000	1,595,000	1,595,000	
Total for F&P - Other Corporate Costs	4,632,330	7,219,700	4,285,550	
Contribution to Housing Pooled Capital Receipts				
Portfolio/ Committee: Finance - Other Financing Items				
Indirect Income/Expenditure	90,000	90,000	90,000	
Net Total	90,000	90,000	90,000	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
MIRS Contributions to/(from) Earmarked Reserves				
Portfolio/ Committee: Finance - Corporate				
Contributions to/(from) reserves	61,140	(9,361,110)	(878,910)	£9,636,710 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Net Total	61,140	(9,361,110)	(878,910)	£18,890 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.  The budget reflects the movement in Reserves including £84k relating to the Business Rates Retention.
MIRS Revenue Financing of Capital (RCCO)				
Portfolio/ Committee: Finance - Capital Investment				
Indirect Income/Expenditure	276,000	1,275,030	881,000	£974,030 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers. £95,000 has been adjusted in the 2013/14 Estimates to reflect the
Net Total	276,000	1,275,030	881,000	adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.  The budget amounts are consistent with those set out in the Capital Programme.
MIRS Minimum Revenue Provision				
Portfolio/ Committee: Finance - Other Financing Items				
Indirect Income/Expenditure	327,810	302,110	290,020	£37,790 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	327,810	302,110	290,020	Initial/Revised Financial Strategy for 2013/14.
MIRS Capital Charges made to GF				
Portfolio/ Committee: Finance - Other Financing Items				
Indirect Income/Expenditure	(2,226,800)	(2,126,320)	(2,133,470)	
Net Total	(2,226,800)	(2,126,320)	(2,133,470)	

Corporate Cervices	2012/13	2012/13	2013/14	
Analysis by Section/Function	Original	Revised	Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
MIRS Transfer from Usable Capital Receipts				
Reserve				
Portfolio/ Committee: Finance - Other Financing Items				
Indirect Income/Expenditure	(90,000)	(90,000)	(90,000)	
Net Total	(90,000)	(90,000)	(90,000)	
MIRS - Contributions Payable to the Pension Scheme				
Portfolio/ Committee: Finance - Other Financing Items				
Direct Expenditure	3,135,430	3,021,560	3,038,980	
Indirect Income/Expenditure	(190,790)	(190,790)	(190,790)	
Net Total	2,944,640	2,830,770	2,848,190	
MIRS - Total IAS 19 Adjustments				
Portfolio/ Committee: Finance - Other Financing Items				
Indirect Income/Expenditure	(3,900,770)	(3,629,020)	(3,656,460)	
Net Total	(3,900,770)	(3,629,020)	(3,656,460)	
Total for F&P - Financing Items	(2,517,980)	(10,708,540)	(2,649,630)	
Parish Precepts				
Portfolio/ Committee: Finance - Corporate				
Direct Income	1,494,380	1,494,380	1,287,010	
Net Total	1,494,380	1,494,380	1,287,010	
Revenue Support Grant				
Portfolio/ Committee: Finance - Corporate				
Direct Income	(187,410)	(187,410)	(6,719,940)	£5,962,590 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the lightly provided Eigenstein Strategy for 2013/14
Net Total	(187,410)	(187,410)	(6,719,940)	Initial/Revised Financial Strategy for 2013/14. In addition to the above the 2013/14 position reflects the latest government grant settlement in addition to a government grant of £76k receivable under the Council Tax Freeze arrangements.

Corporate Services	2012/13	2012/13	2013/14	
Analysis by Section/Function	Original	Revised	Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Business Rates Tariff and Levy				
Portfolio/ Committee: Finance - Corporate				
Direct Expenditure	0	0	5,174,960	This budget reflects the required presentation of the Business Rates Retention Model.
Net Total	0	0	5,174,960	, also i toto ilio i ilioco il
Non-Domestic Rate Income				
Portfolio/ Committee: Finance - Corporate				
Direct Income	(9,475,710)	(9,667,810)	(9,678,470)	£5,535,710 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Net Total	(9,475,710)	(9,667,810)	(9,678,470)	In addition to the above the 2013/14 position reflects the latest government grant settlement and the first year of the new local business rates retention model.
Income from Council Taxpayers (inc Parish Precept)				
Portfolio/ Committee: Finance - Corporate				
Direct Income	(9,135,790)	(9,135,790)	(7,558,700)	£1,499,410 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Net Total	(9,135,790)	(9,135,790)	(7,558,700)	In addition the budget has been prepared to reflect a 0.5% reduction in District Council Tax for 2013/14.
Collection Fund Balance				
Portfolio/ Committee: Finance - Corporate				
Direct Income	(80,000)	(80,000)	(151,130)	£70,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	(80,000)	(80,000)	(151,130)	Initial/Revised Financial Strategy for 2013/14.
Total for F&P - Formula Grant, Business Rates and Council Tax	(17,384,530)	(17,576,630)	(17,646,270)	
Total for Corporate Services	(14,130,390)	(16,473,750)	(14,754,880)	

# Revenue Estimates 2013/14 Public Experience

Analysis by Type of Spend	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	3,498,360	3,523,360	3,489,790
Premises Related Expenditure	2,551,860	2,831,200	2,616,850
Transport Related Expenditure	494,950	480,350	496,670
Supplies & Services	1,029,890	2,260,500	1,319,410
Third Party Payments	4,279,310	4,354,200	4,509,810
Total Direct Expenditure	11,854,370	13,449,610	12,432,530
Direct Income			
Government Grants	(1,000)	(229,170)	(209,170)
Other Grants reimbursements and Contributions	(1,309,600)	(1,442,950)	(1,291,860)
Sales, Fees and Charges	(3,293,670)	(3,051,040)	(2,966,370)
Rents Receivable	(243,280)	(264,800)	(239,580)
Total Direct Income	(4,847,550)	(4,987,960)	(4,706,980)
Net Direct Costs	7,006,820	8,461,650	7,725,550
Indirect Income/Expenditure			
FRS17 Pension Costs	181,070	237,080	244,680
Service Unit and Central Costs	5,099,670	4,914,140	4,941,670
Capital Financing Costs	935,910	994,920	1,063,810
Recharged Income	(5,297,800)	(5,423,150)	(5,397,740)
Total Indirect Income/Expenditure	918,850	722,990	852,420
Total for Public Experience	7,925,670	9,184,640	8,577,970

