

Revenue Estimates 2014/15

Portfolio / Committee Summary

Environment and Coast Protection			
Finance and Asset Management			
Housing, Benefits, Revenues, Sports Facilities			
Inward Investment and Growth			
Planning and Corporate Services			
Development Control Committee			
Human Resources Committee			
Licensing Committee			
Regulatory Committee			
Net Cost of Services			
Revenue support for Capital Investment			
Financing Items			
Budget Before use of Reserves			
Contribution to / (from) earmarked reserves			
Total Net Budget			
Formula Grant:			
Business Rates (including Tariff and Levy)			
Revenue Support Grant			
Collection Fund Surplus			
Council Tax Requirement (for Tendring District Council)			
Parish Precepts			
Council Tax Requirement (as per Requisite Calculations)			

	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate
	£	£	£
	7,470,610	7,296,250	7,097,120
	3,277,730	9,547,090	2,337,850
	4,523,220	5,027,390	4,918,670
	1,014,270	3,066,730	1,093,830
	1,894,030	2,879,460	1,747,320
	15,880	15,450	15,120
	(0)	(0)	(0)
	120,130	104,450	97,650
	286,560	280,710	276,210
	18,602,430	28,217,530	17,583,770
	881,000	3,015,730	396,000
	(958,250)	(1,182,720)	(1,189,930)
	18,525,180	30,050,540	16,789,840
	(878,910)	(12,480,270)	(427,240)
	17,646,270	17,570,270	16,362,600
	(4,503,510)	(4,503,510)	(4,585,730)
	(6,719,940)	(6,643,940)	(5,104,530)
	(151,130)	(151,130)	(253,750)
	6,271,690	6,271,690	6,418,590
	1,287,010	1,287,010	1,327,644
	7,558,700	7,558,700	7,746,234

Revenue Estimates 2014/15

Department Summary

Chief Executive and Management and Members' Support			
Corporate Services (including Income from Council Tax)			
Public Experience			
Life Opportunities			
Planning			
Total			

	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate
	£	£	£
	535,830	539,010	537,110
	(15,290,710)	(22,423,160)	(15,120,250)
	8,577,970	14,281,790	8,182,320
	4,507,560	4,977,180	4,903,490
	1,669,350	2,625,180	1,497,330
	(0)	(0)	(0)

Revenue Estimates 2014/15

The comments below relate to items that are common to all Departments, with any remaining issues being set out separately in the following departmental analysis.

Salaries/Employees Expenses

This reflects the latest position including a 1% pay award in both 2013/14 and 2014/15 along with changes to the pension contributions.

Internal Recharges

The 'Service Unit and Central Costs' including 'Recharged Income' reflect the latest organisational position.

Capital Financing Costs

These relate to the annual provision for depreciation and are based on the asset value and the estimated life of an asset. Asset values are reviewed annually by the Council's external valuer. Although there may be significant changes between years these only relate to accounting entries which are reversed out resulting in a nil overall effect on the budget.

Pension Current Costs

Similarly to Capital Financing costs above, these are required accounting adjustments that are reversed out resulting in a nil overall effect on the budget.

Other Movements

A number of virements/budget transfers have been included within the 2013/14 Revised Estimate that would have been subject to the necessary approval process over the course of the year. Where these have been identified as being on-going a similar adjustment has been made in 2014/15.

Transfer Payments

The payments included within Life Opportunities reflect Housing Benefit. Although these are subject to change over the course of the year no significant adjustments have been reflected in the budgets as expenditure is supported by associated grant from the government.

Premises Costs

The cost of grounds maintenance work provided by the 'in-house' team have been moved for 2014/15 as they are now treated as an internal recharge rather than a direct cost. Therefore this is a presentational change with a corresponding increase in the 'Indirect Income/Expenditure' line with no impact on the overall net position of the Council.

Revenue Estimates 2014/15

Chief Executive and Management and Members' Support

<u>Analysis by Type of Spend</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	212,680	318,140	287,980
Transport Related Expenditure	9,940	9,940	9,940
Supplies & Services	496,850	501,440	500,440
Total Direct Expenditure	719,470	829,520	798,360
Direct Income			
Other Grants reimbursements and Contributions	(5,000)	(5,000)	(5,000)
Sales, Fees and Charges	(4,060)	(4,060)	(4,060)
Total Direct Income	(9,060)	(9,060)	(9,060)
Net Direct Costs	710,410	820,460	789,300
Indirect Income/Expenditure			
FRS17 Pension Costs	16,920	27,490	19,840
Service Unit and Central Costs	108,810	105,980	103,790
Recharged Income	(300,310)	(414,920)	(375,820)
Total Indirect Income/Expenditure	(174,580)	(281,450)	(252,190)
Total for Chief Executive and Management and Members' Support	535,830	539,010	537,110

Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
<p>Chief Executive and Management and Members' Support Service Unit</p> <p><i>Portfolio/ Committee: Planning and Corporate Services</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>£</p> <p>218,030</p> <p>(218,030)</p> <p>0</p>	<p>£</p> <p>323,740</p> <p>(323,740)</p> <p>0</p>	<p>£</p> <p>293,580</p> <p>(293,580)</p> <p>0</p>	
<p>Members Allowance</p> <p><i>Portfolio/ Committee: Finance and Asset Management</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>476,090</p> <p>13,230</p> <p>489,320</p>	<p>476,090</p> <p>12,870</p> <p>488,960</p>	<p>476,090</p> <p>12,600</p> <p>488,690</p>	
<p>Members - Other Costs</p> <p><i>Portfolio/ Committee: Finance and Asset Management</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>4,300</p> <p>5,300</p> <p>9,600</p>	<p>7,640</p> <p>5,160</p> <p>12,800</p>	<p>7,640</p> <p>5,050</p> <p>12,690</p>	

Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Civic Ceremonial Expenses				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	10,000	9,310	8,310	£1,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	0	0	
Indirect Income/Expenditure	21,500	20,920	20,470	
Net Total	31,500	30,230	28,780	
Pride of Tendring				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	0	1,690	1,690	
Net Total	0	1,690	1,690	
Chairman's Dinner Dance				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	4,900	4,900	4,900	
Direct Income	(5,160)	(5,160)	(5,160)	
Indirect Income/Expenditure	2,610	2,550	2,500	
Net Total	2,350	2,290	2,240	
Veterans Tea Dance				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	2,250	2,250	2,250	
Net Total	2,250	2,250	2,250	

Chief Executive and Management and Members' Support

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Chairman Charity Account				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	3,900	3,900	3,900	
Direct Income	(3,900)	(3,900)	(3,900)	
Indirect Income/Expenditure	810	790	770	
Net Total	810	790	770	
Total for Chief Executive and Management and Members' Support	535,830	539,010	537,110	
Total for Chief Executive and Management and Members' Support	535,830	539,010	537,110	

Revenue Estimates 2014/15

Corporate Services

<u>Analysis by Type of Spend</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	6,062,440	5,950,780	5,864,550
Premises Related Expenditure	141,520	141,520	141,520
Transport Related Expenditure	38,880	40,580	40,200
Supplies & Services	8,814,120	11,706,130	8,462,710
Third Party Payments	732,100	735,190	660,690
Interest Payments	241,860	241,860	241,860
Total Direct Expenditure	16,030,920	18,816,060	15,411,530
Direct Income			
Government Grants	(1,104,920)	(1,488,480)	(1,501,830)
Other Grants reimbursements and Contributions	(614,440)	(683,900)	(663,240)
Sales, Fees and Charges	(204,770)	(204,770)	(204,770)
Rents Receivable	(200)	(200)	(200)
Interest Receivable	(143,390)	(143,390)	(183,390)
Formula Grant and Council Tax	(22,821,230)	(22,745,230)	(21,632,990)
Total Direct Income	(24,888,950)	(25,265,970)	(24,186,420)
Net Direct Costs	(8,858,030)	(6,449,910)	(8,774,890)
Indirect Income/Expenditure			
FRS17 Pension Costs	(1,860,390)	(1,850,320)	(1,902,630)
Service Unit and Central Costs	4,157,210	4,012,470	3,894,530
Capital Financing Costs	256,570	2,914,010	303,990
Recharged Income	(8,107,160)	(8,569,140)	(8,214,010)
Total Indirect Income/Expenditure	(5,553,770)	(3,492,980)	(5,918,120)
Net Contribution to/(from) Reserves	(878,910)	(12,480,270)	(427,240)
Total for Corporate Services	(15,290,710)	(22,423,160)	(15,120,250)