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
Head of Public Experience and Administration Service Unit	£	£	£	
Portfolio/ Committee: Environment and Coast Protection				
Fortiono, Committee. Environment and Coast Frotection				
Direct Expenditure	191,310	214,930	201,770	£2,300 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	0	0	0	minute 6 refers.
Indirect Income/Expenditure	(191,310)	(214,930)	(201,770)	£8,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	0	0	0	Initial/Revised Financial Strategy for 2013/14.
Total for Head of Public Experience and Administration	0	0	0	
Administration				
Pollution & Environmental Control Service Unit				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	263,780	249,460	263,780	
Indirect Income/Expenditure	(263,780)	(249,460)	(263,780)	
Net Total	0	0	0	
Licensing - Environmental				
Portfolio/ Committee: Regulatory Committee				
Direct Expenditure	1,150	1,150	1,150	
Direct Income	(7,480)	(7,480)	(7,480)	
Indirect Income/Expenditure	47,530	46,040	46,360	
Net Total	41,200	39,710	40,030	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Essex Air Quality Consortium				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	1,000	1,000	1,000	
Direct Income	(1,000)	(1,000)	(1,000)	
Net Total	0	0	0	
Climate Change				
Portfolio/ Committee: Environment and Coast Protection				
Indirect Income/Expenditure	27,320	0	0	
Net Total	27,320	0	0	
Defective Drains				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	2,970	2,970	1,970	£1,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Indirect Income/Expenditure	23,870	23,120	23,280	Initial/Revised Financial Strategy for 2013/14.
Net Total	26,840	26,090	25,250	
Environmental Protection				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	4,470	4,470	4,470	
Direct Income	(12,240)	(12,240)	(12,240)	
Indirect Income/Expenditure	111,870	108,420	109,170	
Net Total	104,100	100,650	101,400	

Analysis by Section/Function	2012/13 Original Estimate £	2012/13 Revised Estimate	2013/14 Original Estimate £	Notes
Public Health & Complaints				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	3,350	3,350	3,350	
Direct Income	(360)	(360)	(360)	
Indirect Income/Expenditure	245,320	237,660	239,320	
Net Total	248,310	240,650	242,310	
Noise Abatement				
Portfolio/ Committee: Environment and Coast Protection				
Indirect Income/Expenditure	4,090	0	0	
Net Total	4,090	0	0	
Slum Clearance				
Portfolio/ Committee: Environment and Coast Protection				
Indirect Income/Expenditure	910	0	0	
Net Total	910	0	0	
Total for Pollution and Environment	452,770	407,100	408,990	
Environment Service Unit				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	226,590	202,410	226,590	
Indirect Income/Expenditure	(226,590)	(202,410)	(226,590)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Dog Warden				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	72,870	68,720	69,270	
Direct Income	(18,630)	(18,630)	(18,630)	
Indirect Income/Expenditure	26,150	25,450	26,390	
Net Total	80,390	75,540	77,030	
Rodent & Pest Control				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	4,470	4,470	4,470	
Indirect Income/Expenditure	13,950	13,510	13,610	
Net Total	18,420	17,980	18,080	
Public Conveniences				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	583,490	602,290	594,750	£19,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(16,940)	(16,940)	(16,940)	minute 6 refers.
Indirect Income/Expenditure	220,980	200,860	201,470	
Net Total	787,530	786,210	779,280	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Recycling & Waste Contract				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	2,864,620	3,101,710	3,189,790	£26,640 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(1,174,640)	(1,382,810)	(1,407,810)	minute 6 refers.
Indirect Income/Expenditure	183,690	201,980	210,330	£92,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	1,873,670	1,920,880	1,992,310	Initial/Revised Financial Strategy for 2013/14. The budgets in 2012/13 and 2013/14 now include the government grant in respect of weekly collections along with a corresponding expenditure budget.
Street Sweeping				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	1,370,110	1,449,500	1,488,110	£25,590 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	0	(4,430)	(4,430)	minute 6 refers.
Indirect Income/Expenditure	113,070	119,470	120,310	£58,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	1,483,180	1,564,540	1,603,990	Initial/Revised Financial Strategy for 2013/14. The 2013/14 budget includes £60k for Street Cleansing Enhancements as set out in the Revised Financial Strategy.
Litter & Dog Penalties				
Portfolio/ Committee: Environment and Coast Protection				
Direct Income	(4,430)	0	0	The budget has now been moved to form part of the budgets
Indirect Income/Expenditure	10,270	0	0	above.
Net Total	5,840	0	0	
Total for Environment	4,249,030	4,365,150	4,470,690	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate £	Notes
Food/Health & Safety Service Unit				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	346,320	339,680	346,320	
Direct Income	0	0	0	
Indirect Income/Expenditure	(346,320)	(339,680)	(346,320)	
Net Total	0	0	0	
Health & Safety				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	50,600	50,620	50,600	
Indirect Income/Expenditure	(50,600)	(50,620)	(50,600)	
Net Total	0	0	0	
Port Health				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	8,870	8,870	8,870	
Direct Income	(7,880)	(7,880)	(7,880)	
Indirect Income/Expenditure	23,670	22,930	23,090	
Net Total	24,660	23,920	24,080	
No Smoking Legislation				
Portfolio/ Committee: Environment and Coast Protection				
Direct Income	(80)	0	0	The budget has now been moved to form part of the budgets below.
Indirect Income/Expenditure	1,360	0	0	Delow.
Net Total	1,280	0	0	

Analysis by Section/Function	2012/13 Original Estimate £	2012/13 Revised Estimate	2013/14 Original Estimate £	Notes
Public Health	~	~	~	
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	27,850	27,850	27,850	
Direct Income	(2,930)	(3,010)	(3,010)	
Indirect Income/Expenditure	272,950	265,710	267,580	
Net Total	297,870	290,550	292,420	
Total for Food and Health & Safety	323,810	314,470	316,500	
Coastal Projects and Drainage Service Unit				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	116,220	105,940	116,220	
Indirect Income/Expenditure	(116,220)	(105,940)	(116,220)	
Net Total	0	0	0	
Engineering Services Manager				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	0	206,930	206,890	This reflects changes across a number of budgets with no overall net impact.
Direct Income	0	0	0	Her impact.
Indirect Income/Expenditure	0	(206,930)	(206,890)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Radio Communications				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	0	5,000	1,310	£5,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Indirect Income/Expenditure	0	(5,000)	(1,310)	minute 6 refers.
Net Total	0	0	0	
Coast Protection - General				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	377,410	467,240	377,410	£90,800 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	0	(30)	0	minute 6 refers.
Indirect Income/Expenditure	883,960	872,160	876,300	
Net Total	1,261,370	1,339,370	1,253,710	
Land Drainage - General Maintenance				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	3,000	3,000	3,000	
Indirect Income/Expenditure	9,470	9,170	9,240	
Net Total	12,470	12,170	12,240	
Highways TDC - Highway Rangers				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	0	80,000	0	This reflects the associated service that is being fully funded by
Direct Income	0	(80,000)	0	contributions from ECC.
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	Hotes
Highways TDC - Private Street Lighting				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	10,910	13,150	10,910	
Net Total	10,910	13,150	10,910	
Highways TDC - General				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	10,560	15,060	10,560	
Direct Income	0	0	0	
Indirect Income/Expenditure	95,140	92,170	92,810	
Net Total	105,700	107,230	103,370	
Clacton Town Centre Enhancement Project				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	45,790	45,290	45,790	
Direct Income	0	0	0	
Indirect Income/Expenditure	107,240	114,160	114,540	
Net Total	153,030	159,450	160,330	
Engineering Services				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	444,960	318,070	238,070	This reflects changes across a number of budgets with no overall
Direct Income	0	0	0	net impact.
Indirect Income/Expenditure	(444,960)	(318,070)	(238,070)	
Net Total	0	(0)	(0)	
Total for Coastal Projects and Engineering Services	1,543,480	1,631,370	1,540,560	

Analysis by Section/Function	2012/13 Original Estimate £	2012/13 Revised Estimate £	2013/14 Original Estimate £	Notes
Community Services Service Unit  Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure Indirect Income/Expenditure	68,090 (68,090)	68,170 (68,170)	68,090 (68,090)	
Net Total	0	0	0	
Regeneration Service Unit  Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	171,150	174,370	171,150	
Indirect Income/Expenditure	(171,150)	(174,370)	(171,150)	
Net Total	0	0	0	
Tendring CAB  Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	50,000	100,000	144,000	£50,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Indirect Income/Expenditure	1,580	1,530	1,540	minute 6 refers.  The 2013/14 budget reflects additional funding of £94k to support
Net Total	51,580	101,530	145,540	the Citizens Advice Bureau as set out in the Revised Financial Strategy.
Village Halls And Other				
Portfolio/ Committee: Environment and Coast Protection				
Indirect Income/Expenditure	270	260	260	
Net Total	270	260	260	

Analysis by Section/Function	2012/13 Original Estimate £	2012/13 Revised Estimate £	2013/14 Original Estimate £	Notes
Public Halls-Jaywick Community Centre	~	~	~	
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	4,080	4,080	4,080	
Direct Income	(190)	(190)	(190)	
Indirect Income/Expenditure	220	0	0	
Net Total	4,110	3,890	3,890	
Equality & Diversity				
Portfolio/ Committee: Environment and Coast Protection				
Indirect Income/Expenditure	28,680	27,780	27,980	
Net Total	28,680	27,780	27,980	
Youth Initiatives				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	6,850	1,850	5,850	
Indirect Income/Expenditure	21,340	20,670	20,820	
Net Total	28,190	22,520	26,670	
Older People				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	1,500	0	
Indirect Income/Expenditure	16,650	16,130	16,240	
Net Total	16,650	17,630	16,240	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	Hotes
Enabling Fund				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	2,210	6,210	6,210	
Indirect Income/Expenditure	390	380	380	
Net Total	2,600	6,590	6,590	
Big Society				
Portfolio/ Committee: Finance and Asset Management				
Direct Expenditure	0	513,960	0	£513,960 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Net Total	0	513,960	0	minute 6 refers.
LSP/Community Strategy				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	5,530	25,430	5,530	Expenditure in 2012/13 has been included to support the activities
Indirect Income/Expenditure	0	0	0	associated with this initiative that is met by a corresponding use of the specific earmarked reserve.
Net Total	5,530	25,430	5,530	
LSP/Community Strategy (PRG Funded)				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	20,550	0	Expenditure in 2012/13 has been included to support the activities associated with this initiative that is met by a corresponding use of
Direct Income	0	0	0	the specific earmarked reserve.
Net Total	0	20,550	0	
Community Rail Partnership				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	2,600	2,100	2,600	
Net Total	2,600	2,100	2,600	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Industrial Units and Properties				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	3,530	3,530	3,530	The budget now includes rental income previously included elsewhere within the overall budget.
Direct Income	(37,390)	(58,910)	(55,570)	oloomiloro mailir aro ovorali baagot.
Indirect Income/Expenditure	24,610	24,880	25,030	
Net Total	(9,250)	(30,500)	(27,010)	
Jaywick Enterprise Centre (Starter Units)				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	16,400	16,400	18,980	
Direct Income	(12,940)	(12,940)	(14,630)	
Indirect Income/Expenditure	6,290	6,110	6,150	
Net Total	9,750	9,570	10,500	
Economic Promotion				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	3,240	3,240	3,240	
Direct Income	0	0	0	
Indirect Income/Expenditure	165,010	159,840	160,960	
Net Total	168,250	163,080	164,200	
Tourism Development Action Plan				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Indirect Income/Expenditure	20,930	0	0	
Net Total	20,930	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Jaywick Team				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	85,470	100,060	85,470	£42,740 has been adjusted in the 2013/14 Estimates to reflect the
Direct Income	(42,740)	(42,740)	0	adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	0	1,840	1,250	The budget in 2013/14 is support by a contribution from the
Net Total	42,730	59,160	86,720	corresponding earmarked reserve.
Jaywick Team TDC Costs				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	0	0	This budget has now been moved to form part of the budgets
Indirect Income/Expenditure	174,060	168,690	169,850	above.
Net Total	174,060	168,690	169,850	
Regeneration Projects				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	28,170	109,170	15,670	£91,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Indirect Income/Expenditure	154,210	149,380	150,420	minute 6 refers.
Net Total	182,380	258,550	166,090	
Regeneration Projects and Initiatives in District				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	74,750	0	£74,750 included in the 2012/13 Revised Budget relates to
Indirect Income/Expenditure	7,380	7,150	7,200	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Net Total	7,380	81,900	7,200	
Economic Assessment Duty				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	6,000	0	£6,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Net Total	0	6,000	0	minute 6 refers.

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate £	Estimate £	Estimate £	Notes
Town Centres & Jaywick Business Support	Σ.	L	L	
Portfolio/ Committee: Inward Investment and Growth				£21,810 included in the 2012/13 Revised Budget relates to
Direct Expenditure	0	52,530	0	amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	0	0	0	minute 6 refers.  In addition to the above the 2012/13 revised position also reflects
Indirect Income/Expenditure	0	0	0	adjustments undertaken as part of the overall salary changes.
Net Total	0	52,530	0	
Town Centre & Jaywick Business Support - TDC Costs				
Portfolio/ Committee: Inward Investment and Growth				
Indirect Income/Expenditure	6,300	6,100	6,150	
Net Total	6,300	6,100	6,150	
Town Centre Schemes				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	36,410	0	£36,410 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Net Total	0	36,410	0	minute 6 refers.
Town Team Partners				
Portfolio/ Committee: Inward Investment and Growth				
Direct Expenditure	0	20,000	0	This reflects the specific government grant funding receivable in 2012/13
Direct Income	0	(20,000)	0	20.2.0
Net Total	0	0	0	
Total for Regeneration	742,740	1,553,730	819,000	