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
Corporate Director (Corporate Services) and Admin Service Unit <i>Portfolio/ Committee: Planning and Corporate Services</i> Direct Expenditure Indirect Income/Expenditure Net Total	£ 407,180 (407,180) 0	£ 135,640 (135,640) 0	£ 134,570 (134,570) 0	£1,800 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Other Corporate Services Mgt & Central Admin Service Unit <i>Portfolio/ Committee: Finance and Asset Management</i> Direct Expenditure Indirect Income/Expenditure Net Total	47,150 (47,150) 0	0 0 0	0 0 0	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Total for Corporate Director (Corporate Services) and Administration	0	0	0	
Democratic Services Manager <i>Portfolio/ Committee: Planning and Corporate Services</i> Direct Expenditure Indirect Income/Expenditure Net Total	282,040 (282,040) 0	224,050 (224,050) 0	235,260 (235,260) 0	The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Print Unit Service Unit				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	154,700	155,080	156,210	
Direct Income	(188,370)	(188,370)	(188,370)	
Indirect Income/Expenditure	33,670	33,290	32,160	
Net Total	(0)	(0)	(0)	
Other Apportionable Overheads - Corporate Support				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	64,320	64,320	64,320	
Direct Income	(10)	(10)	(10)	
Indirect Income/Expenditure	(64,310)	(64,310)	(64,310)	
Net Total	0	0	0	
Other Democratic Costs				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	17,100	17,100	17,100	
Net Total	17,100	17,100	17,100	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Member Support Cost				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	62,270	58,930	58,930	
Direct Income	(910)	(910)	(910)	
Net Total	61,360	58,020	58,020	
Election Expenses				
<i>Portfolio/ Committee: Regulatory Committee</i>				
Direct Expenditure	15,200	15,200	15,200	
Indirect Income/Expenditure	79,550	77,400	75,750	
Net Total	94,750	92,600	90,950	
Electoral Registration Expenses				
<i>Portfolio/ Committee: Regulatory Committee</i>				
Direct Expenditure	63,730	71,290	94,760	The spend and income budgets now include activities relating to the introduction of the 'Individual Electoral Registration' supported by government grant.
Direct Income	(2,520)	(10,080)	(33,550)	
Indirect Income/Expenditure	90,570	88,120	86,240	
Net Total	151,780	149,330	147,450	
Total for Democratic Services	324,990	317,050	313,520	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Legal Services Service Unit				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	193,610	253,730	255,600	£10,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure along with a reduction in external legal costs and books and periodicals in 2014/15.
Direct Income	(3,330)	(3,330)	(3,330)	
Indirect Income/Expenditure	(190,280)	(250,400)	(252,270)	
Net Total	0	0	0	
Total for Legal Services	0	0	0	
Business Manager				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	87,840	276,770	254,720	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Indirect Income/Expenditure	(87,840)	(276,770)	(254,720)	
Net Total	0	0	0	
Tendring Show				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	4,760	4,760	4,760	
Indirect Income/Expenditure	(4,760)	(4,760)	(4,760)	
Net Total	0	0	0	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Community Builder				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	52,960	0	This is a one-off ECC grant funded activity.
Direct Income	0	(52,960)	0	
Net Total	0	0	0	
Essex Family Needs Project				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	266,420	0	£319,890 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	0	0	
Indirect Income/Expenditure	4,380	58,700	0	
Net Total	4,380	325,120	0	
SSCF - Crime Reduction				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	39,510	0	£41,070 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	0	1,040	0	
Net Total	0	40,550	0	A subsequent small adjustment has been made to move amounts elsewhere within the budget.