Analysis by Section/Function	2012/13 Original Estimate £	2012/13 Revised Estimate £	2013/14 Original Estimate £	Notes
	~	~	~	
Low Road Depot				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	510	510	510	
Indirect Income/Expenditure	(510)	(510)	(510)	
Net Total	0	0	0	
Mill Lane Depot				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	160	160	160	
Indirect Income/Expenditure	(160)	(160)	(160)	
Net Total	0	0	0	
Transport				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	373,330	376,930	376,930	
Direct Income	0	0	0	
Indirect Income/Expenditure	(373,330)	(376,930)	(376,930)	
Net Total	0	0	0	
Vehicle Maintenance				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	76,050	76,050	76,050	
Direct Income	(1,070)	(1,070)	(1,070)	
Indirect Income/Expenditure	(74,980)	(74,980)	(74,980)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Horticultural & Bereavement Services Service Unit				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	288,590	266,240	288,590	
Indirect Income/Expenditure	(288,590)	(266,240)	(288,590)	
Net Total	0	0	0	
Highways - Tree And Verge Maintenance				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	132,960	182,200	132,960	The 2012/13 Revised Budget reflects additional funding receivable from ECC with a corresponding increase in
Direct Income	(43,600)	(92,840)	(43,600)	expenditure.
Indirect Income/Expenditure	140	140	140	
Net Total	89,500	89,500	89,500	
Cemeteries				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	264,780	262,040	263,630	
Direct Income	(332,140)	(332,140)	(331,910)	
Indirect Income/Expenditure	71,400	69,430	69,880	
Net Total	4,040	(670)	1,600	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	N
	Estimate £	Estimate £	Estimate £	Notes
Crematorium	2	2	2	
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	378,230	380,940	383,150	
Direct Income	(971,460)	(1,044,020)	(1,044,020)	
Indirect Income/Expenditure	150,700	148,080	148,800	
Net Total	(442,530)	(515,000)	(512,070)	
Crematorium Surcharge				
Portfolio/ Committee: Environment and Coast Protection				
Direct Income	(72,560)	0	0	The budget has now been moved to form part of the budgets
Net Total	(72,560)	0	0	above.
Open Spaces				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	540,080	555,430	537,670	£20,580 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(22,420)	(15,170)	(9,390)	minute 6 refers.
Indirect Income/Expenditure	80,660	77,300	77,760	The 2013/14 budget now reflects the necessary adjustments to rental income to better reflect the actual amounts receivable.
Net Total	598,320	617,560	606,040	
Nature Conservation				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	36,120	41,830	36,120	£5,500 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(12,380)	(12,380)	(12,380)	minute 6 refers.
Indirect Income/Expenditure	34,080	33,890	32,580	
Net Total	57,820	63,340	56,320	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Recreation Grounds				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	283,440	280,580	284,060	The 2013/14 position reflects reduced income following a reduction in grass pitch fees along with the necessary
Direct Income	(54,790)	(54,790)	(49,820)	adjustments to rental income to better reflect the actual amounts
Indirect Income/Expenditure	75,080	74,650	75,000	receivable.
Net Total	303,730	300,440	309,240	
Playgrounds				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	63,770	85,940	63,770	The income budget for 2012/13 now includes Section 106 contributions with a corresponding expenditure budget being
Direct Income	(7,000)	(29,170)	(7,000)	included to reflect this position.
Indirect Income/Expenditure	127,210	133,730	152,390	
Net Total	183,980	190,500	209,160	
Public Halls				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	5,260	5,260	5,260	The 2013/14 budget now reflects the necessary adjustments to rental income to better reflect the actual amounts receivable.
Direct Income	(15,510)	(15,510)	(18,190)	is the solution of solution of the delical amounts reconvable.
Indirect Income/Expenditure	12,500	11,500	11,520	
Net Total	2,250	1,250	(1,410)	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	Notes
Horticultural Services				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	887,650	918,450	876,540	£4,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Direct Income	(46,940)	(2,140)	(4,640)	Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	(840,710)	(916,310)	(871,900)	
Net Total	0	0	0	
Total for Horticultural and Bereavement	724,550	746,920	758,380	
Streets & Seafronts Service Unit				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	145,740	146,530	146,530	
Indirect Income/Expenditure	(145,740)	(146,530)	(146,530)	
Net Total	0	0	0	
Abandoned Vehicles				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	2,970	2,970	2,970	
Direct Income	0	0	0	
Indirect Income/Expenditure	25,220	24,430	24,600	
Net Total	28,190	27,400	27,570	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Memorial Seats				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	23,460	23,460	23,460	
Direct Income	(23,000)	(23,000)	(23,000)	
Indirect Income/Expenditure	14,460	14,010	14,100	
Net Total	14,920	14,470	14,560	
Beach Hut Sites				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	41,540	45,780	31,460	£4,240 included in the 2012/13 Revised Budget relates to
Direct Income	(802,760)	(802,760)	(802,760)	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Indirect Income/Expenditure	78,270	80,570	81,300	£10,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	(682,950)	(676,410)	(690,000)	Initial/Revised Financial Strategy for 2013/14.
Deck Chairs				
Portfolio/ Committee: Environment and Coast Protection				
Direct Income	(2,970)	(2,970)	(1,330)	
Indirect Income/Expenditure	7,380	7,990	8,010	
Net Total	4,410	5,020	6,680	
Miscellaneous Seafront Activities				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	164,200	169,740	167,630	£1,460 included in the 2012/13 Revised Budget relates to
Direct Income	(12,220)	(23,550)	(22,940)	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Indirect Income/Expenditure	182,670	182,150	183,000	The 2013/14 budget now reflects the necessary adjustments to
Net Total	334,650	328,340	327,690	rental income to better reflect the actual amounts receivable.

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
First Aid Posts				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	1,260	1,260	1,260	
Indirect Income/Expenditure	1,600	1,560	1,570	
Net Total	2,860	2,820	2,830	
Shops & Kiosks				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	18,160	18,160	18,160	£25,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(109,920)	(109,920)	(84,720)	minute 6 refers.
Indirect Income/Expenditure	117,670	138,300	152,160	The carry forward amount has subsequently been moved to reflect that the associated scheme now forms part of the Capital
Net Total	25,910	46,540	85,600	Programme in line with accounting rules.  The 2013/14 budget now reflects the necessary adjustments to rental income to better reflect the actual amounts receivable.
Shelters - General				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	17,970	17,970	17,970	
Indirect Income/Expenditure	48,870	37,620	37,710	
Net Total	66,840	55,590	55,680	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Licencing				
Portfolio/ Committee: Licensing Committee				
Direct Expenditure	182,300	191,810	184,800	£5,900 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(279,350)	(279,350)	(279,350)	minute 6 refers.
Indirect Income/Expenditure	216,630	213,560	214,680	
Net Total	119,580	126,020	120,130	
Car Parks - Off St				
Portfolio/ Committee: Environment and Coast Protection				
Direct Expenditure	445,850	465,930	484,220	£259,000 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(697,590)	(477,590)	(420,690)	minute 6 refers.
Indirect Income/Expenditure	226,620	247,770	249,580	The 2013/14 position reflects the inclusion of a similar residents parking scheme following the success of the 2012/13 initiative.
Net Total	(25,120)	236,110	313,110	
Total for Streets and Seafronts	(110,710)	165,900	263,850	
Total for Public Experience	7,925,670	9,184,640	8,577,970	

# Revenue Estimates 2013/14 Life Opportunities

Analysis by Type of Spend	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate
	Ŧ	£	£
Direct Expenditure			
Employee Expenses	6,552,260	6,132,300	6,082,790
Premises Related Expenditure	1,349,850	1,268,820	1,290,670
Transport Related Expenditure	130,020	128,370	128,120
Supplies & Services	2,190,180	2,916,390	2,214,380
Third Party Payments	0	0	0
Transfer Payments	70,444,660	70,741,950	55,503,960
Total Direct Expenditure	80,666,970	81,187,830	65,219,920
Direct Income			
Government Grants	(72,500,680)	(72,584,680)	(57,294,640)
Other Grants reimbursements and Contributions	(485,980)	(432,210)	(397,480)
Sales, Fees and Charges	(3,419,640)	(3,232,760)	(3,178,510)
Rents Receivable	(44,770)	(44,770)	(25,730)
Total Direct Income	(76,451,070)	(76,294,420)	(60,896,360)
Net Direct Costs	4,215,900	4,893,410	4,323,560
Indirect Income/Expenditure			
FRS17 Pension Costs	335,810	414,650	422,000
Service Unit and Central Costs	6,865,360	6,611,160	6,634,710
Capital Financing Costs	1,053,880	952,120	834,910
Recharged Income	(8,026,010)	(8,024,340)	(7,707,620)
Total Indirect Income/Expenditure	229,040	(46,410)	184,000
Total for Life Opportunities	4,444,940	4,847,000	4,507,560

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	Notes
Head of Life Opportunities				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	86,050	86,070	86,050	
Indirect Income/Expenditure	(86,050)	(86,070)	(86,050)	
Net Total	0	0	0	
Total for Head of Life Opportunities and Administration	0	0	0	
Private Sector Housing Service Unit				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	393,510	336,700	400,510	£7,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Direct Income	0	(250)	0	Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	(393,510)	(336,450)	(400,510)	The direct expenditure also reflects the interim position against salaries pending the outcome from the FSR process.
Net Total	0	0	0	
Houses in Multiple Occupation				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	0	17,840	0	£17,840 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(3,200)	(3,200)	(3,200)	minute 6 refers.
Indirect Income/Expenditure	86,700	84,000	84,580	
Net Total	83,500	98,640	81,380	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
Hausing Diaronais	£	£	£	
Housing Disrepair				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	1,070	1,070	1,070	
Indirect Income/Expenditure	186,750	180,900	182,160	
Net Total	187,820	181,970	183,230	
Home Improvement Agency				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	8,280	8,280	8,280	
Indirect Income/Expenditure	19,350	18,740	18,870	
Net Total	27,630	27,020	27,150	
Improvement Grants - Admin				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Indirect Income/Expenditure	368,790	203,040	204,010	
Net Total	368,790	203,040	204,010	
Home Energy Conservation Act				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	400	400	400	
Indirect Income/Expenditure	11,340	10,980	11,060	
Net Total	11,740	11,380	11,460	
Total for Private Sector Housing	679,480	522,050	507,230	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Housing Services Service Unit				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	1,066,740	986,050	1,058,660	The direct expenditure reflects the interim position against salaries pending the outcome from the FSR process.
Indirect Income/Expenditure	(1,066,740)	(986,050)	(1,058,660)	salaries perfuling the outcome from the 1 31x process.
Net Total	0	0	0	
Life Opportunities - Administration				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	100,130	84,190	100,130	
Indirect Income/Expenditure	(100,130)	(84,190)	(100,130)	
Net Total	0	0	0	
Careline / CCTV Service Unit				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	387,730	382,970	368,510	
Indirect Income/Expenditure	(387,730)	(382,970)	(368,510)	
Net Total	0	0	0	
Enabling Activities				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Indirect Income/Expenditure	104,980	101,690	102,400	
Net Total	104,980	101,690	102,400	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Non Statutory Properties				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	120	120	120	
Direct Income	(16,020)	(16,020)	(16,020)	
Indirect Income/Expenditure	3,900	3,830	3,850	
Net Total	(12,000)	(12,070)	(12,050)	
Homelessness				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	694,630	736,100	694,630	£41,460 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(394,520)	(394,520)	(309,520)	minute 6 refers.
Indirect Income/Expenditure	199,050	194,190	195,510	£85,000 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Net Total	499,160	535,770	580,620	Initial/Revised Financial Strategy for 2013/14.
Shared Amenities - HRA				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	32,710	30,000	28,710	£4,000 has been adjusted in the 2013/14 Estimates to reflect the
Net Total	32,710	30,000	28,710	adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Careline				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	114,720	117,370	112,400	£2,650 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(536,100)	(536,100)	(482,100)	minute 6 refers. £54,000 has been adjusted in the 2013/14 Estimates to reflect th adjustments required between years as set out in the
Indirect Income/Expenditure	387,630	375,940	382,470	
Net Total	(33,750)	(42,790)	12,770	Initial/Revised Financial Strategy for 2013/14.

	2012/13	2012/13	2013/14	
Analysis by Section/Function	Original Estimate	Revised Estimate	Original Estimate	Notes
	£	£	£	Hotes
ссту				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	31,230	27,530	20,230	£6,320 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(24,730)	(14,710)	(13,730)	minute 6 refers.
Indirect Income/Expenditure	117,120	124,850	110,220	
Net Total	123,620	137,670	116,720	
Total for Commercial Manager	714,720	750,270	829,170	
Building Services Service Unit				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	313,310	291,450	310,850	
Indirect Income/Expenditure	(313,310)	(291,450)	(310,850)	
Net Total	0	0	0	
Dangerous Structures				
Portfolio/ Committee: Development Control Committee				
Direct Expenditure	30	30	30	
Indirect Income/Expenditure	16,250	15,740	15,850	
Net Total	16,280	15,770	15,880	
Total for Building Services	16,280	15,770	15,880	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Total for Leisure	1,837,000	2,107,150	1,900,030	
Contact Centre Service Unit Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	124,870	0	0	Contact Centre budgets are now included in the Benefits,
Indirect Income/Expenditure	(124,870)	0	0	Revenues and Customer Contact SU below.
Net Total	0	0	0	
Cashiers Service Unit				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	200,750	192,340	0	£2,090 included in the 2012/13 Revised Budget relates to
Indirect Income/Expenditure	(200,750)	(192,340)	0	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Net Total	0	0	0	This position primarily reflects the closure of cash offices with any residual budgets included in the Benefits, Revenues and Customer Contact SU below.
Benefits, Revenues and Customer Contact SU				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	2,036,520	2,007,570	1,970,850	Savings from the FSR process are now included along with the budgets as highlighted above.
Direct Income	(308,600)	(308,600)	(308,600)	buugets as mgilligitteu above.
Indirect Income/Expenditure	(1,727,920)	(1,698,970)	(1,662,250)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Employment Support Allowance				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	0	13,940	0	£13,940 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	0	0	0	minute 6 refers.
Indirect Income/Expenditure	0	(13,940)	0	
Net Total	0	0	0	
Housing Benefit Additional Admin Grant				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	0	289,030	0	£379,030 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Indirect Income/Expenditure	0	(289,030)	0	minute 6 refers.
Net Total	0	0	0	£90,000 has subsequently moved to the Benefits, Revenues and Customer Contact SU above to support interim costs whilst future arrangements remain subject to national changes to the benefits system.
Rent Allowances				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	47,912,000	47,922,180	47,912,000	£10,180 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(48,854,480)	(48,854,480)	(48,763,680)	minute 6 refers.  The direct income budget also reflects lower government grant receivable to support the general administration of benefits.
Indirect Income/Expenditure	1,316,120	1,274,930	1,283,860	
Net Total	373,640	342,630	432,180	general administration of somethic