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
SSCF - Crime Reduction (TDC Costs) <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	0	0	
Indirect Income/Expenditure	16,130	15,700	15,370	
Net Total	16,130	15,700	15,370	
CDRP Support <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	2,220	65,720	2,220	£41,100 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	(16,500)	0	
Net Total	2,220	49,220	2,220	
CDRP Support (TDC Costs) <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Indirect Income/Expenditure	23,250	24,360	23,850	
Net Total	23,250	24,360	23,850	
Crime and Disorder - Police Grant (TDC Costs) <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Indirect Income/Expenditure	1,770	0	0	
Net Total	1,770	0	0	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Community Health/Safety				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	6,140	44,730	65,680	In accordance with Cabinet decision on 24th January 2014, £20,000 has been included in the 2014/15 budget to support Community Safety Initiatives
Indirect Income/Expenditure	39,850	64,270	62,250	
Net Total	45,990	109,000	127,930	
Rural Infrastructure Improvement Fund				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	99,560	0	£99,560 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Net Total	0	99,560	0	
Total for Business Management	93,740	663,510	169,370	
Human Resources Service Unit				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	180,320	182,590	192,280	
Direct Income	0	0	0	
Indirect Income/Expenditure	(180,320)	(182,590)	(192,280)	
Net Total	0	0	0	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Qualification and Other Training				
<i>Portfolio/ Committee: Human Resources Committee</i>				
Direct Expenditure	18,700	41,840	30,390	£14,450 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The budgets reflect the centralising of some training budgets as previously agreed by Cabinet.
Indirect Income/Expenditure	(18,700)	(41,840)	(30,390)	
Net Total	0	0	0	
Member Training				
<i>Portfolio/ Committee: Human Resources Committee</i>				
Direct Expenditure	1,870	7,390	1,870	£8,520 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	(1,870)	(7,390)	(1,870)	
Net Total	0	0	0	
Personnel and Human Resources Issues				
<i>Portfolio/ Committee: Human Resources Committee</i>				
Direct Expenditure	95,930	149,530	115,930	£33,600 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	0	0	
Indirect Income/Expenditure	(95,930)	(149,530)	(115,930)	
Net Total	0	0	0	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Career Track				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	308,540	336,060	335,160	
Direct Income	(145,480)	(145,480)	(145,480)	
Indirect Income/Expenditure	29,580	31,400	29,600	
Net Total	192,640	221,980	219,280	
Total for Human Resources	192,640	221,980	219,280	
Asset Management Service Unit				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	119,930	162,450	166,870	The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Indirect Income/Expenditure	(119,930)	(162,450)	(166,870)	
Net Total	0	0	0	
Community Asset Off Setting Scheme				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	108,270	48,270	48,270	This reflects the reduced cost of the scheme as set out in the main body of the report.
Net Total	108,270	48,270	48,270	
Total for Asset Management	108,270	48,270	48,270	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
TDC Website				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	17,940	21,940	21,940	
Indirect Income/Expenditure	(17,940)	(21,940)	(21,940)	
Net Total	0	0	0	
Corporate Performance - IT Section Service Unit				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	298,560	380,530	369,700	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Indirect Income/Expenditure	(298,560)	(380,530)	(369,700)	
Net Total	0	0	0	
IT Direct Service Costs				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	1,030,210	1,031,270	951,710	£5,060 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	(1,030,210)	(1,031,270)	(951,710)	This budget reflects a contribution of £50k to the Capital Programme to support the cost of the IT Strategic Investment Programme.
Net Total	0	0	0	
Total for Corporate IT	0	0	0	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Accountancy Service Unit				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	378,920	417,800	349,050	£37,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Direct Income	(30)	(30)	(30)	
Indirect Income/Expenditure	(378,890)	(417,770)	(349,020)	
Net Total	0	0	0	
Audit Services Service Unit				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	159,260	162,940	169,020	
Indirect Income/Expenditure	(159,260)	(162,940)	(169,020)	
Net Total	0	0	0	
Benefit Fraud Investigation Service Unit				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	193,030	197,130	201,600	
Direct Income	(17,670)	(17,670)	(17,670)	
Indirect Income/Expenditure	(175,360)	(179,460)	(183,930)	
Net Total	0	0	0	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Payroll & Payments				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	130,790	124,670	136,650	£10,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. This budget reflects a contribution of £10k to the Capital Programme to support the cost of the Joint HR/Payroll System.
Direct Income	(100)	(100)	(100)	
Indirect Income/Expenditure	(130,690)	(124,570)	(136,550)	
Net Total	0	0	0	
Finance and Procurement Manager Service Unit				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	58,210	64,850	66,130	
Indirect Income/Expenditure	(58,210)	(64,850)	(66,130)	
Net Total	0	0	0	
Central Purchasing				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	75,390	70,970	77,180	
Direct Income	0	0	0	
Indirect Income/Expenditure	(75,390)	(70,970)	(77,180)	
Net Total	0	0	0	
Total for Finance and Procurement	0	0	0	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Credit & Debit Card Payment System				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	18,450	23,950	18,450	£5,500 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	(18,450)	(23,950)	(18,450)	
Net Total	0	0	0	
Other Apportionable Overheads				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	248,730	(101,270)	(201,270)	The change across years relates to the pay award which is no longer held centrally along with the increase in the vacancy provision by £100k.
Direct Income	(7,320)	(7,320)	(7,320)	
Indirect Income/Expenditure	(241,410)	108,590	208,590	
Net Total	0	0	0	
Insurance Recharge Account				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	379,710	374,710	374,710	
Direct Income	(10,930)	(10,930)	(10,930)	
Indirect Income/Expenditure	(368,780)	(363,780)	(363,780)	
Net Total	0	0	0	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Other Democratic Costs				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	19,610	19,610	19,610	
Indirect Income/Expenditure	708,990	689,090	673,810	
Net Total	728,600	708,700	693,420	
Corporate Management - General				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	145,230	145,230	121,230	The 2014/15 budget includes a reduction of £24k relating to external audit fees.
Direct Income	0	0	0	
Indirect Income/Expenditure	1,001,440	857,580	855,410	
Net Total	1,146,670	1,002,810	976,640	
Treasury Management				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	16,760	16,760	16,760	
Indirect Income/Expenditure	9,540	7,580	6,070	
Net Total	26,300	24,340	22,830	
Non-Distributed Costs - Unused Assets				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Indirect Income/Expenditure	29,400	28,610	28,000	
Net Total	29,400	28,610	28,000	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Other Corporate Costs				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	1,233,030	1,361,510	1,687,760	<p>£967,210 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.</p> <p>£28,460 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15.</p> <p>The budgets have been amended to reflect a transfer of £1m to Inward Investment and Growth budget from the New Homes Bonus grant along with a £30k reduction in the LCTS grant to Town and Parish Councils. In addition a saving of £105k is included for staff allowances along with a provision to meet the increased cost of utilities and NNDR.</p>
Direct Income	(200)	(200)	(200)	
Indirect Income/Expenditure	46,270	45,020	44,060	
Net Total	1,279,100	1,406,330	1,731,620	
Technical Discount Scheme				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Income	(442,540)	(442,540)	(491,340)	<p>£48,800 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15.</p>
Net Total	(442,540)	(442,540)	(491,340)	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Other Non-Specific Grants				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Income	(1,104,920)	(1,480,920)	(1,470,800)	£53,870 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. This budget largely reflects the New Homes Bonus Grant income and Council Tax Freeze Grant. The 2013/14 revised budget includes £300k net grant income. Council Report 11 February 2011 contains further details.
Indirect Income/Expenditure	0	0	0	
Net Total	(1,104,920)	(1,480,920)	(1,470,800)	
Fit for Purpose				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	795,830	2,790,860	222,710	£2,605,750 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. £795,830 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. In addition and for the purpose for setting a balanced budget the total of the net adjustments elsewhere in the estimates has been included within this line.
Net Total	795,830	2,790,860	222,710	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
Contingency <i>Portfolio/ Committee: Finance and Asset Management</i>	£	£	£	
Direct Expenditure	133,640	505,370	0	£581,730 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. £133,640 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. A subsequent amount has been moved to meet commitments elsewhere within the budget.
Net Total	133,640	505,370	0	
Interest Payable and similar charges <i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Direct Expenditure	241,860	241,860	241,860	
Indirect Income/Expenditure	0	0	0	
Net Total	241,860	241,860	241,860	
Interest & Investment Income <i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Direct Income	(143,390)	(143,390)	(183,390)	Income has been increased to reflect an anticipated change in investment returns for 2014/15.
Net Total	(143,390)	(143,390)	(183,390)	
Pensions net interest/return on assets <i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	1,595,000	2,503,000	2,500,000	This reflects a presentational change for 2014/15 onwards rather than having a direct impact on the net overall position of the Council.
Net Total	1,595,000	2,503,000	2,500,000	
Total for F&P - Other Corporate Costs	4,285,550	7,145,030	4,271,550	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Contribution to Housing Pooled Capital Receipts				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Direct Income	0	0	0	
Indirect Income/Expenditure	90,000	90,000	90,000	
Net Total	90,000	90,000	90,000	
MIRS Contributions to/(from) Earmarked Reserves				
<i>Portfolio/ Committee: Finance - Corporate</i>				
Contributions to/(from) reserves	(878,910)	(12,480,270)	(427,240)	£11,599,160 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. £1,071,670 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. In addition to the above this reflects the position against reserves as set out elsewhere within the report.
Net Total	(878,910)	(12,480,270)	(427,240)	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
MIRS Revenue Financing of Capital (RCCO) <i>Portfolio/ Committee: Finance - Capital Investment</i>				
Indirect Income/Expenditure	881,000	3,015,730	396,000	<p>£1,027,730 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.</p> <p>£760,000 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15.</p> <p>In addition to the above this budget reflects the contribution to the Capital Programme as set out elsewhere within the report.</p>
Net Total	881,000	3,015,730	396,000	
MIRS Minimum Revenue Provision <i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	290,020	290,020	290,020	
Net Total	290,020	290,020	290,020	
MIRS Capital Charges made to GF <i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	(2,133,470)	(2,317,520)	(2,316,990)	
Net Total	(2,133,470)	(2,317,520)	(2,316,990)	
MIRS Transfer from Usable Capital Receipts Reserve <i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	(90,000)	(90,000)	(90,000)	
Net Total	(90,000)	(90,000)	(90,000)	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
MIRS - Contributions Payable to the Pension Scheme				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Direct Expenditure	3,038,980	3,016,510	3,046,240	
Indirect Income/Expenditure	(190,790)	(190,790)	(183,160)	
Net Total	2,848,190	2,825,720	2,863,080	
MIRS - Total IAS 19 Adjustments				
<i>Portfolio/ Committee: Finance - Other Financing Items</i>				
Indirect Income/Expenditure	(3,656,460)	(4,582,410)	(4,584,510)	This reflects a presentational change for 2014/15 onwards rather than having a direct impact on the net overall position of the Council.
Net Total	(3,656,460)	(4,582,410)	(4,584,510)	
Total for F&P - Financing Items	(2,649,630)	(13,248,730)	(3,779,640)	
Parish Precepts				
<i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	1,287,010	1,287,010	1,327,644	
Net Total	1,287,010	1,287,010	1,327,644	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Revenue Support Grant <i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	(6,719,940)	(6,643,940)	(5,104,530)	£1,569,000 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. A further reduction has also been included to reflect subsequent announcements from the Government.
Net Total	(6,719,940)	(6,643,940)	(5,104,530)	
Business Rates Tariff and Levy <i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Expenditure	5,174,960	5,174,960	5,270,390	£72,080 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. In addition to the above the 2014/15 amount also reflects the latest announcements by the Government.
Net Total	5,174,960	5,174,960	5,270,390	
Business Rates <i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	(9,678,470)	(9,678,470)	(9,856,120)	£124,000 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. Next years forecast reflects the latest announcements by the Government and reflect the figures within the associated 'property base' return.
Net Total	(9,678,470)	(9,678,470)	(9,856,120)	

Corporate Services

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Income from Council Taxpayers (inc Parish Precept) <i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	(7,558,700)	(7,558,700)	(7,746,234)	This reflects a Council Tax Freeze and revised property base.
Net Total	(7,558,700)	(7,558,700)	(7,746,234)	
Collection Fund Balance <i>Portfolio/ Committee: Finance - Corporate</i>				
Direct Income	(151,130)	(151,130)	(253,750)	£151,000 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. In addition to the above the amount included for 2014/15 reflects the current estimated surplus on the Collection Fund.
Net Total	(151,130)	(151,130)	(253,750)	
Total for F&P - Formula Grant, Business Rates and Council Tax	(17,646,270)	(17,570,270)	(16,362,600)	
Total for Corporate Services	(15,290,710)	(22,423,160)	(15,120,250)	