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Local Housing Allowance				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	0	30,340	0	£30,340 included in the 2012/13 Revised Budget relates to
Direct Income	0	0	0	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Net Total	0	30,340	0	
Benefit reforms transitional funding				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	0	50,280	0	£50,280 included in the 2012/13 Revised Budget relates to
Direct Income	0	0	0	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Net Total	0	50,280	0	
Rent Rebates				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	7,583,000	7,583,000	7,583,000	The direct income budget reflects lower government grant
Direct Income	(7,659,930)	(7,659,930)	(7,654,760)	receivable to support the general administration of benefits.
Indirect Income/Expenditure	110,890	107,410	108,170	
Net Total	33,960	30,480	36,410	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	110.000
Council Tax Benefits				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	14,936,700	15,020,700	0	£160,300 has been adjusted in the 2013/14 Estimates to reflect the adjustments required between years as set out in the
Direct Income	(15,501,730)	(15,585,730)	(476,660)	Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	570,830	552,940	556,810	This budget now reflects the impact of the LCTSS where amounts are now treated as discounts as part of the Collection
Net Total	5,800	(12,090)	80,150	Fund/Council Tax base with the subsequent removal of costs and associated subsidy from this area. The subsidy receivable to support the LCTSS now forms part of the formula grant that appears elsewhere in the budget. The budgets also includes government grant funding of £84k and £107k for 2012/13 and 2013/14 respectively that relate to the new burdens initiative with a corresponding expenditure budget to support the implementation of the LCTSS in 2012/13. The direct income budget also reflects lower government grant receivable to support the general administration of benefits.
NNDR Benefits				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	26,630	338,350	26,630	£311,720 included in the 2012/13 Revised Budget relates to
Indirect Income/Expenditure	1,030	1,000	1,000	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Net Total	27,660	339,350	27,630	
Cost Of NNDR Collection				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	0	10,630	0	£10,630 included in the 2012/13 Revised Budget relates to
Direct Income	(293,310)	(293,310)	(293,310)	amounts carried forward from 2011/12. Cabinet 13 June 2012 minute 6 refers.
Indirect Income/Expenditure	203,730	196,970	198,440	minute o refers.
Net Total	(89,580)	(85,710)	(94,870)	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	Notes
Cost Of Council Tax Collection				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	0	0	0	
Indirect Income/Expenditure	690,780	659,970	666,650	
Net Total	690,780	659,970	666,650	
Concessionary Bus Passes				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	0	0	0	This includes income from ECC to support the administration costs of the scheme in the first half of 2012/13 with ECC making
Direct Income	0	(33,750)	0	alternative arrangements in future years.
Indirect Income/Expenditure	45,800	23,800	0	
Net Total	45,800	(9,950)	0	
Concessionary Rail Fares				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	53,290	53,290	53,290	
Direct Income	(55,880)	(55,880)	(55,880)	
Indirect Income/Expenditure	14,270	13,820	13,920	
Net Total	11,680	11,230	11,330	
Total for Revenues and Benefits	1,099,740	1,356,530	1,159,480	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Facilities Management Service Unit				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	179,590	172,940	171,130	
Indirect Income/Expenditure	(179,590)	(172,940)	(171,130)	
Net Total	0	0	0	
Switchboard Service Unit				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	35,470	26,870	35,470	
Indirect Income/Expenditure	(35,470)	(26,870)	(35,470)	
Net Total	0	0	0	
Central Telephone Service				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	66,240	106,560	106,560	The budget now includes amounts previously included elsewhere
Direct Income	(240)	(240)	(240)	within the overall budget.
Indirect Income/Expenditure	(66,000)	(106,320)	(106,320)	
Net Total	0	0	0	
Depots General				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	63,530	63,530	69,440	The 2013/14 budget now reflects the necessary adjustments to rental income to better reflect the actual amounts receivable.
Direct Income	(33,290)	(33,290)	(16,160)	
Indirect Income/Expenditure	(30,240)	(30,240)	(53,280)	
Net Total	0	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
Office Accommodation Expenses				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	449,350	453,450	466,690	£2,570 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(4,180)	(4,180)	(2,270)	
Indirect Income/Expenditure	(445,170)	(449,270)	(464,420)	
Net Total	0	0	0	
Emergency Planning				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	18,150	18,150	18,150	
Indirect Income/Expenditure	79,570	77,080	77,620	
Net Total	97,720	95,230	95,770	
Office Cleaning				
Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities				
Direct Expenditure	101,940	90,970	101,940	
Indirect Income/Expenditure	(101,940)	(90,970)	(101,940)	
Net Total	0	0	0	
Total for Facilities Management	97,720	95,230	95,770	
Total for Life Opportunities	4,444,940	4,847,000	4,507,560	

## Revenue Estimates 2013/14 Planning

Analysis by Type of Spend	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	1,690,970	1,251,930	1,251,750
Premises Related Expenditure	2,230	2,230	2,230
Transport Related Expenditure	56,910	54,660	57,460
Supplies & Services	523,220	1,246,950	546,170
Total Direct Expenditure	2,273,330	2,555,770	1,857,610
Direct Income			
Other Grants reimbursements and Contributions	0	0	0
Sales, Fees and Charges	(959,150)	(879,150)	(959,150)
Total Direct Income	(959,150)	(879,150)	(959,150)
Net Direct Costs	1,314,180	1,676,620	898,460
Indirect Income/Expenditure			
FRS17 Pension Costs	96,190	96,610	98,640
Service Unit and Central Costs	3,139,560	3,042,380	3,063,430
Capital Financing Costs	62,380	28,620	17,460
Recharged Income	(2,852,530)	(2,402,120)	(2,408,640)
Total Indirect Income/Expenditure	445,600	765,490	770,890
Total for Planning	1,759,780	2,442,110	1,669,350

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate £	Estimate £	Estimate £	Notes
Head of Planning and Customer Services	2	L	L	
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	461,040	290,400	303,400	£41,000 has been adjusted in the 2013/14 Estimates to reflect the
Direct Income	(2,150)	(2,150)	(2,150)	adjustments required between years as set out in the Initial/Revised Financial Strategy for 2013/14.
Indirect Income/Expenditure	(458,890)	(288,250)		This budget also reflects the outcome from the FSR process.
Net Total	O	0	0	
Total for Head of Planning and Administration	0	0	0	
Planning Development Manager				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	821,410	600,170	582,880	This budget reflects the outcome from the FSR process.
Direct Income	0	0	0	
Indirect Income/Expenditure	(821,410)	(600,170)	(582,880)	
Net Total	0	0	0	
Planning and Enforcement				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	0	107,730	0	£107,730 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Net Total	0	107,730	0	minute 6 refers.
Development Control - Chargeable Account				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	69,850	97,540	69,850	£27,690 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(560,150)	(510,150)	(560,150)	minute 6 refers.
Indirect Income/Expenditure	563,970	536,210	528,810	The 2012/13 Revised Income Budget now reflects reduced income (£50k) currently being experienced as set out in the
Net Total	73,670	123,600	38,510	Revised Financial Strategy.