Revenue Estimates 2014/15

Public Experience

<u>Analysis by Type of Spend</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	3,489,790	3,349,970	3,412,890
Premises Related Expenditure	2,616,850	2,794,150	1,467,580
Transport Related Expenditure	496,670	489,250	544,050
Supplies & Services	1,319,410	7,530,480	1,289,770
Third Party Payments	4,509,810	4,384,810	4,542,810
Total Direct Expenditure	12,432,530	18,548,660	11,257,100
Direct Income			
Government Grants	(209,170)	(242,430)	(208,170)
Other Grants reimbursements and Contributions	(1,291,860)	(1,421,100)	(1,288,270)
Sales, Fees and Charges	(2,966,370)	(2,996,160)	(3,028,370)
Rents Receivable	(239,580)	(269,580)	(269,580)
Total Direct Income	(4,706,980)	(4,929,270)	(4,794,390)
Net Direct Costs	7,725,550	13,619,390	6,462,710
Indirect Income/Expenditure			
FRS17 Pension Costs	244,680	251,270	204,540
Service Unit and Central Costs	4,941,670	4,828,280	5,886,800
Capital Financing Costs	1,063,810	833,220	833,220
Recharged Income	(5,397,740)	(5,250,370)	(5,204,950)
Total Indirect Income/Expenditure	852,420	662,400	1,719,610
Total for Public Experience	8,577,970	14,281,790	8,182,320

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Corporate Director (Public Experience) and Administration Service Unit				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	201,770	184,140	186,930	
Indirect Income/Expenditure	(201,770)	(184,140)	(186,930)	
Net Total	0	0	0	
Total for Corporate Director (Public Experience) and Administration	0	0	0	
Street Scene Service Unit				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	226,590	401,750	409,800	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Direct Income	0	0	0	
Indirect Income/Expenditure	(226,590)	(401,750)	(409,800)	
Net Total	0	0	0	
Pollution & Environmental Control Service Unit				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	263,780	(0)	(0)	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Indirect Income/Expenditure	(263,780)	0	0	
Net Total	0	(0)	(0)	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Essex Air Quality Consortium				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	1,000	0	0	
Direct Income	(1,000)	0	0	
Net Total	0	0	0	
Defective Drains				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	1,970	1,970	1,970	
Indirect Income/Expenditure	23,280	22,650	22,170	
Net Total	25,250	24,620	24,140	
Dog Warden				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	69,270	66,000	73,530	The budget includes a £5k Cost Pressure relating to officer standby payments.
Direct Income	(18,630)	(18,630)	(18,630)	
Indirect Income/Expenditure	26,390	24,150	23,450	
Net Total	77,030	71,520	78,350	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Environmental Protection				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	4,470	4,470	4,470	
Direct Income	(12,240)	(12,240)	(12,240)	
Indirect Income/Expenditure	109,170	106,270	104,040	
Net Total	101,400	98,500	96,270	
Public Health & Complaints				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	3,350	3,350	3,350	
Direct Income	(360)	(360)	(360)	
Indirect Income/Expenditure	239,320	232,850	227,880	
Net Total	242,310	235,840	230,870	
Rodent & Pest Control				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	4,470	4,470	4,470	
Indirect Income/Expenditure	13,610	13,240	12,960	
Net Total	18,080	17,710	17,430	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Recycling & Waste Contract				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	3,189,790	3,378,200	3,293,790	£206,110 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. £96,000 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15.
Direct Income	(1,407,810)	(1,407,810)	(1,415,810)	
Indirect Income/Expenditure	210,330	201,990	197,320	
Net Total	1,992,310	2,172,380	2,075,300	
Street Sweeping				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	1,488,110	1,363,110	1,417,110	£54,000 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15. In addition to the above, this area now reflects the removal of duplicated budgets that are held in Car Parks and Housing.
Direct Income	(4,430)	(4,430)	(4,430)	
Indirect Income/Expenditure	120,310	117,060	114,560	
Net Total	1,603,990	1,475,740	1,527,240	
Total for Street Scene	4,060,370	4,096,310	4,049,600	
Environmental Services Service Unit				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	346,320	275,310	286,510	The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Direct Income	0	0	0	
Indirect Income/Expenditure	(346,320)	(275,310)	(286,510)	
Net Total	0	0	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Health & Safety				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	50,600	51,000	51,940	
Indirect Income/Expenditure	(50,600)	(51,000)	(51,940)	
Net Total	0	0	0	
Licensing - Environmental				
<i>Portfolio/ Committee: Regulatory Committee</i>				
Direct Expenditure	1,150	1,150	1,150	
Direct Income	(7,480)	(7,480)	(7,480)	
Indirect Income/Expenditure	46,360	45,110	44,140	
Net Total	40,030	38,780	37,810	
Food Hygiene Rating Scheme				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	0	14,260	0	
Direct Income	0	(14,260)	0	
Net Total	0	0	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Port Health				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	8,870	8,870	8,870	
Direct Income	(7,880)	(7,880)	(7,880)	
Indirect Income/Expenditure	23,090	22,470	21,990	
Net Total	24,080	23,460	22,980	
Public Health				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	27,850	27,850	27,850	
Direct Income	(3,010)	(5,060)	(3,010)	
Indirect Income/Expenditure	267,580	260,350	254,790	
Net Total	292,420	283,140	279,630	
Abandoned Vehicles				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	2,970	2,970	2,970	
Direct Income	0	0	0	
Indirect Income/Expenditure	24,600	23,940	23,420	
Net Total	27,570	26,910	26,390	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Licencing				
<i>Portfolio/ Committee: Licensing Committee</i>				
Direct Expenditure	184,800	174,500	174,390	£2,950 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	(279,350)	(279,350)	(279,350)	
Indirect Income/Expenditure	214,680	209,300	202,610	
Net Total	120,130	104,450	97,650	
Total for Environmental Services	504,230	476,740	464,460	
Coastal Projects and Drainage Service Unit				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	116,220	(0)	(0)	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Indirect Income/Expenditure	(116,220)	0	0	
Net Total	0	(0)	(0)	
Engineering Services Management				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	206,890	262,750	238,910	
Indirect Income/Expenditure	(206,890)	(262,750)	(238,910)	
Net Total	0	0	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Radio Communications				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	1,310	1,310	1,310	
Indirect Income/Expenditure	(1,310)	(1,310)	(1,310)	
Net Total	0	0	0	
Coast Protection - General				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	377,410	401,640	377,410	£29,730 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	0	0	
Indirect Income/Expenditure	876,300	711,560	702,430	
Net Total	1,253,710	1,113,200	1,079,840	
Land Drainage - General Maintenance				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	3,000	6,000	3,000	£3,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	9,240	8,990	8,800	
Net Total	12,240	14,990	11,800	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Highways TDC - Highway Rangers <i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	0	80,000	0	This reflects the associated service that is being fully funded by contributions from ECC.
Direct Income	0	(80,000)	0	
Net Total	0	0	0	
Highways TDC - Private Street Lighting <i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	10,910	10,910	10,910	
Net Total	10,910	10,910	10,910	
Highways TDC - General <i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	10,560	10,560	10,560	
Direct Income	0	0	(4,000)	
Indirect Income/Expenditure	92,810	90,300	88,380	
Net Total	103,370	100,860	94,940	
Town Centre Enhancement Project <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	45,790	47,270	45,790	£1,480 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	114,540	111,800	110,510	
Net Total	160,330	159,070	156,300	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Coast Protection and Enhancement Fund				
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	0	4,000,000	0	£3,000,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. A further £1m has been brought together with the £3m above via a transfer from the Fit for Purpose Budget.
Net Total	0	4,000,000	0	
Engineering Services				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	238,070	316,990	245,040	
Indirect Income/Expenditure	(238,070)	(316,990)	(245,040)	
Net Total	0	0	0	
Total for Engineering Services	1,540,560	5,399,030	1,353,790	
Community Services Service Unit				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	68,090	0	0	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Indirect Income/Expenditure	(68,090)	0	0	
Net Total	0	0	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
<p>Regeneration Service Unit</p> <p><i>Portfolio/ Committee: Inward Investment and Growth</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>£</p> <p>171,150</p> <p>(171,150)</p> <p>0</p>	<p>£</p> <p>266,260</p> <p>(266,260)</p> <p>0</p>	<p>£</p> <p>314,930</p> <p>(314,930)</p> <p>0</p>	<p>The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.</p>
<p>Tendring CAB</p> <p><i>Portfolio/ Committee: Inward Investment and Growth</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>144,000</p> <p>1,540</p> <p>145,540</p>	<p>144,000</p> <p>1,500</p> <p>145,500</p>	<p>144,000</p> <p>1,470</p> <p>145,470</p>	
<p>Village Halls And Other</p> <p><i>Portfolio/ Committee: Environment and Coast Protection</i></p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>260</p> <p>260</p>	<p>250</p> <p>250</p>	<p>250</p> <p>250</p>	
<p>Public Halls-Jaywick Community Centre</p> <p><i>Portfolio/ Committee: Environment and Coast Protection</i></p> <p>Direct Expenditure</p> <p>Direct Income</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>4,080</p> <p>(190)</p> <p>0</p> <p>3,890</p>	<p>4,080</p> <p>(190)</p> <p>0</p> <p>3,890</p>	<p>4,080</p> <p>(190)</p> <p>0</p> <p>3,890</p>	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Equality & Diversity <i>Portfolio/ Committee: Environment and Coast Protection</i>				
Indirect Income/Expenditure	27,980	27,680	27,100	
Net Total	27,980	27,680	27,100	
Youth Initiatives <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	5,850	40,450	5,450	£39,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. A subsequent small adjustment has been made to move amounts elsewhere within the budget.
Direct Income	0	0	0	
Indirect Income/Expenditure	20,820	20,260	19,830	
Net Total	26,670	60,710	25,280	
Older People <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	0	0	
Indirect Income/Expenditure	16,240	15,800	15,460	
Net Total	16,240	15,800	15,460	
Enabling Fund <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	6,210	6,210	6,210	
Indirect Income/Expenditure	380	370	360	
Net Total	6,590	6,580	6,570	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
Big Society	£	£	£	
<i>Portfolio/ Committee: Finance and Asset Management</i>				
Direct Expenditure	0	378,380	0	£378,380 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Net Total	0	378,380	0	
LSP/Community Strategy				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	5,530	24,530	4,630	£19,900 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Net Total	5,530	24,530	4,630	
LSP/Community Strategy (PRG Funded)				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	20,550	0	£20,550 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Net Total	0	20,550	0	
Community Rail Partnership				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	2,600	2,600	2,600	
Net Total	2,600	2,600	2,600	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Industrial Units and Properties				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	3,530	3,530	3,440	
Direct Income	(55,570)	(55,570)	(55,570)	
Indirect Income/Expenditure	25,030	24,290	23,940	
Net Total	(27,010)	(27,750)	(28,190)	
Jaywick Enterprise Centre (Starter Units)				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	18,980	18,980	18,980	
Direct Income	(14,630)	(14,630)	(14,630)	
Indirect Income/Expenditure	6,150	6,000	5,880	
Net Total	10,500	10,350	10,230	
Business Investment and Growth				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	1,200,000	0	This budget was primarily created via a transfer from NHB funding with £100k of this funding now set aside elsewhere within the budget to support the Women's Cycle Tour in 2014.
Net Total	0	1,200,000	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
Economic Promotion	£	£	£	
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	3,240	3,240	3,240	
Indirect Income/Expenditure	160,960	156,610	153,270	
Net Total	164,200	159,850	156,510	
Jaywick Team				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	85,470	81,750	84,220	
Direct Income	0	0	0	
Indirect Income/Expenditure	1,250	165,320	161,840	
Net Total	86,720	247,070	246,060	
Jaywick Team TDC Costs				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	0	0	These budgets have now been merged with the 'Jaywick Team' budgets above.
Indirect Income/Expenditure	169,850	0	0	
Net Total	169,850	0	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
Regeneration Projects	£	£	£	
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	15,670	105,490	15,670	£89,820 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	0	0	
Indirect Income/Expenditure	150,420	146,350	143,230	
Net Total	166,090	251,840	158,900	
Regeneration Projects and Initiatives in District				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	74,750	0	£74,750 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	7,200	7,010	6,860	
Net Total	7,200	81,760	6,860	
Economic Assessment Duty				
<i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	12,000	0	£12,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	0	0	
Net Total	0	12,000	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Town Centres & Jaywick Business Support <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	47,970	34,770	£14,060 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Direct Income	0	0	0	
Indirect Income/Expenditure	0	3,110	2,430	
Net Total	0	51,080	37,200	
Town Centre & Jaywick Business Support - TDC Costs <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Indirect Income/Expenditure	6,150	5,980	5,860	
Net Total	6,150	5,980	5,860	
Town Centre Schemes <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	36,410	0	£36,410 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Net Total	0	36,410	0	
Town Team Partners <i>Portfolio/ Committee: Inward Investment and Growth</i>				
Direct Expenditure	0	20,000	0	
Direct Income	0	(20,000)	0	
Net Total	0	0	0	
Total for Regeneration	819,000	2,715,060	824,680	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Low Road Depot <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	510	510	510	
Indirect Income/Expenditure	(510)	(510)	(510)	
Net Total	0	0	0	
Mill Lane Depot <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	160	160	160	
Indirect Income/Expenditure	(160)	(160)	(160)	
Net Total	0	0	0	
Transport <i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	376,930	387,130	426,930	The budget includes a £50k Cost Pressure relating to vehicle testing equipment.
Indirect Income/Expenditure	(376,930)	(387,130)	(426,930)	
Net Total	0	0	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Vehicle Maintenance				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	76,050	76,480	77,770	
Direct Income	(1,070)	(1,070)	(1,070)	
Indirect Income/Expenditure	(74,980)	(75,410)	(76,700)	
Net Total	0	0	0	
Open Space & Bereavement Services Service Unit				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	288,590	283,900	315,150	
Indirect Income/Expenditure	(288,590)	(283,900)	(315,150)	
Net Total	0	0	0	
Highways - Tree And Verge Maintenance				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	132,960	182,200	44,800	The 2013/14 Revised Budget reflects additional funding receivable from ECC with a corresponding increase in expenditure.
Direct Income	(43,600)	(92,840)	(43,600)	
Indirect Income/Expenditure	140	140	88,290	
Net Total	89,500	89,500	89,490	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
Cemeteries	£	£	£	
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	263,630	262,580	30,060	The income budget has been reduced to reflect the actual level of income currently being received. This is fully off set by a corresponding increase in crematorium income as set out below.
Direct Income	(331,910)	(311,910)	(311,910)	
Indirect Income/Expenditure	69,880	68,090	299,100	
Net Total	1,600	18,760	17,250	
Crematorium				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	383,150	361,430	255,800	In addition to the adjustment mentioned in the cemeteries line above an additional £40k of income has been included to reflect an increase to some fees and charges.
Direct Income	(1,044,020)	(1,064,020)	(1,104,020)	
Indirect Income/Expenditure	148,800	146,960	242,750	
Net Total	(512,070)	(555,630)	(605,470)	
Open Spaces				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	537,670	550,530	62,350	£19,860 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The income budget has been reduced as commuted sum income is no longer receivable.
Direct Income	(9,390)	(9,390)	(2,800)	
Indirect Income/Expenditure	77,760	76,040	549,840	
Net Total	606,040	617,180	609,390	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Nature Conservation				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	36,120	71,500	36,570	£35,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. In addition income has been increased to reflect the actual amounts receivable from the mast located at the Holland Haven Country Park.
Direct Income	(12,380)	(42,380)	(42,380)	
Indirect Income/Expenditure	32,580	33,570	33,100	
Net Total	56,320	62,690	27,290	
Recreation Grounds				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	284,060	277,300	46,410	
Direct Income	(49,820)	(49,820)	(49,820)	
Indirect Income/Expenditure	75,000	74,860	311,470	
Net Total	309,240	302,340	308,060	
Playgrounds				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	63,770	71,510	63,770	The income budget has been reduced as commuted sum income is no longer receivable.
Direct Income	(7,000)	(14,740)	(2,000)	
Indirect Income/Expenditure	152,390	132,580	131,390	
Net Total	209,160	189,350	193,160	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Public Halls				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	5,260	5,260	4,260	
Direct Income	(18,190)	(18,190)	(18,190)	
Indirect Income/Expenditure	11,520	11,130	12,050	
Net Total	(1,410)	(1,800)	(1,880)	
Horticultural Services				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	876,540	898,970	867,460	
Direct Income	(4,640)	(4,640)	(14,640)	
Indirect Income/Expenditure	(871,900)	(894,330)	(852,820)	
Net Total	0	0	(0)	
Total for Open Space and Bereavement	758,380	722,390	637,290	
Parking and Seafronts Service Unit				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	146,530	151,170	157,710	
Indirect Income/Expenditure	(146,530)	(151,170)	(157,710)	
Net Total	0	0	0	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Public Conveniences				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	594,750	595,980	596,400	
Direct Income	(16,940)	(16,940)	(16,940)	
Indirect Income/Expenditure	201,470	196,050	193,600	
Net Total	779,280	775,090	773,060	
Memorial Seats				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	23,460	23,460	23,460	
Direct Income	(23,000)	(23,000)	(23,000)	
Indirect Income/Expenditure	14,100	13,720	13,430	
Net Total	14,560	14,180	13,890	
Beach Hut Sites				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	31,460	69,010	31,460	£17,550 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	(802,760)	(822,760)	(802,760)	
Indirect Income/Expenditure	81,300	76,500	75,070	
Net Total	(690,000)	(677,250)	(696,230)	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Deck Chairs				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Income	(1,330)	(1,330)	(3,330)	The budget now includes income from deck chairs and sun loungers.
Indirect Income/Expenditure	8,010	7,950	7,910	
Net Total	6,680	6,620	4,580	
Miscellaneous Seafront Activities				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	167,630	175,050	169,980	£5,540 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	(22,940)	(22,940)	(22,940)	
Indirect Income/Expenditure	183,000	180,600	176,850	
Net Total	327,690	332,710	323,890	
First Aid Posts				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	1,260	1,260	1,260	
Indirect Income/Expenditure	1,570	1,530	1,510	
Net Total	2,830	2,790	2,770	