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	æ	£	
Development Control - Non Chargeable Account				
Portfolio/ Committee: Planning and Corporate Services				
Indirect Income/Expenditure	502,090	486,350	489,760	
Net Total	502,090	486,350	489,760	
Enforcement				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	26,100	48,450	26,100	£22,350 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(2,320)	(2,320)	(2,320)	minute 6 refers.
Indirect Income/Expenditure	286,130	277,160	279,100	
Net Total	309,910	323,290	302,880	
CON 29 Searches				
Portfolio/ Committee: Planning and Corporate Services				
Direct Income	(17,290)	(17,290)	(17,290)	
Indirect Income/Expenditure	23,770	23,020	23,190	
Net Total	6,480	5,730	5,900	
Dangerous Trees				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	430	430	430	
Net Total	430	430	430	
Total for Planning Development	892,580	1,047,130	837,480	

Analysis by Costion/Franction	2012/13	2012/13	2013/14	
Analysis by Section/Function	Original Estimate	Revised Estimate	Original Estimate	Notes
	£	£	£	
Planning Policy Manager				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	261,920	236,520	238,760	This budget reflects the outcome from the FSR process.
Indirect Income/Expenditure	(261,920)	(236,520)	(238,760)	
Net Total	0	0	0	
Heritage and Conservation - General				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	3,210	28,100	3,210	£24,890 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	0	0	0	minute 6 refers.
Indirect Income/Expenditure	111,750	108,250	109,010	
Net Total	114,960	136,350	112,220	
Land Property Gazetteer-Policy and Conservation				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	2,240	2,240	2,240	
Net Total	2,240	2,240	2,240	
Colne Estuary Contribution				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	4,500	4,500	4,500	
Net Total	4,500	4,500	4,500	
Suffolk Coastal AONB Contribution				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	7,650	7,650	7,650	
Net Total	7,650	7,650	7,650	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Dedham Vale AONB				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	740	740	740	
Net Total	740	740	740	
Planning Policy and Conservation				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	279,300	794,620	279,300	£515,320 included in the 2012/13 Revised Budget relates to amounts carried forward from 2011/12. Cabinet 13 June 2012
Direct Income	(1,340)	(1,340)	(1,340)	minute 6 refers.
Indirect Income/Expenditure	335,780	303,970	305,910	
Net Total	613,740	1,097,250	583,870	
Tree Planting				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	2,230	2,230	2,230	
Net Total	2,230	2,230	2,230	
Land Charges				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	125,930	128,030	129,190	
Direct Income	(175,340)	(175,340)	(175,340)	
Indirect Income/Expenditure	55,080	55,820	56,990	
Net Total	5,670	8,510	10,840	
Total for Planning Policy	751,730	1,259,470	724,290	

Analysis by Section/Function	2012/13 Original	2012/13 Revised	2013/14 Original	Netes
	Estimate	Estimate	Estimate	Notes
	£	£	£	
Building Control Manager				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	198,040	197,680	198,390	
Indirect Income/Expenditure	(198,040)	(197,680)	(198,390)	
Net Total	0	0	0	
Building Regulations-Non Chargeable/Other Activities Account				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	860	860	860	
Indirect Income/Expenditure	90,040	87,220	87,830	
Net Total	90,900	88,080	88,690	
Building Regulations-Chargeable Account				
Portfolio/ Committee: Planning and Corporate Services				
Direct Expenditure	7,880	7,880	7,880	The 2012/13 Revised Income Budget now reflects reduced income (£30k) currently being experienced as set out in the
Direct Income	(200,560)	(170,560)	(200,560)	Revised Financial Strategy.
Indirect Income/Expenditure	217,250	210,110	211,570	
Net Total	24,570	47,430	18,890	
Total for Building Control	115,470	135,510	107,580	
Total for Planning	1,759,780	2,442,110	1,669,350	

## **Revenue Estimates 2013/14 HRA**

Analysis by Type of Spend	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	583,990	580,140	583,640
Premises Related Expenditure	3,570,880	3,581,030	3,601,010
Transport Related Expenditure	3,930	5,500	5,500
Supplies & Services	475,770	474,380	420,380
Third Party Payments	0	1,000	1,030
Transfer Payments	17,000	15,460	17,000
Total Direct Expenditure	4,651,570	4,657,510	4,628,560
Direct Income			
Government Grants	(133,930)	(140,000)	(140,000)
Other Grants reimbursements and Contributions	(8,000)	(8,000)	(8,000)
Sales, Fees and Charges	(747,010)	(761,900)	(732,390)
Rents Receivable	(12,414,600)	(12,445,340)	(13,065,670)
Interest Receivable	(58,000)	(60,600)	(61,600)
Total Direct Income	(13,361,540)	(13,415,840)	(14,007,660)
Net Direct Costs	(8,709,970)	(8,758,330)	(9,379,100)
Indirect Income/Expenditure			
FRS17 Pension Costs	(208,510)	(233,840)	(240,010)
Service Unit and Central Costs	2,075,630	2,021,920	2,033,540
Capital Financing Costs	4,123,810	6,966,320	7,924,660
Recharged Income	(20,160)	(33,730)	(28,710)
Total Indirect Income/Expenditure	5,970,770	8,720,670	9,689,480
Net Contribution to/(from) Reserves	2,739,200	37,660	(310,380)
Total for HRA	0	0	0

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
HRA - Policy & Management				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	58,000	58,000	58,000	
Direct Income	(1,200)	(1,200)	(1,200)	
Indirect Income/Expenditure	428,490	415,060	417,970	
Net Total	485,290	471,860	474,770	
HRA - Managing Tenancies				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	148,500	138,500	138,500	
Indirect Income/Expenditure	596,240	579,660	583,260	
Net Total	744,740	718,160	721,760	
HRA - Rent Collection And Accounting				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	91,660	91,840	91,840	
Direct Income	(8,420)	(8,420)	(8,440)	
Indirect Income/Expenditure	288,720	279,770	281,710	
Net Total	371,960	363,190	365,110	
HRA - Right to Buy Administration				
Portfolio/ Committee: Housing (HRA)				
Direct Income	(5,390)	(2,600)	(3,900)	This now reflects a revised administration charge as prescribed
Indirect Income/Expenditure	13,050	12,700	12,780	within the Right to Buy (RTB) Regulations, along with an assumption on the number of sales in the year.
Net Total	7,660	10,100	8,880	•