Public Experience

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Shops & Kiosks				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	18,160	18,160	18,160	
Direct Income	(84,720)	(84,720)	(84,720)	
Indirect Income/Expenditure	152,160	131,280	130,510	
Net Total	85,600	64,720	63,950	
Shelters - General				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	17,970	17,970	17,970	
Indirect Income/Expenditure	37,710	38,030	37,760	
Net Total	55,680	56,000	55,730	
Car Parks - Off St				
<i>Portfolio/ Committee: Environment and Coast Protection</i>				
Direct Expenditure	484,220	475,160	484,450	<p>£1,260 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.</p> <p>£300,000 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15.</p> <p>The budget reflects the continuation of the free residents parking scheme in 2014/15.</p>
Direct Income	(420,690)	(420,690)	(426,690)	
Indirect Income/Expenditure	249,580	242,930	253,100	
Net Total	313,110	297,400	310,860	
Total for Parking and Seafronts	895,430	872,260	852,500	
Total for Public Experience	8,577,970	14,281,790	8,182,320	

Revenue Estimates 2014/15

Life Opportunities

<u>Analysis by Type of Spend</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	6,082,790	5,961,740	6,002,430
Premises Related Expenditure	1,290,670	1,314,960	1,269,610
Transport Related Expenditure	128,120	127,120	127,120
Supplies & Services	2,214,380	2,438,360	2,132,360
Transfer Payments	55,503,960	55,331,330	55,331,330
Total Direct Expenditure	65,219,920	65,173,510	64,862,850
Direct Income			
Government Grants	(57,294,640)	(57,216,720)	(56,943,270)
Other Grants reimbursements and Contributions	(397,480)	(463,390)	(449,890)
Sales, Fees and Charges	(3,178,510)	(3,085,490)	(3,085,490)
Rents Receivable	(25,730)	(25,730)	(25,730)
Total Direct Income	(60,896,360)	(60,791,330)	(60,504,380)
Net Direct Costs	4,323,560	4,382,180	4,358,470
Indirect Income/Expenditure			
FRS17 Pension Costs	422,000	454,460	353,100
Service Unit and Central Costs	6,634,710	6,457,350	6,325,550
Capital Financing Costs	834,910	1,309,390	1,299,680
Recharged Income	(7,707,620)	(7,626,200)	(7,433,310)
Total Indirect Income/Expenditure	184,000	595,000	545,020
Total for Life Opportunities	4,507,560	4,977,180	4,903,490