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
HRA - Unapportionable Central Overheads Contribution				
Portfolio/ Committee: Housing (HRA)				
Indirect Income/Expenditure	275,720	275,720	275,720	
Net Total	275,720	275,720	275,720	
HRA - Pumping Stations				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	3,850	3,600	3,600	
Direct Income	(3,740)	(4,170)	(4,290)	
Indirect Income/Expenditure	16,980	14,440	14,540	
Net Total	17,090	13,870	13,850	
HRA - Sewerage Expenses				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	19,310	20,110	18,480	
Direct Income	(15,590)	(16,300)	(16,750)	
Indirect Income/Expenditure	28,170	29,380	29,570	
Net Total	31,890	33,190	31,300	
HRA - Communal Central Heating				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	123,770	100,000	107,000	This reflects revised assumptions on utility bills and revised fees
Direct Income	(118,300)	(100,000)	(107,000)	and charges.
Net Total	5,470	0	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
HRA - Supporting People re SUs				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	78,090	78,090	24,090	Although the fees and charges associated with the Careline
Direct Income	(261,280)	(267,350)	(213,350)	service remain subject to discussion with ECC, the current position reflects the expected reduction in grant from ECC which
Indirect Income/Expenditure	240,320	240,640	240,880	is consistant with a similar adjustment made within the General Fund, which is where the income finally paid to from the HRA.
Net Total	57,130	51,380	51,620	,
HRA - Sheltered Units				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	319,560	323,230	323,230	
Direct Income	(195,120)	(195,860)	(195,960)	
Indirect Income/Expenditure	(127,780)	(130,960)	(130,580)	
Net Total	(3,340)	(3,590)	(3,310)	
HRA - Colne Housing Soc Shel Units				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	8,000	8,000	8,000	
Net Total	8,000	8,000	8,000	
HRA - Estate Sweeping				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	61,630	63,000	66,000	
Net Total	61,630	63,000	66,000	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
HRA - Communal Cleaning				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	50,510	64,700	66,000	
Direct Income	(50,690)	(50,000)	(50,500)	
Net Total	(180)	14,700	15,500	
HRA - Communal Electricity				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	120,000	100,000	100,000	This reflects revised assumptions on utility bills and revised fees
Direct Income	(59,310)	(75,000)	(80,000)	and charges.
Net Total	60,690	25,000	20,000	
HRA - Estate Lighting				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	6,370	5,000	5,000	
Net Total	6,370	5,000	5,000	
HRA - Maintenance Of Grounds				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	177,520	194,940	177,520	The income position reflects revised fees and charges that better
Direct Income	(93,480)	(105,000)	(115,000)	reflect the costs of providing this service.
Net Total	84,040	89,940	62,520	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
HRA - Repair & Maintenance				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	2,980,140	2,994,080	2,981,170	
Direct Income	0	0	0	
Indirect Income/Expenditure	328,860	314,920	320,830	
Net Total	3,309,000	3,309,000	3,302,000	
HRA - Tenants Rentals				
Portfolio/ Committee: Housing (HRA)				
Direct Income	(12,398,900)	(12,428,770)	(13,049,100)	This primarily reflects the proposed dwelling rent increases for
Net Total	(12,398,900)	(12,428,770)	(13,049,100)	2013/14 along with other similar rental charges.
HRA - Rents & Other Charges				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	22,450	35,000	75,670	The increase for 2013/14 is due to the removal of the 6-month exemption period relating to Council Tax liability as part of the
Net Total	22,450	35,000	75,670	technical changes approved by Council on 27/11/12.
HRA - Rent Income				
Portfolio/ Committee: Housing (HRA)				
Direct Income	(15,700)	(16,570)	(16,570)	
Net Total	(15,700)	(16,570)	(16,570)	
HRA - Lease Holders Charges				
Portfolio/ Committee: Housing (HRA)				
Direct Income	(76,420)	(84,000)	(84,000)	
Net Total	(76,420)	(84,000)	(84,000)	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
HRA - General Fund Contribution				
Portfolio/ Committee: Housing (HRA)				
Indirect Income/Expenditure	(20,160)	(30,000)	(28,710)	
Net Total	(20,160)	(30,000)	(28,710)	
HRA - Subsidy				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	0	(1,540)	0	The 2012/13 Revised position relates to an adjustment required
				to the previous year's subsidy liability; there are no underlying subsidy issues as this no longer applies following the move to self
Net Total	0	(1,540)	0	financing on the 1st April 2012.
HRA - Interest				
Portfolio/ Committee: Housing (HRA)				
Direct Income	(58,000)	(60,600)	(61,600)	
Net Total	(58,000)	(60,600)	(61,600)	
HRA - Rent Arrears Provision				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	50,000	50,000	50,000	
Net Total	50,000	50,000	50,000	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
HRA - Capital & Interest Charges				
Portfolio/ Committee: Housing (HRA)				
Indirect Income/Expenditure	4,187,810	6,277,320	7,239,660	This area includes the depreciation, principal and interest
				payments relating to HRA loans along with a direct revenue contribution of £1m to the Capital Programme to support the new
Net Total	4,187,810	6,277,320	7,239,660	build / acquisition project set out in the proposed HRA Capital Programme.
HRA - TOTAL				
Portfolio/ Committee: Housing (HRA)				
Contributions to/(from) reserves	2,739,200	37,660	(310,380)	This area relates to the contributions to General HRA balances
				that reflects the overall net changes within the HRA budgets. The 2012/13 Original position was before the required borrowing was
				undertaken to fund the debt settlement figure of £35.979m, which the 2012/13 revised position now includes. The 2013/14 budget
Net Total	2,739,200	37,660	(310,380)	reflects the partial use of reserves to support the £1m contribution
				to the HRA Capital programme to support the new build / acquisition capital project.
Total for Commercial Manager	(46,560)	(772,980)	(766,310)	
HRA - I&E - Capital Grants				
Portfolio/ Committee: Housing (HRA)				
Indirect Income/Expenditure	0	(47,380)	0	
Net Total	0	(47,380)	0	

Analysis by Section/Function	2012/13 Original Estimate	2012/13 Revised Estimate	2013/14 Original Estimate	Notes
	£	£	£	
HRA - SMHRAB Items to be excluded from HRA balance				
Portfolio/ Committee: Housing (HRA)				
Indirect Income/Expenditure	(64,000)	689,000	685,000	
Net Total	(64,000)	689,000	685,000	
HRA - SMHRAB Reversal of Capital Grant				
Portfolio/ Committee: Housing (HRA)				
Indirect Income/Expenditure	0	47,380	0	
Net Total	0	47,380	0	
HRA - SMHRAB HRA - Contributions Payable to the Pension Scheme				
Portfolio/ Committee: Housing (HRA)				
Direct Expenditure	332,210	330,960	334,460	
Net Total	332,210	330,960	334,460	
HRA - SMHRAB Total FRS 17 Adjustments				
Portfolio/ Committee: Housing (HRA)				
Indirect Income/Expenditure	(221,650)	(246,980)	(253,150)	
Net Total	(221,650)	(246,980)	(253,150)	
Total for F&P - Financing Items	46,560	772,980	766,310	
Total for HRA	0	0	0	