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
<p>Corporate Director (Life Opportunities) <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i></p> <p>Direct Expenditure</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>£</p> <p>86,050</p> <p>(86,050)</p> <p>0</p>	<p>£</p> <p>116,720</p> <p>(116,720)</p> <p>0</p>	<p>£</p> <p>119,000</p> <p>(119,000)</p> <p>0</p>	<p>The budgets reflect the centralising of some training budgets as previously agreed by Cabinet.</p>
<p>Total for Corporate Director (Life Opportunities) and Administration</p>	0	0	0	
<p>Strategic Housing and Needs Management <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i></p> <p>Direct Expenditure</p> <p>Direct Income</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>400,510</p> <p>0</p> <p>(400,510)</p> <p>0</p>	<p>606,960</p> <p>0</p> <p>(606,960)</p> <p>0</p>	<p>661,110</p> <p>0</p> <p>(661,110)</p> <p>0</p>	<p>The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.</p>
<p>Houses in Multiple Occupation <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i></p> <p>Direct Expenditure</p> <p>Direct Income</p> <p>Indirect Income/Expenditure</p> <p>Net Total</p>	<p>0</p> <p>(3,200)</p> <p>84,580</p> <p>81,380</p>	<p>0</p> <p>(3,200)</p> <p>82,290</p> <p>79,090</p>	<p>0</p> <p>(3,200)</p> <p>80,540</p> <p>77,340</p>	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Housing Disrepair <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	1,070	1,070	1,070	
Indirect Income/Expenditure	182,160	177,240	173,460	
Net Total	183,230	178,310	174,530	
Home Improvement Agency <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	8,280	8,280	8,280	
Indirect Income/Expenditure	18,870	18,360	17,970	
Net Total	27,150	26,640	26,250	
Improvement Grants - Admin <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Indirect Income/Expenditure	204,010	624,270	621,380	
Net Total	204,010	624,270	621,380	
Home Energy Conservation Act <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	400	400	400	
Indirect Income/Expenditure	11,060	10,760	10,530	
Net Total	11,460	11,160	10,930	
Total for Strategic Housing and Needs	507,230	919,470	910,430	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Commercial Management Service Unit <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	1,058,660	546,440	639,380	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Indirect Income/Expenditure	(1,058,660)	(546,440)	(639,380)	
Net Total	0	0	0	
Life Opportunities - Administration <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	100,130	0	0	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Indirect Income/Expenditure	(100,130)	0	0	
Net Total	0	0	0	
Careline / CCTV Service Unit <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	368,510	388,990	407,800	The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Indirect Income/Expenditure	(368,510)	(388,990)	(407,800)	
Net Total	0	0	0	
Enabling Activities <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Indirect Income/Expenditure	102,400	99,630	97,510	
Net Total	102,400	99,630	97,510	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Non Statutory Properties				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	120	120	120	
Direct Income	(16,020)	(16,020)	(16,020)	
Indirect Income/Expenditure	3,850	3,790	3,750	
Net Total	(12,050)	(12,110)	(12,150)	
Homelessness				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	694,630	381,640	341,690	£41,460 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. This budget now reflects the reduced net cost of homelessness.
Direct Income	(309,520)	(54,520)	(54,520)	
Indirect Income/Expenditure	195,510	191,040	185,890	
Net Total	580,620	518,160	473,060	
Shared Amenities - HRA				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	28,710	28,710	28,710	
Net Total	28,710	28,710	28,710	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Careline <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	112,400	116,380	102,880	The income budget has been increased to reflect the actual level of income currently being received.
Direct Income	(482,100)	(515,600)	(502,100)	
Indirect Income/Expenditure	382,470	368,590	361,000	
Net Total	12,770	(30,630)	(38,220)	
CCTV <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	20,230	25,950	20,230	£5,720 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	(13,730)	(13,730)	(13,730)	
Indirect Income/Expenditure	110,220	123,220	121,540	
Net Total	116,720	135,440	128,040	
Total for Commercial Management	829,170	739,200	676,950	
Building Services Service Unit <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	310,850	405,850	476,780	The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Indirect Income/Expenditure	(310,850)	(405,850)	(476,780)	
Net Total	0	0	0	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Dangerous Structures				
<i>Portfolio/ Committee: Development Control Committee</i>				
Direct Expenditure	30	30	30	
Indirect Income/Expenditure	15,850	15,420	15,090	
Net Total	15,880	15,450	15,120	
Total for Building and Development	15,880	15,450	15,120	
Leisure Service Unit				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	279,620	359,220	373,630	The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Indirect Income/Expenditure	(279,620)	(359,220)	(373,630)	
Net Total	0	0	0	
Brightlingsea Sports Centre				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	141,930	144,830	148,240	
Direct Income	(104,620)	(104,620)	(104,620)	
Indirect Income/Expenditure	22,430	22,610	21,320	
Net Total	59,740	62,820	64,940	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Harwich Sports Centre				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	120,490	125,790	126,550	
Direct Income	(101,590)	(104,890)	(104,890)	
Indirect Income/Expenditure	42,470	41,920	40,360	
Net Total	61,370	62,820	62,020	
Manningtree Sports Centre				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	142,070	171,480	172,340	
Direct Income	(65,980)	(93,650)	(93,650)	
Indirect Income/Expenditure	34,320	33,740	32,390	
Net Total	110,410	111,570	111,080	
Management Of Sport & Leisure Facilities				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	89,570	97,570	97,570	
Direct Income	0	0	0	
Indirect Income/Expenditure	27,890	27,580	25,840	
Net Total	117,460	125,150	123,410	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Princes Theatre				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	285,950	286,370	289,890	
Direct Income	(281,390)	(281,390)	(281,390)	
Indirect Income/Expenditure	157,250	152,360	150,630	
Net Total	161,810	157,340	159,130	
Civic Amenities				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	710	710	710	
Indirect Income/Expenditure	4,590	4,470	4,370	
Net Total	5,300	5,180	5,080	
Youth Theatre				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	20,960	20,960	20,960	
Direct Income	(19,360)	(19,360)	(19,360)	
Indirect Income/Expenditure	13,390	13,030	12,750	
Net Total	14,990	14,630	14,350	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Skate Park Clacton <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	4,690	5,310	5,440	
Indirect Income/Expenditure	13,300	13,590	13,450	
Net Total	17,990	18,900	18,890	
Tendring Youth Activity Partnership <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	620	0	£620 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	2,960	2,880	2,820	
Net Total	2,960	3,500	2,820	
Bodycare - Health Scheme for Schools <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	630	0	£630 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	2,350	2,290	2,240	
Net Total	2,350	2,920	2,240	
Community Activity Network <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	36,310	0	£36,310 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	6,330	6,160	6,030	
Net Total	6,330	42,470	6,030	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Tourism Publicity Marketing Promotion <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	21,460	21,460	21,460	
Direct Income	0	0	0	
Indirect Income/Expenditure	17,140	16,680	16,320	
Net Total	38,600	38,140	37,780	
Tourism Publications <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	5,860	5,860	5,860	
Indirect Income/Expenditure	15,590	15,170	14,850	
Net Total	21,450	21,030	20,710	
Tourist Information Centres <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	63,350	62,970	15,440	
Direct Income	(9,040)	(9,040)	(9,040)	
Indirect Income/Expenditure	30,140	28,990	27,730	
Net Total	84,450	82,920	34,130	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Air Show <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	85,800	95,220	95,220	
Direct Income	(63,890)	(73,310)	(73,310)	
Indirect Income/Expenditure	28,620	27,850	27,250	
Net Total	50,530	49,760	49,160	
Tour De Tendring & Other Cycling Events <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	43,110	100,000	£16,860 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The budget reflects the Women's Cycling Tour in 2014.
Direct Income	0	0	0	
Net Total	0	43,110	100,000	
Dovercourt Swimming Pool & All Weather Facilities <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	443,380	442,600	445,930	
Direct Income	(307,280)	(305,530)	(305,530)	
Indirect Income/Expenditure	102,540	103,240	98,300	
Net Total	238,640	240,310	238,700	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Frinton & Walton Swimming Pool				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	396,290	440,620	443,840	
Direct Income	(269,780)	(274,380)	(274,380)	
Indirect Income/Expenditure	116,520	164,000	156,870	
Net Total	243,030	330,240	326,330	
Brightlingsea Swimming Pool				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	45,470	99,270	45,640	£53,070 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	(32,770)	(32,770)	(32,770)	
Indirect Income/Expenditure	171,640	140,010	139,220	
Net Total	184,340	206,510	152,090	
Leisure Centre Clacton				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	1,353,460	1,317,330	1,325,310	
Direct Income	(1,216,480)	(1,216,480)	(1,216,480)	
Indirect Income/Expenditure	349,770	403,850	383,760	
Net Total	486,750	504,700	492,590	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Clacton Leisure Centre Bar & Cafe <i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Income	(8,000)	(8,000)	(8,000)	
Indirect Income/Expenditure	3,130	3,050	2,980	
Net Total	(4,870)	(4,950)	(5,020)	
Happy Valley Recreation Ground Pitch & Putt <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	13,130	13,130	12,800	
Direct Income	(20,050)	(20,050)	(20,050)	
Indirect Income/Expenditure	3,320	3,210	2,790	
Net Total	(3,600)	(3,710)	(4,460)	
Total for Operations Management	1,900,030	2,115,360	2,012,000	
Cashiers Service Unit <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	20,000	0	£20,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Indirect Income/Expenditure	0	(20,000)	0	
Net Total	0	0	0	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Benefits, Revenues and Customer Contact SU <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	1,970,850	1,963,610	1,904,690	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure.
Direct Income	(308,600)	(308,600)	(308,600)	
Indirect Income/Expenditure	(1,662,250)	(1,655,010)	(1,596,090)	
Net Total	0	0	0	
Housing Benefit Additional Admin Grant <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	154,000	0	£289,030 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. Subsequently an amount has been transferred to the budget line above to support staffing costs associated with the wider welfare changes.
Indirect Income/Expenditure	0	(154,000)	0	
Net Total	0	0	0	
Rent Allowances <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	47,912,000	47,932,310	47,912,000	£9,230 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The income line includes a reduction of £41k in housing benefit administration grant for 2014/15.
Direct Income	(48,763,680)	(48,774,760)	(48,722,870)	
Indirect Income/Expenditure	1,283,860	1,249,160	1,222,510	
Net Total	432,180	406,710	411,640	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Local Housing Allowance <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	56,720	0	£56,720 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	0	0	
Net Total	0	56,720	0	
Rent Rebates <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	7,583,000	7,583,000	7,583,000	
Direct Income	(7,654,760)	(7,654,760)	(7,653,510)	
Indirect Income/Expenditure	108,170	105,250	103,000	
Net Total	36,410	33,490	32,490	
Council Tax Benefits <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	21,500	0	£21,500 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	(476,660)	(476,660)	(256,350)	
Indirect Income/Expenditure	556,810	541,760	530,200	£107,230 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15.
Net Total	80,150	86,600	273,850	The income line includes a reduction of £113k in LCTS administration grant for 2014/15.

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
NNDR Benefits				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	26,630	6,520	0	£306,520 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. Subsequently £300k has been transferred to the Inward Investment and Growth budget along with the discretionary NNDR relief budget being removed as it is dealt with within the wider business rate retention model.
Indirect Income/Expenditure	1,000	0	0	
Net Total	27,630	6,520	0	
Cost Of NNDR Collection				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	6,790	0	£6,790 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	(293,310)	(293,310)	(293,310)	
Indirect Income/Expenditure	198,440	193,080	188,960	
Net Total	(94,870)	(93,440)	(104,350)	
Cost Of Council Tax Collection				
<i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	0	0	0	£62,150 has been adjusted in the 2014/15 Estimates to reflect the changes required between years as set out in the Initial Financial Baseline for 2014/15.
Direct Income	0	(62,150)	(62,150)	
Indirect Income/Expenditure	666,650	648,630	634,790	
Net Total	666,650	586,480	572,640	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Concessionary Rail Fares <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	53,290	53,290	53,290	
Direct Income	(55,880)	(55,880)	(55,880)	
Indirect Income/Expenditure	13,920	13,540	13,250	
Net Total	11,330	10,950	10,660	
Total for Revenues and Benefits	1,159,480	1,094,030	1,196,930	
Facilities Management Service Unit <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	171,130	170,730	103,940	
Indirect Income/Expenditure	(171,130)	(170,730)	(103,940)	
Net Total	0	0	0	
Switchboard Service Unit <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	35,470	17,700	17,670	The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Indirect Income/Expenditure	(35,470)	(17,700)	(17,670)	
Net Total	0	0	0	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Central Telephone Service <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	106,560	106,560	106,560	
Direct Income	(240)	(240)	(240)	
Indirect Income/Expenditure	(106,320)	(106,320)	(106,320)	
Net Total	0	0	0	
Depots General <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	69,440	69,440	69,440	
Direct Income	(16,160)	(16,160)	(16,160)	
Indirect Income/Expenditure	(53,280)	(53,280)	(53,280)	
Net Total	0	0	0	
Office Accommodation Expenses <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	466,690	480,010	441,690	£9,710 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	(2,270)	(2,270)	(2,270)	The budgets associated with the running costs of Westleigh House have been transferred to the Capital Programme to fund its demolition and laying out for parking provision.
Indirect Income/Expenditure	(464,420)	(477,740)	(439,420)	
Net Total	0	0	0	

Life Opportunities

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Emergency Planning <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	18,150	18,150	18,150	
Indirect Income/Expenditure	77,620	75,520	73,910	
Net Total	95,770	93,670	92,060	
Office Cleaning <i>Portfolio/ Committee: Housing, Benefits, Revenues, Sports Facilities</i>				
Direct Expenditure	101,940	94,270	98,110	
Indirect Income/Expenditure	(101,940)	(94,270)	(98,110)	
Net Total	0	0	0	
Total for Facilities Management	95,770	93,670	92,060	
Total for Life Opportunities	4,507,560	4,977,180	4,903,490	

Revenue Estimates 2014/15

Planning

<u>Analysis by Type of Spend</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate
	£	£	£
Direct Expenditure			
Employee Expenses	1,251,750	1,292,660	1,358,230
Premises Related Expenditure	2,230	2,230	2,230
Transport Related Expenditure	57,460	57,460	47,850
Supplies & Services	546,170	1,595,320	457,670
Total Direct Expenditure	1,857,610	2,947,670	1,865,980
Direct Income			
Other Grants reimbursements and Contributions	0	(24,000)	0
Sales, Fees and Charges	(959,150)	(1,012,150)	(948,260)
Total Direct Income	(959,150)	(1,036,150)	(948,260)
Net Direct Costs	898,460	1,911,520	917,720
Indirect Income/Expenditure			
FRS17 Pension Costs	98,640	105,690	87,420
Service Unit and Central Costs	3,063,430	3,014,570	2,980,110
Capital Financing Costs	17,460	16,630	16,630
Recharged Income	(2,408,640)	(2,423,230)	(2,504,550)
Total Indirect Income/Expenditure	770,890	713,660	579,610
Total for Planning	1,669,350	2,625,180	1,497,330

Planning

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Head of Planning and Customer Services <i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	303,400	331,950	356,450	£1,930 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Direct Income	(2,150)	(2,150)	0	
Indirect Income/Expenditure	(301,250)	(329,800)	(356,450)	
Net Total	0	0	0	
Total for Head of Planning and Administration	0	0	0	
Planning Development Manager <i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	582,880	586,090	667,350	The change in direct expenditure primarily relates to employee costs to reflect the current organisational structure.
Indirect Income/Expenditure	(582,880)	(586,090)	(667,350)	
Net Total	0	0	0	
Planning and Enforcement <i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	0	58,260	26,000	£58,260 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. This budget includes £20k funded from a contribution from the Planning and Enforcement Reserve along with the £6k Cost Pressure for Archaeology Advice.
Net Total	0	58,260	26,000	

Planning

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Development Control - Chargeable Account				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	69,850	101,790	77,150	<p>£1,440 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.</p> <p>This budget includes additional income in 2013/14 following a legal settlement finalised during the year along with an increase in general planning fees although off set by a reduction in Section 106 monitoring fees. The £3k Cost Pressure for the Committee Bus is also included in this budget.</p>
Direct Income	(560,150)	(637,150)	(555,000)	
Indirect Income/Expenditure	528,810	514,510	503,780	
Net Total	38,510	(20,850)	25,930	
Development Control - Non Chargeable Account				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Indirect Income/Expenditure	489,760	476,520	466,360	
Net Total	489,760	476,520	466,360	
Planning Enforcement				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	26,100	40,980	16,100	<p>£24,880 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.</p>
Direct Income	(2,320)	(2,320)	(2,320)	
Indirect Income/Expenditure	279,100	271,560	265,760	
Net Total	302,880	310,220	279,540	

Planning

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
CON 29 Searches				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Income	(17,290)	(17,290)	(17,290)	
Indirect Income/Expenditure	23,190	22,560	22,080	
Net Total	5,900	5,270	4,790	
Dangerous Trees				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	430	430	430	
Net Total	430	430	430	
Total for Planning Development	837,480	829,850	803,050	
Planning Policy Management				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	238,760	236,770	241,440	
Indirect Income/Expenditure	(238,760)	(236,770)	(241,440)	
Net Total	0	0	0	

Planning

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Heritage and Conservation - General				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	3,210	18,710	3,210	£15,500 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers.
Direct Income	0	0	0	
Indirect Income/Expenditure	109,010	106,060	103,800	
Net Total	112,220	124,770	107,010	
Land Property Gazetteer-Policy and Conservation				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	2,240	2,240	2,240	
Net Total	2,240	2,240	2,240	
Colne Estuary Contribution				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	4,500	4,500	0	
Net Total	4,500	4,500	0	
Suffolk Coastal AONB Contribution				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	7,650	7,650	7,650	
Net Total	7,650	7,650	7,650	

Planning

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Dedham Vale AONB				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	740	740	740	
Net Total	740	740	740	
Planning Policy and Conservation				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	279,300	1,032,300	175,000	£753,000 included in the 2013/14 Revised Budget relates to amounts carried forward from 2012/13 Cabinet 14 June 2013 minute 24 refers. The 2014/15 budget reflects the estimated ongoing annual cost of the Local Plan process.
Direct Income	(1,340)	(1,340)	(1,340)	
Indirect Income/Expenditure	305,910	297,580	291,310	
Net Total	583,870	1,328,540	464,970	
Tree Planting				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	2,230	2,230	2,230	
Net Total	2,230	2,230	2,230	

Planning

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Land Charges				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	129,190	313,550	75,770	The change in direct expenditure primarily relates to employee costs which have been moved between budgets to reflect the current organisational structure. The 2013/14 Revised Budget includes the settlement cost associated with this service, that has been funded from the Contingency Budget.
Direct Income	(175,340)	(175,340)	(175,340)	
Indirect Income/Expenditure	56,990	87,250	112,410	
Net Total	10,840	225,460	12,840	
Total for Planning Policy	724,290	1,696,130	597,680	
Building Control Management				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	198,390	200,740	205,480	
Indirect Income/Expenditure	(198,390)	(200,740)	(205,480)	
Net Total	0	0	0	
Building Regulations-Non Chargeable/Other Activities Account				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	860	860	860	
Indirect Income/Expenditure	87,830	85,460	83,630	
Net Total	88,690	86,320	84,490	

Planning

<u>Analysis by Section/Function</u>	2013/14 Original Estimate	2013/14 Revised Estimate	2014/15 Original Estimate	Notes
	£	£	£	
Building Regulations-Chargeable Account				
<i>Portfolio/ Committee: Planning and Corporate Services</i>				
Direct Expenditure	7,880	7,880	7,880	
Direct Income	(200,560)	(200,560)	(196,970)	
Indirect Income/Expenditure	211,570	205,560	201,200	
Net Total	18,890	12,880	12,110	
Total for Building Control	107,580	99,200	96,600	
Total for Planning	1,669,350	2,625,180	1,497,330	